

ALCOHOL, DRUG ADDICTION & MENTAL HEALTH SERVICES BOARD OF CUYAHOGA COUNTY
FINANCE & OVERSIGHT COMMITTEE MINUTES
JUNE 12, 2024

PRESENT: Bishara W. Addison, Committee Chair, Gregory X. Boehm, M.D., James T. Dixon, J. Robert Fowler, Ph.D., Sadigoh C. Galloway, MSW, LSW, LICDC-CS, Patricia James-Stewart, M.Ed., LSW, Katie Kern-Pilch, MA, ATR-BC, LPC-S, Steve Killpack, MS, Harvey A. Snider, Esq.

ABSENT: Ashwani Bhardwaj, Reginald C. Blue, Ph.D., Erskine Cade, MBA, Rev. Benjamin F. Gohlstin, Sr.

BOARD STAFF PRESENT: Scott S. Osiecki, Chief Executive Officer, Carole Ballard, Danielle Clark, Diana Clifford, Erin DiVincenzo, Ben Goodwin, Felicia Harrison, Bill Hebble, Myra Henderson, Latoya Hunter Hayes, Woo Jun, Britany King, Leslie Koblentz, Linda Lamp, Mark Onusko, Clare Rosser, Jessica Saker, Allison Schaefer, Michaele Smith, Maggie Tolbert, Joicelyn Weems, Leshia Yarbrough-Franklin

1. CALL TO ORDER

Ms. Bishara W. Addison, Finance & Oversight Committee Chair, called the meeting to order at 4:02 p.m. Ms. Katie Kern-Pilch read into the record the Committee Mission Statement: *“To ensure the community behavioral health system in Cuyahoga County has effective allocation of resources, transparent financial practices, and well monitored delivery of high-quality mental health, addiction, prevention, treatment and recovery support services that are responsive to the diverse needs of clients, their families, and the community.”*

2. PUBLIC COMMENT ON AGENDA ITEMS

No public comment on agenda items was received.

3. APPROVAL OF MINUTES

The Finance & Oversight Committee minutes of May 15, 2024 were approved as submitted.

[J. Robert Fowler, Ph.D. arrived.]

4. ADAMHS BOARD STAFF LEADERSHIP ASSESSMENT AND DEVELOPMENT

Mr. Scott Osiecki, Chief Executive Officer, reported that the ADAMHS Board Directors Executive Committee has recommended a 360-degree evaluation for the ADAMHS Board management team to enhance organizational health. This evaluation aims to improve communication, leadership, employee wellbeing, engagement, culture, accountability, and recognition. The initiative is designed to support staff development and retention as we strive to enhance the quality of life for Cuyahoga County residents through mental health and addiction prevention, treatment, and recovery support. It is not intended to be punitive. One of the 2024 CEO Goals is to continue internal succession planning, which includes aligning staff for advancement within the ADAMHS Board, documenting institutional knowledge to prevent loss during transitions and retirements, and reviewing and updating job descriptions for all staff, particularly senior staff.

The Cuyahoga County/City of Cleveland Youth Mental Health Workforce Sprint Task Force, of which the ADAMHS Board is a member, has issued seven recommendations to attract, retain, and better support mental health professionals working with young people in Cuyahoga County. One key recommendation is for providers to establish clear career ladders, including training programs, competencies, skills development, professional growth, continuing education, and opportunities for licensure and certification across all educational levels and professional disciplines. Given that we are encouraging providers to adopt these practices, it is only logical for the ADAMHS Board to implement similar requirements for its own staff.

Mr. Osiecki introduced two representatives: Kristin Tull, Ph.D., President of PRADCO, and Ms. Damaris Patterson Price from WORKING RIVER LEADERSHIP CONSULTING. He asked each of them to give a brief presentation about their organizations.

Dr. Tull explained that PRADCO has spent the past six years assisting clients in selecting, developing, and retaining individuals who fit their organizational cultures and advance their goals. The PRADCO team stays attuned to client needs across various industries to offer customized, innovative solutions that drive success. Their goal is to act as an extension of their clients' teams, providing valuable insight and guidance as a trusted partner and advisor.

PRADCO supports leadership development through 360-degree feedback, coaching, and actionable plans. Their approach aims to highlight strengths and areas for improvement, provide actionable recommendations, and serve as a supportive resource throughout the development journey. They take pride in working closely with both current and emerging leaders, encouraging them to continually challenge themselves to meet organizational needs and achieve peak performance.

Ms. Patterson Price highlighted that, as a certified Organizational Development strategist and a Board-Certified Executive Coach, she is well-equipped to assist organizations like the ADAMHS Board in advancing their leadership development initiatives. She expressed WORKING RIVER LEADERSHIP CONSULTING's enthusiasm about the opportunity to contribute to the Board's growth and success. The firm is eager to leverage its expertise in developing leadership competence and confidence and looks forward to exploring how it can become a trusted partner in this endeavor.

WORKING RIVER LEADERSHIP CONSULTING, a boutique firm in Northeast Ohio, specializes in designing and delivering learning products and services for professionals, managers, and organizational leaders. Their approach focuses on cultivating highly effective leaders who drive results, foster positive change, and provide strategic value within their organizations. Their core services include Executive Coaching, Leadership Development and Leader-Craft, Management Training, Professional Career Development, Mastermind Groups, Live and Online Workshops, and Strategic Consultation.

