

**ALCOHOL, DRUG ADDICTION AND MENTAL HEALTH SERVICES BOARD OF CUYAHOGA COUNTY
FINANCE & OPERATIONS COMMITTEE MINUTES
SEPTEMBER 21, 2022**

Committee Members Present: Sharon Rosenbaum, MBA, Committee Chair, J. Robert Fowler, Ph.D., Steve Killpack, MS, Rev. Benjamin F. Gohlstin, Sr.

Absent: Bishara W. Addison, Ashwani Bhardwaj, Sadigoh C. Galloway, MSW, LSW, LICDC-CS, Harvey A. Snider, Esq.

Board Staff Present: Scott Osiecki, Chief Executive Officer, Carole Ballard, Danielle Clark, Vince Crow, Erin DiVincenzo, Tami Fischer, Madison Greenspan, Felicia Harrison, Esther Hazlett, Anthony Henderson, Myra Henderson, Woo Jun, Britany King, Linda Lamp, Mark Onusko, Jessica Saker, Allison Schaefer, Starlette Sizemore, Maggie Tolbert, Leshia Yarbrough-Franklin, Beth Zietlow-DeJesus

1. Call to Order

Ms. Sharon Rosenbaum, Committee Chair, called the meeting to order at 4:00 p.m.

2. Public Comment on Agenda Items

No public comment on agenda items was received.

3. Approval of Minutes

The Finance & Operations Committee minutes from June 15, 2022 were approved as submitted.

4. Finance Reports – July 2022

Ms. Felicia Harrison, Chief Financial Officer, reported that the Administrative Budget that was approved for Calendar Year (CY) 2022 was \$7,374,726.62 and for July Actual YTD 2022, the total expenses were \$4,166,625.71; that is roughly 56% of the total Administrative Budget. As a result, the Board is on track with expenses for the first seven months. Ms. Harrison highlighted that relative to the Board Voucher Report for July 2022, the expense for James B. Oswald was an annual charge of \$42,000 for the Board's annual insurance premium, which includes cyber insurance.

The Funding Source Budget to Actual YTD, July 2022, displays the Board's total revenue budget for administrative operations and grants. The total revenue expected to be received from Federal, State and local levy funds is \$73,548,249; and through the end of July 2022, the Board has received \$62,016,783.50. The bulk of these funds consists of the Board's annual amount from the County levy subsidy of \$43,463,659. Ms. Harrison reported that 84% of the budget has been received.

The Revenues By Source By Month report reflected that in July 2022, the Board received revenues of \$3,292,174.31. As a result, the Total Revenues By Source By Month is \$62,016,783.50.

The ADAMHS Board Budget vs. Actuals for 2022 reflect that July YTD Actual is \$44,478,632.61 that is roughly 53% of the Board's anticipated expenditures for the calendar year. Ms. Harrison noted that the Diversion Center's expenditures are reflected on this report.

Revenue and Expenditures All Accounting Units By Month January through July 2022 includes administrative accounts as well as grant accounts. The total expenditures for July 2022 is \$7,104,429.02; bringing the total expenditures for Calendar Year 2022 to \$44,478,632.61. This total includes the ADAMHS Board's Administration, Opportunities for Ohioans with Disabilities (OOD) Grant, the State Opioid Response (SOR) Grant and Other Grants.

The Revenues and Expenditures Grants YTD, July 2022 YTD reflects the Grant Accounting Units that include the OOD Grant, Other Grants and SOR Grant. The total expenditures for grants YTD is \$2,861,557.90.

The Diversion Center Revenues and Expenditures YTD July 2022 YTD reflects a total of \$3,360,096.35. Total revenue received through the end of July is \$2,114,624.95. Ms. Harrison provided some background relative to the Diversion Center expenses. She reported that prior to approving any Diversion Center expenses for reimbursement, the Contract Monitor for Cuyahoga County reviews each invoice to ensure accuracy. As a result, expenses will be shown first, prior to the revenue.

The Cash Flow Report, July 2022 shows the 2020 Actual, 2021 Actual and YTD thru July 2022. This report shows a comparison of the available beginning balance, total available resources, expenditures and available ending balance. The available ending balance through July 2022 is \$59,128,264.11 and includes the County levy funds, which will be spent down throughout 2022.