For the ADAMHS Board, all 12 management team members will undergo a 360-degree evaluation, with feedback gathered from the Board's staff. Each team member will be assessed by all Board staff members, or as recommended by the consultant, and categorized into "rater" groups: Direct Reports, Peers, Self, and Other Staff members. The selected consultant will start in July, aiming to complete the evaluation and present findings to the Board Directors by the October 2024 General Meeting. The consultant will detail each management team member's strengths, areas for improvement, and development suggestions, and assist in setting goals, creating action plans, and monitoring progress. The Board staff recommends selecting either PRADCO or WORKING RIVER LEADERSHIP CONSULTING for this project, with a budget not exceeding \$25,000.

5. FINANCE REPORTS

Ms. Felicia Harrison, Chief Financial Officer, stated that the Administrative Budget approved for Calendar Year (CY) 2024 is \$8,388,412. For April Actual Year to Date (YTD) 2024, administrative expenses totaled \$2,401,046.82, approximately 29% of the total Administrative Budget. Ms. Harrison pointed out that in the Board Voucher Report for April 2024, two notable expenses were attributed to RAMA Consulting Group. These expenses, totaling \$15,500 and \$41,625, were specified by Ms. Harrison as related to the Board's Community Needs Assessment. The other expenses listed in the report were described as routine expenses.

The Funding Source Budget to Actual YTD, April 2024, displays the Board's total revenue budget for administrative operations and grants. The total revenue expected to be received from Federal, State and local levy funds is \$72,706,483; and through the end of April 2024, the Board has received \$24,234,029.50. Ms. Harrison reported that through the end of April 2024, 33% of the budget has been received.

The Revenues By Source By Month report reflects that in April 2024, the Board received revenues of \$7,382,267.10. This total includes the County Subsidy of \$3,416,666.66.

The ADAMHS Board Budget vs. Actual Expenses 2024 YTD reflect that April YTD Actuals is \$28,088,813.84, that is roughly 31% of the Board's anticipated expenditures for the calendar year.

The Revenue and Expenditures All Accounting Units By Month reflect that the total expenditures in April 2024 is \$6,189,724.32; bringing the total expenditures through the end of April 2024 to \$28,088,813.84.

The Revenues and Expenditures Grants YTD, April 2024 YTD reflects the Grant Accounting Units that include the ADAMHS Department of Justice (DOJ) Grants, Opportunities for Ohioans with Disabilities (OOD) Grant and State Opioid Response (SOR) Grant. The total revenue for grants YTD is \$1,119,308.13; and total expenditures for grants YTD is \$1,393,977.52. The variance observed is a result of timing discrepancies. Expenses incurred in April and posted in the same month are not requested for reimbursement until a later period.

The Diversion Center Revenues and Expenditures YTD April 2024 reflects a total of \$466,701.36, bringing the total revenue through the end of April 2024 to \$153,277.95 and total operating expenses through the end of April 2024 to \$588,026.24.

Ms. Harrison explained that invoices for the Diversion Center undergo an internal accuracy review, are then sent to Ms. Brandy Carney, the Director of Public Safety & Justice Services, for further review, and subsequently paid.

The Cash Flow Report April 2024 shows the 2022 Actual, 2023 Actual and YTD thru April 2024. This report shows a comparison of the available beginning balance, total available resources, expenditures and available ending balance. The available ending balance through April 2024 is \$35,518,563.21.

Motion to recommend approval of the Board Voucher and Expenditure Reports for April 2024 to the full Board. MOTION: S. Galloway / SECOND: K. Kern-Pilch / AYES: G. Boehm, J. Dixon, R. Fowler, S. Galloway, P. James-Stewart, K. Kern-Pilch, S. Killpack, H. Snider / NAYS: None / ABSTAIN: None / **Motion passed.**

6. CONTRACTS

ADAMHS Board staff highlighted agenda process sheets for agreements listed below, answered questions and provided clarification for Board Directors.

- a) Agreement with Cuyahoga County Board of Developmental Disabilities (CCBDD) for Shared Funding of Waiver Match Payments
 - Cuyahoga County Board of Developmental Disabilities - Not to Exceed \$135,000 Per Year (50% of Medicaid Waiver Match)

Mr. Woo Jun, Chief Operating Officer, reported that the Shared Cost Agreement between the ADAMHS Board and Cuyahoga County Board of Developmental Disabilities (CCBDD) is to allow the ADAMHS Board to share in the payment of the local Medicaid match for individuals involved with both systems and enrolled on an Individual Option (IO) Waiver. CCBDD is the local entity charged with facilitating and administering the IO Waiver in Cuyahoga County. This shared cost agreement will allow the ADAMHS Board to reimburse the CCBDD for half of the identified clients' local Medicaid match.

The Shared Cost Agreement for the Medicaid match payments has been in place for many years. The current Agreement covers the term of July 1, 2019 through June 30, 2024. The IO Waiver allows for the use of Medicaid dollars to cover eligible services for individuals. The local Medicaid match requirement is approximately 40% of the total cost of services. CCBDD will submit the costs of services provided by both systems and the ADAMHS Board will reimburse the CCBDD for 50% of the required local Medicaid match. The amount invoiced by the CCBDD for the ADAMHS Board's portion of the Medicaid waiver match for 2023 was \$103,139.81. Board staff recommend that the Board Directors approve the Shared Cost Agreement between the ADAMHS Board and CCBDD to cover half of the cost of the Medicaid waiver match for the identified individuals for a term of July 1, 2024 through June 30, 2029 in an amount not to exceed \$135,000 per annum. Ms. Leah Dalton, Manager, Support Administration at the CCBDD, was present to respond to questions from the Board Directors.

- b) Ohio Department of Children and Youth (DCY): Whole Child Matters (WCM) Early Childhood Mental Health (ECMH)
 - Starting Point - \$441,906

Ms. Erin DiVincenzo, Director of Prevention and Children's Behavioral Health Programs, shared that the ADAMHS Board was requested to apply on behalf of several partners to the Ohio Department of Mental Health and Addiction Services (OhioMHAS) for the WCM ECMH Grant in 2015. OhioMHAS transferred oversight of Infant and Early Childhood Mental Health (IECMH) initiatives, including the WCM grant, to the newly formed Ohio DCY in SFY2025, who has continued funding of this program for SFY2025 and awarded funding to the ADAMHS Board in the amount of \$441,906 for the term of July 1, 2024 through June 30, 2025. The Ohio DCY was established on July 4, 2023 with the mission to promote positive, lifelong outcomes for Ohio youth through early intervention, quality education, and family support programs. Starting Point was founded in 1990 as the Child Care Resource Center of Cuyahoga County and is now the

designated childcare resource and referral agency for Ashtabula, Cuyahoga, Geauga and Lake and the centralized coordinating agency for WCM referrals and data collection for Cuyahoga, Lorain and Summit Counties.

The WCM Initiative promotes strong mental health foundations for children to reduce preschool and kindergarten expulsions and improve school readiness among children ages eight and younger through the newly formed DCY beginning SFY2025. Starting Point is the centralized regional coordinating agency for WCM referrals and data collection for Cuyahoga, Lorain and Summit Counties and will act as the intermediary fiscal agent for the current WCM service provider agencies: Wingspan Care Group (Applewood & Bellefaire JCB), OhioGuidestone and Positive Education Program (PEP). As part of The Ohio Preschool Expulsion Prevention Partnership (OPEPP), WCM provider agencies also respond on-site at a preschool or Head Start program within 48 hours of an OPEPP request to provide support, tools, resources, and linkage to Ohio-approved trainings. ECMH consultants team with early childhood learning or childcare providers to help them understand and problem-solve challenging child behaviors, both in and out of the classroom. Services include on-site child/family-focused technical assistance to parents, teachers and staff, resources for parents, including art therapy, play therapy or referrals to physical health services and training or professional development. Consultants offer interventions for children and respond to the providers' programming needs, which include providing family enrichment activities and modeling helpful interactions with children. Services are provided to local home visiting programs, pediatric offices and early learning environments, like pre-schools in high-risk communities. The grant also includes training to build capacity and promote professional development regarding early childhood mental health.

The WCM Initiative will serve approximately 600 children and families during the contract period and provide approximately 100 consultation trainings to early childhood professionals. Board staff recommend that the Board Directors accept funding from DCY for the WCM Initiative and to allocate \$441,906 to Starting Point for the term of July 1, 2024 to June 30, 2025. Representatives from Starting Point were present to respond to questions from the Board Directors.

- c) OhioMHAS: The Ohio School Wellness Initiative (OSWI)
 - Educational Service Center (ESC) of Northeast Ohio - \$110,000

Ms. DiVincenzo reported that the OSWI was designed to explore, implement and sustain a full continuum of care including prevention, early intervention and treatment practices for K-12 students within local districts who adopt student assistance programs (SAP), multi-tiered systems of support and staff wellness frameworks. The cornerstone of the OSWI is the development of an Ohio Model of a Student Assistance Program (SAP) that can serve as a best practice standard for Ohio's K-12 schools.

OhioMHAS has allocated a salaried position for the OSWI called School Behavioral Health and Wellness Coordinator (SBHWC) in the amount of \$55,000 per hire. Cuyahoga County has been approved for two hires, resulting in a total allocation of \$110,000. The SBHWC will provide systematic approaches to support behavioral health promotion, prevention, early identification, intervention, referral processes and guided support services for K-12 students who are exhibiting a range of substance use, mental and behavioral health risk factors. The positions also provide resources, online training and guidance related to processes within the schools and with continuous improvement strategies for services to students.

In SFY2025, services will be provided to Euclid City School District and serve approximately 500 students and staff through coordination and linkage to behavioral health services, resources and training. Funds will support the hire of two full-time SBHWCs to benefit school-age children attending Euclid City School District. One position is designated to serve Euclid Middle School, and the other position is designated to serve Euclid High School. The client and system impact are that these services, resources and training will provide systematic approaches to support behavioral health promotion, prevention, early identification, intervention, referral processes and guided support services for K-12 students who are exhibiting a range of substance use, mental and behavioral health risk factors. Resources, online training and guidance related to school board policy, staff development, program awareness, internal referral process, problem-solving team and case management, direct services to students, cooperation and collaboration, integration with other school-based programs, program evaluation and continuous improvement strategies. Board staff recommend that the

Board Directors accept funding from OhioMHAS for prevention services for the OSWI in the amount of \$110,000 for SFY2025 (July 1, 2024 through June 30, 2025) and contract with the ESC of Northeast Ohio to implement the program. Ms. Mary Wise, Student Wellness Coordinator at ESC of Northeast Ohio, was present to respond to questions from the Board Directors.

- d) OhioMHAS: System of Care Treatment & Recovery Services for Youth (System of Care) – \$215,796
- Catholic Charities - \$88,296
 - OhioGuidestone - \$127,500

Ms. DiVincenzo shared that the System of Care program is a collaborative effort between OhioMHAS and the Ohio Department of Youth Services (ODYS) to provide care coordination and linkage for youth and young-adults ages 14 to 25 re-entering the community from juvenile correctional institutions or other out-of-home placements. Catholic Charities' ODYS Diversion and Reentry program provides intensive clinical counseling and case management services for youth ages 14 to 21 who are either detained or diverted. All clients receive assessment, care coordination, drug screening and an individualized re-entry and/or relapse prevention plan. Additionally, licensed staff work with the client to identify and engage their family/caregiver in services to assist with adherence to parole or diversion requirements. The program also provides clients with linkage to psychiatric services and resources related to employment/career development, education and housing. OhioGuidestone's Transitional Age Community Treatment (TACT) program is designed to provide interdisciplinary support for youth ages 16 to 25 with persistent behavioral symptoms and complex needs who reside within the community or are transitioning from out-of-home placements like hospitals, residential treatment or juvenile correctional facilities. TACT works to reduce symptoms and progress toward stability and independence through the provision of employment/vocation, substance use disorder (SUD), and peer support services.

Approximately 25 clients will be served by Catholic Charities and 50 newly enrolled clients by OhioGuidestone. Board staff recommend that the Board Directors accept the System of Care funding from OhioMHAS in the amount of \$215,796 for the term of July 1, 2024 through June 30, 2025 and contract with Catholic Charities in the amount of \$88,296 and OhioGuidestone in the amount of \$127,500 for the term of July 1, 2024 through June 30, 2025. Representatives from Catholic Charities and OhioGuidestone were present to respond to questions from the Board Directors.

- e) OhioMHAS: Crisis Funding - Children's Crisis Stabilization and Residential Services
- OhioGuidestone - \$512,641

Ms. DiVincenzo conveyed that OhioMHAS provided Crisis Flex and Crisis Infrastructure funds to the Board starting in July 2019 to enhance the Board's crisis continuum. Crisis Flex and Crisis Infrastructure funds were allocated to the Board to help meet the needs of individuals and families who are experiencing a behavioral health crisis in the community to access residential level of treatment. These funds are for the provision of approximately three crisis stabilization residential treatment beds at OhioGuidestone. The target population are youth ages 6 through 18 years who require intensive stabilization, assessment, intervention and treatment in a residential setting with parents/guardians who are involved in treatment and plan to return home upon discharge. The length of stay can be from 24 hours up to 90 days; and provides 24/7 supervision and intensive, individualized, therapeutic services for mental health and co-occurring substance abuse needs. This funding is anticipated to serve 12 clients in residential treatment depending on the length of stay.

The client and system impact are to decrease and divert children from presenting at emergency rooms or psychiatric hospitals, decrease and divert families utilizing law enforcement to manage crisis situations with youth, decrease the number of youth admitted to out of county residential treatment and decrease the number of families who relinquish custody to the Department of Children and Family Services (DCFS) to access residential treatment. Board staff recommend that the Board Directors approve use of Crisis Flex and Crisis Infrastructure funding to contract with OhioGuidestone for Children's Crisis Stabilization and Residential Treatment in the amount of \$512,641 for the term of July 1, 2024 through June 30, 2025. Ms. Megan Kilpatrick, Director of Residential Services at OhioGuidestone, was present to respond to questions from the Board Directors.

- f) OhioMHAS: Mental Health Court Program (MHCP)
 - South Euclid Municipal Court - \$7,500

Ms. Allison Schaefer, Director of Adult Behavioral Health Programs, reported that the South Euclid Municipal Court has continued to receive funding from OhioMHAS for their Specialized Docket each year since 2020; and has been Ohio Supreme Court certified since 2019. The South Euclid Municipal Court Mental Health Court Judge is The Honorable Timothy Sterkel.

The MHCP funds behavioral health treatment and recovery support services to clients that are involved with selected Mental Health dockets. Awarded funds are allocated to the ADAMHS Boards and passed through to the Mental Health Court to finance treatment and recovery support services for eligible clients. Treatment for MHCP clients is provided by a community behavioral health services provider certified by OhioMHAS. South Euclid Municipal Court Mental Health Court (F.R.E.E. Docket) anticipates serving 15 clients. The funding is used for time-limited recovery supports that may be utilized to help eliminate barriers to treatment and are specific to the participant's needs. These include assistance with housing, transportation, childcare, job training, obtaining a driver's license or state identification card, or other matters considered relevant by the provider or Court. Board staff recommend that the Board Directors accept OhioMHAS funding for the MHCP in the amount of \$7,500 for the term of July 1, 2024 through June 30, 2025, and to contract with South Euclid Municipal Court.

- g) OhioMHAS: Substance Use Prevention, Treatment and Recovery Support (SUPTRS) Services – Pass Through Funds – \$2,441,196
- Catholic Charities Corporation for Hispanic Women's Treatment - \$59,701
 - Catholic Charities Corporation for Juvenile Treatment Alternatives to Street Crime (TASC) - \$232,102
 - Cleveland Urban Minority Alcoholism and Drug Abuse Outreach Programs (UMADAOP) for AKOMA Women's Treatment - \$115,556
 - Community Assessment & Treatment Services for Therapeutic Community - \$157,570
 - Cuyahoga County Court of Common Pleas for Drug Court - \$220,500
 - Cuyahoga County Court of Common Pleas for TASC - \$810,006
 - Hispanic UMADAOP for CASA Maria Women's Treatment - \$79,813
 - Hitchcock Center for Women for Women's Treatment - \$378,882
 - New Directions for Female Adolescent Treatment - \$124,201
 - Recovery Resources for Women's Program - \$30,365
 - Recovery Resources for Gambling Treatment & Prevention - \$75,000
 - Signature Health, Inc. for ORCA House Women's Treatment - \$157,500

OhioMHAS issues "Pass-Through" Notice of Awards to the Board for various programs each fiscal year. The contracts are listed above; and all listed programs are 100% state/federal funded with the exception of:

- Community Assessment & Treatment Services (Therapeutic Community) - \$59,019 of the \$157,570 contract amount is Board funded.
- Cuyahoga County Court of Common Pleas (Drug Court) - \$82,590 of the \$220,500 contract amount is Board funded.

Board staff recommend that the Board Directors accept the amount of \$2,299,587 for the Federal and State pass through programs from OhioMHAS and enter into contracts totaling \$2,441,196 with the agencies identified above for services for the term of July 1, 2024 through June 30, 2025. Several provider agency representatives were present to respond to questions from the Board Directors. Mr. Harvey Snider expressed gratitude to them for their efforts.

- h) OhioMHAS: Problem Gambling Treatment and Prevention – Casino Grant
 - Recovery Resources - \$415,215

Ms. Schaefer reported that since 2013, the Board has received funding from OhioMHAS and the former Ohio Department of Alcohol & Drug Addiction Services (ADAS) to provide support to Cuyahoga County in addressing problem gambling and other addictions. Also, since 2013, Recovery Resources has been the sole provider of these services, as

they are certified to provide gambling prevention and treatment services for this target population. On March 1, 2020, Ohio started a new Casino/Racino Voluntary Exclusion Program (VEP). Individuals who have been signed up for the program for one year or five years may request removal from VEP. They are required to fill out an application and complete a workbook that educates them on responsible gambling behaviors and strategies. The individual must meet with a clinician who is qualified to treat clients with a Gambling disorder.

The funding from OhioMHAS is to support the continued growth and expansion of prevention and treatment services for problem and pathological gamblers in Cuyahoga County. This is accomplished in the following manner:

- Web based learning and educational opportunities for professionals, including probation officers, behavioral health and physical healthcare providers.
- Online screening tools to identify problem gambling behavior.
- Community awareness and engagement through coalition efforts, including the Problem Gambling Speakers Bureau, Problem Gambling Awareness Month and the Problem Gambling Symposium.
- Gambling prevention services to colleges and universities, Asian communities, youth and SUD clients.
- Review applications and workbook for the VEP applicants.

Approximately 39,100 individuals will be served in Fiscal Year 2025. Board staff recommend that the Board Directors accept the amount of \$415,215 from OhioMHAS and contract with Recovery Resources for the Problem Gambling Treatment and Prevention Program for the term of July 1, 2024 through June 30, 2025. Mr. Nabil Pervaiz, Manager of Prevention Services at Recovery Resources, was present to respond to questions from the Board Directors.

- i) Forensic Services Allocation and Conditional Release Unit (CRU)
- Murtis Taylor Human Services System - \$468,738.41

Ms. Schaefer shared that Murtis Taylor Human Services System serves as the Forensic Monitor in Cuyahoga County for the purpose of monitoring clients found Not Guilty by Reason of Insanity (NGRI) and granted Conditional Release by the Cuyahoga County Common Pleas Court. The Forensic Monitor serves as the liaison between the entities involved in client care including the Conditional Release Unit (CRU), the Cuyahoga County Common Pleas Court and Northcoast Behavioral Healthcare (NBH). The Forensic Monitor role was formally created in 1996 as a result of House Bill 152 and became further defined with the enactment of Senate Bill 285, which became effective in 1997. The Forensic Monitor assesses client compliance with their individualized Conditional Release Plans, reporting updates to the courts and coordinating stabilization as needed.

Conditional Release must be granted by the Judge giving the NGRI offender permission to live in the community under specific conditions, while being monitored by the Forensic Monitor and receiving intensive behavioral health services from the CRU. Forensic Monitoring consists of intensive community support, referral/linkage to ancillary support as well as facilitation of reports and updates to the courts and OhioMHAS. The Forensic Monitor and CRU transitioned from Recovery Resources to Murtis Taylor Human Services System in May 2023. Murtis Taylor Human Services System is the primary provider for Conditional Release Services including the Forensic Monitor and CRU in Cuyahoga County. Murtis Taylor Human Services System's Forensic Monitor will monitor between 110 - 125 clients in SFY2025. These clients will receive intensive community services via the CRU Team. Board staff recommend that the Board Directors accept the amount of \$130,562 from OhioMHAS for Forensic Monitoring and approve \$338,176.41 for the CRU, for a total of \$468,738.41 for the term of July 1, 2024 through June 30, 2025 and to enter into a contract with Murtis Taylor Human Services System. Mr. Lovell Custard, President and Chief Executive Officer at Murtis Taylor Human Services System, was present to respond to questions from the Board Directors.

- j) Access to Wellness Program – A2W (formerly Multisystem Adult Program – MSA)
- The Centers - \$1,000,000

This funding was provided by OhioMHAS to develop a strategic approach (individualized by community) to strengthen system collaboration to support long-term wellness for adults with frequent psychiatric hospitalizations touching multiple human services and/or criminal justice systems. Program utilization increased during SFY2024 as more became aware and began to utilize the program.

The Centers uses this funding to support the stabilization of high utilizers of the behavioral health system. This program services clients with two or more psychiatric hospitalizations or Crisis Stabilization Unit (CSU) stays in the past year, who have touched one or more other systems, including criminal justice, developmental disabilities, aging (over 65), homeless, or veteran systems. This program also supports clients currently incarcerated in jail and diagnosed with a serious mental illness by a licensed clinician and clients involved in the Outpatient Competency Restoration program (without having to meet the psychiatric hospitalization/CSU stay criteria). As a result of this funding, we expect to see a reduction in homelessness, hospitalizations, and housing instability as well as increased food security, improved treatment adherence and overall improvement in health and well-being. In addition to direct client impact, The Centers anticipates stronger collaboration between community partners, resulting in a more coordinated and streamlined referral response. This results in overall barrier reduction and streamlined support for high utilizers of behavioral health services in the community. It is estimated that approximately 250 clients will be served by the program in SFY2025. Board staff recommend that the Board Directors accept \$1,000,000 from OhioMHAS and enter into an agreement with The Centers for the term of July 1, 2024 through June 30, 2025. Mr. LaVelle Nichols, Basic Needs Resource Manager A2W at The Centers, was present to respond to questions from the Board Directors.

- k) Behavioral Health Criminal Justice (BH/CJ) Linkages Program Funding
 - Recovery Resources - \$83,333

Recovery Resources received BH/CJ funding for SFY2024 to provide services to Community Based Correctional Facility (CBCF) inmates diagnosed with Severe Mental Illness, Substance Use Disorders, or co-occurring disorders. This program and funding will continue in SFY2025. Recovery Resources will be awarded \$83,333 to provide the services with OhioMHAS funding through June 30, 2025.

The CBCF provides a sentencing option that diverts appropriate male felons from the state prison system. The program aims to aid offenders in making positive behavioral and lifestyle changes to decrease the likelihood of continued criminal behavior. The CBCF programs give offenders an opportunity to remain in their community while addressing such issues as mental health needs, substance abuse, thinking and decision-making skills, education, employment, anger management, and other life skills. Recovery Resources utilizes BH/CJ funding to provide mental health screenings, linkage to community-based services and educational services in a group setting. This also includes a trauma education group and peer support services. Approximately 100 clients will be served at the CBCF in SFY2025. Board staff recommend that the Board Directors accept funding from OhioMHAS for the BH/CJ program in the amount of \$83,333 for the term of July 1, 2024 through June 30, 2025 and contract with Recovery Resources to implement the program. Mr. Damon Lyons, Jail Liaison at Recovery Resources, was present to respond to questions from the Board Directors.

- l) Community Transition Program (CTP) Funding
 - FrontLine Service - \$400,000

FrontLine Service is the sole provider of the CTP, formerly referred to as the Mental Health Prison Reentry, for the adult prison population who are returning to Cuyahoga County. CTP started as a Pilot program with FrontLine Service in July 2018 and expanded to include referrals to those in need of SUD treatment and services in 2019. CTP connects individuals with behavioral health diagnoses that are being released from prison to behavioral health services in the community. This program provides support and assistance to improve each person's ability to successfully reintegrate back into the community and provides direct treatment services prior to (in-reach - when possible) and upon release. This program also provides recovery supports that help eliminate barriers to treatment and reentry and is specific to the participant's needs. A recovery support is a form of assistance intended to help an individual with mental health needs, or a member of the family of such an individual, to initiate and sustain the individual's recovery. Common recovery supports might include, but are not limited to housing, employment services, peer recovery support, transportation, life skills, spiritual support and other reentry needs. CTP also provides linkage to a variety of Substance Use Disorder (SUD) treatment and recovery support services. Based on historical referral data, the program plans to serve approximately 375 clients. Board staff recommend that the Board Directors approve funding for the CTP to FrontLine Service in the amount of \$400,000 for the term of July 1, 2024 through June 30, 2025.

Motion to recommend approval of Contracts (as listed above) to the full Board. MOTION: J. Dixon / SECOND: S. Killpack / AYES: G. Boehm, J. Dixon, R. Fowler, S. Galloway, P. James-Stewart, K. Kern-Pilch, S. Killpack, H. Snider / NAYS: None / ABSTAIN: None / **Motion passed.**

7. CONTRACT AMENDMENT

- a) Amendment to Resolution No. 24-04-02, Recovery Housing Funding – No-cost Term Extension
 - Cleveland Treatment Center (CTC)
 - Stella Maris

Ms. Harrison reported that the Ohio Department of Development partnered with OhioMHAS to offer rental subsidies for individuals in recovery from substance use disorders residing in Ohio Recovery Housing (ORH) certified recovery homes. OhioMHAS is partnering with ADAMH Boards to oversee the implementation of the rental assistance program. Funding originates from the US Department of Housing and Urban Development, Recovery Housing Program. OhioMHAS is now extending the availability of funding through State Fiscal Year 2025.

CTC and Stella were awarded \$267,000 and \$250,000, respectively, through June 30, 2024. The Recovery Housing Network, (administered by CTC & Stella Maris) is a program of the ADAMHS Board to fund individuals in need of safe, sober housing through referral to a select network of ORH certified sober housing providers in Cuyahoga County. Funds are available for time-limited housing subsidies, not to exceed two years, to low-income individuals who reside in recovery housing residences that meet level I, II, or III in accordance with National Alliance for Recovery Residences (NARR) standards. Funds will be allocated to CTC and Stella Maris to increase the length of stay in certified recovery residences, from 90 days to 180 days for residents in need of additional time in this service. Up to 175 clients may be served. Board staff recommend that the Board Directors enter into a contract amendment for a no-cost term extension with CTC and Stella Maris through June 30, 2025.

Motion to recommend approval of Contract Amendment (as listed above) to the full Board. MOTION: K. Kern-Pilch / SECOND: S. Killpack / AYES: G. Boehm, J. Dixon, R. Fowler, S. Galloway, P. James-Stewart, K. Kern-Pilch, S. Killpack, H. Snider / NAYS: None / ABSTAIN: None / **Motion passed.**

8. IDENTIFY CONSENT AGENDA

Ms. Addison recommended including the April Board Voucher and Expenditure Reports (Finance Reports), Contracts and Contract Amendment be included in the Consent Agenda for recommendation to the full Board.

9. PROBATIONARY PERIOD REVIEW FOR NEW PROGRAMS (5-MONTH)

Mr. Jun provided a summary of the Board's Probationary Period Policy. He reported that the Board places all new programs on probation for six months to ensure success of new programs. During the probationary period, the ADAMHS Board is able to more frequently meet with providers to ensure success of their programs. At the end of the probationary period, the Board has the option to remove or extend probation or recommend termination. For CY2024, The Board has two new programs.

Mr. Jun provided a sample form that is used to document the progress of the Board's new programs. Board staff is checking things like whether there are any changes to the intended scope of the program, hiring of staff, meeting attendance, submissions of reports, invoicing, metrics, etc. to ensure that a new program is generally on track or off track. In CY2023 Board staff added a statement regarding diversity, equity, and inclusion (DEI) to ensure compliance with the Board's DEI Strategic Implementation Plan. Lastly, recommendations are made regarding the status of the new program. During the 5-month review, the Board has the option to remove the probationary status, extend the probationary period for 90 days or recommend termination to the Board Directors.

Mr. Jun provided a summary of the 2-month review that transpired in March 2024. Both programs were generally on track in program implementation. Northern Ohio Recovery Association (NORA) had just started receiving clients and was not billing. As a corrective action plan, Board staff asked NORA to start billing by the 5-month review and now is submitting invoices. Signature Health was still in the process of obtaining certification as a residential facility. As a corrective action plan, Board staff asked Signature Health to obtain certification and start receiving clients by the 5-month review, and now is certified and has clients. Several Board Directors

and staff members attended the ribbon-cutting event in April 2024. As a result of NORA and Signature Health's hard work, Board staff are removing the probationary status for both the EmpowerHer for Moms and ORCA Step-up Step-down programs.

Mr. Jun responded to questions from the Board Directors. (The PowerPoint presentation is attached to the original minutes stored in the Executive Unit.)

10. BEHAVIORAL HEALTH CRISIS CENTER UPDATE

Mr. Osiecki provided an update on the Behavioral Health Crisis Center, noting that Board staff are continuing their planning efforts in collaboration with MetroHealth. The contract remains unsigned. A significant issue under discussion is the OhioMHAS requirement that any entity receiving capital funding must place a "mortgage" on the building, ensuring it will be used for behavioral health services for 10 years. MetroHealth, as a publicly owned hospital funded by taxpayers, stated that they are unable to place such a mortgage. Alternative solutions, such as placing the funds in an escrow account for 10 years, were proposed but deemed unacceptable by MetroHealth. OhioMHAS is exploring other options, but none have been presented yet. Olusegun A. Ishmael, M.D., MBA, Chief Operating Officer, and Airica Steed, Ed.D, MBA, RN, CSSMBB, FACHE, IASSC, Chief Executive Officer & President, at The MetroHealth System, are scheduled to discuss this issue tomorrow and will report back to the Board.

11. CARE RESPONSE PILOT PROGRAM UPDATE

Mr. Osiecki reported that on Tuesday, June 11, 2024, Board staff met with representatives from R Strategy and FrontLine Service to discuss the ongoing development of the Care Response Pilot Program. FrontLine is actively hiring staff, including three peers, one of whom resides in the 44105 zip code, and two additional crisis intervention specialists. More staff are in the hiring pipeline, with training and curriculum development underway. Two vehicles have been leased and are ready for pick-up.

In terms of community communication, the Care Response webpage is now live on the Board's website. This webpage provides information about the care response initiative, the pilot program, a glossary, various resources such as reports and articles, and a survey for ongoing community feedback. Signal Cleveland published an article on the Community Engagement Report. R Strategy presented a draft marketing plan for the care response, which includes three tiers. This plan is currently being reviewed by Ms. Latoya Hunter Hayes, Chief of External Affairs, and her team. Some aspects of the plan may require additional funding for ad space and materials development.

R Strategy also outlined the structure of the Care Committee, which aims to provide updates on the Care Response Pilot Program and gather input from community representatives for the ADAMHS Board, the City of Cleveland Department of Public Health, and FrontLine Service. The committee will begin meeting quarterly starting in September 2024, coinciding with the pilot's launch. Ms. Hunter Hayes will be the staff contact, and R Strategy recommends that the Community Innovation Network (CIN), which facilitated previous community meetings, also run these committee meetings. Suggested committee membership includes the following representatives:

- Resident representative 44102
- Resident representative 44105
- Provider representative 44102
- Provider representative 44105
- City Councilmembers 44102
- City Councilmembers 44105
- Other stakeholders/advocate representatives

12. NEW BUSINESS

The MetroHealth System has informed the Board that they will not be able to open the Psychiatric Emergency Department (PED) on Monday, July 1, 2024, as initially planned, due to staffing issues. Although MetroHealth was supposed to provide a new opening date yesterday, Board staff have not yet received an official update. The contract for the PED remains unsigned because Board staff is still working through various issues identified by MetroHealth, including their inability to provide all client information in the Board's Great Office Solution Helper (GOSH) system. MetroHealth suggested that this could be resolved if the Board required clients to sign a release of information form. Upon learning about the delay, Dr. Leslie Koblentz, Chief Clinical Officer Consultant, contacted Dr. Leo Pozuelo and arranged a meeting with him, Mr. Osiecki, and Mr. Woo Jun, Chief Operating Officer.

During the meeting, Dr. Pozuelo informed Board staff that three hospital systems recently convened to discuss forming a Behavioral Health Collaborative to address behavioral health challenges collaboratively. He emphasized that our participation would be crucial and requested our support. He also suggested issuing a memorandum to outline the closure of the Psychiatric Emergency Services (PES) at St. Vincent's and the delay in opening MetroHealth's PED. This memorandum would ask the hospitals to prepare for a potential increase in mental health and substance use clients entering their emergency departments, specifically around 75 patients per month, with 46 of these being Warrants of Detention issued by Probate Court. The Board specifically requested that the Cleveland Clinic direct Warrants of Detention to one location, Lutheran Hospital, where Edward Kilbane, M.D., who previously managed the St. Vincent PES, is primarily located. Board staff also requested a meeting to discuss this further but have not yet received a response. It is known that Dr. Pozuelo and Dr. Ishmael discussed the issue last evening, but Board staff have not received an update.

Mr. Osiecki conveyed an update from Mr. Christopher Alvarado, the Director of Regional Collaboration in the Office of County Executive Chris Ronayne. Mr. Alvarado announced plans to nominate Mr. Matt Carroll and Ms. Linda Johaneck for two open positions on the ADAMHS Board. The Human Resources, Appointments, and Equity Committee will hold presentations on Tuesday, June 25, 2024, at 10:00 a.m. at the County Administration Building. Board representatives will be present to address any questions regarding the Board. Mr. Osiecki mentioned that he inquired about the status of reappointments for Rev. Benjamin F. Gohlstein, Sr. and Ms. Addison. In response, Mr. Alvarado informed him that they are scheduled to meet with both individuals regarding their reappointments and will update the Board on the next steps. Mr. Osiecki also noted that the Board's relationship with Cuyahoga County representatives is continually strengthening.

Ms. Addison requested a forthcoming presentation regarding the Cuyahoga County/City of Cleveland Youth Mental Health Workforce Sprint Task Force.

Several Board Directors reported attending the Board's Community Needs Assessment Summit on Thursday, June 6, 2024, from 8:30 a.m. to 12:30 p.m. at the Holiday Inn Cleveland South, located at 6001 Rockside Road, Independence. They unanimously expressed their appreciation for the summit. Facilitated by RAMA Consulting in partnership with the ADAMHS Board, the summit was a vital step in crafting effective strategies to tackle various challenges and opportunities. Mr. Osiecki extended his gratitude to RAMA Consulting and Board staff for their efforts in making the summit a success.

13. FOLLOW-UP

No follow-up was received.

14. PUBLIC COMMENT PERIOD

Ms. Rosie Palfy, a veteran and advocate for the homeless, raised multiple concerns. She mentioned that the ADAMHS Board has designated separate funding for the Cuyahoga County Diversion Center. Referring to recent remarks by Mr. Osiecki on Cleveland.com, she noted the Board's ongoing interest in overseeing the Diversion Center and requested an update on its status. Ms. Palfy also sought clarification on the number of vacancies within the Board of Directors. Additionally, she expressed worries about developments concerning the Behavioral Health Center, emphasizing the need for careful planning given recent uncontrollable events. She also inquired about the specific plans following the closure of St. Vincent Charity and stressed the importance of informing the community about these plans. Ms. Palfy also highlighted the Board's resolution to hire a consultant for evaluating the crisis care continuum after St. Vincent's closure, but she was uncertain whether this evaluation has been completed. She observed that political factors have come into play, noting that Cuyahoga County had previously shown disinterest in funding a Diversion Center and Behavioral Health Center operationally, although Mr. Osiecki's comments suggest a potential shift in this stance as reported on Cleveland.com. Ms. Addison thanked Ms. Palfy for sharing her concerns with the Board.

15. UPCOMING JUNE AND JULY BOARD MEETINGS:

- General Meeting: June 26, 2024
- Committee of the Whole Meeting: July 17, 2024
- General Meeting: July 24, 2024 at Thrive Peer Recovery Services, 29201 Aurora Road, Suite 400, Solon, Ohio 44139

There being no further business, the meeting adjourned at 6:06 p.m.

Submitted by: Linda Lamp, Executive Assistant

Approved by: Bishara W. Addison, Finance & Oversight Committee Chair