Motion to recommend approval of the Board Voucher and Expenditure Reports for July 2022 to the full Board. MOTION: B. Gohlstin / SECOND: S. Killpack / AYES: R. Fowler, B. Gohlstin, S. Killpack / NAYS: None / ABSTAIN: None / **Motion passed.**

5. Cuyahoga County Diversion Center Contract Update

Mr. Scott Osiecki, Chief Executive Officer, reported that Board staff has been working quite diligently, along with County Executive staff, to finalize a contract moving forward with the Cuyahoga County Diversion Center. He stated that the Board is agreeing to a one year contract with Cuyahoga County for \$3,828,338.19 for the Oriana House portion of the contract. The Board will also receive the same amount of funding as previously received for the continuation of the Crisis Intervention Team (CIT) training, in addition to the same funding for FrontLine Service moving forward. Mr. Osiecki stated that the expenses at Oriana House are a little bit different than they were two years ago when the contract commenced. He reported that they had underestimated utilities, as well as other expenses. This contract will be for 25 beds, while the original contract was for 50 beds; thus, there is availability for up to 50 beds, but the budget is based on 25 beds. If the numbers rose higher than projected, the Board and Oriana House would go back to Cuyahoga County to ask for additional funding. However, there is approximately a \$600,000 difference in the amount of funding that Oriana House needs to operate the facility. Mr. Osiecki reported that staff is recommending that the Board accept the contract for \$3.8 million, in addition to CIT training and FrontLine Service, and if needed, the ADAMHS Board would cover the \$600,000.

Mr. Osiecki reported that Oriana House had a misunderstanding about billing Medicaid. Once Ms. Harrison reviewed the information and met with Oriana staff on several occasions, she determined that Oriana House needs to complete some back billing with Medicaid to receive close to \$500,000; rather than the approximate amount of \$70,000 that was received. As a result, the contract will reflect that Oriana House will need to prove to the Board that they are properly billing Medicaid through a reconciliation process with the Board. Mr. Osiecki reported that Cuyahoga County is still reviewing the one year contract and that the Board will not sign the contract until Board of Directors approval is obtained. Mr. Osiecki also reported that the average number of individuals at the Diversion Center is 10 to 12 individuals a day and as the number of individuals rise, the more Oriana House has the ability to bill Medicaid. Ms. Harrison stated that Oriana House's budget estimate is based on the assumption that they are fully staffed for a full 12 months, however, they are not fully staffed at the present. Mr. Osiecki and Ms. Harrison responded to questions the Board of Directors had.

6. Contracts

Ms. Harrison highlighted agenda process sheets for agreements and amendments listed below, answered questions, and provided clarification for committee members.

- a) Projects for Assistance in Transition from Homelessness (PATH) Program
 - FrontLine Service - \$461,993.44

Ms. Harrison reported that the PATH program goal is a harm reduction approach for the provision of support services to individuals with severe and persistent mental illness and/or co-occurring substance use disorders, who are homeless or at risk of becoming homeless, connecting the individual to housing, behavioral health services, and community resources. Federal requirements for the PATH program stipulate that its purpose is to transition individuals by being a short-term outreach and engagement initiative. Once a client agrees to be linked or referred to services, the client becomes enrolled. Once the referral is made to a community mental health agency, the client begins to receive services from the agency provider. Outreach services are conducted in the streets, under bridges, in parks or abandoned cars and buildings in Cuyahoga County. Once stabilized, the enrolled client is transitioned to community mental health and alcohol and other drug addiction provider agencies for ongoing services and community reintegration. FrontLine Service, the ADAMHS Board provider of homeless services, is the only PATH provider in Cuyahoga County, and has annually received PATH pass-through dollars since 1993. Board staff are requesting the Board of Directors approve funding for the PATH Program to FrontLine Service in the amount of \$461,993.44 for the term of July 1, 2022 through June 30, 2023.

- b) Community Transition Program (CTP) Funding
- FrontLine Service - \$762,144.19

The CTP connects individuals with behavioral health diagnoses that are being released from prison to behavioral health services in the community. This program provides support and assistance to improve each person's ability to successfully reintegrate back into the community and provides direct treatment services prior to (in-reach) and upon release. In-reach is recommended when possible as it increases engagement post-release. This program also provides recovery supports that help eliminate barriers to treatment and reentry and are specific to the participant's needs. A recovery support is a form of assistance intended to help an individual with mental health needs, or a member of the family of such an individual, to initiate and sustain the individual's recovery. Common recovery supports might include, but are not limited to housing, employment services, peer recovery support, transportation, life skills, spiritual support, and other reentry needs. This program provides a variety of Substance Use Disorder (SUD) treatment and recovery services. FrontLine Service is the sole provider of the CTP, formerly referred to as the Mental Health Prison Reentry, for the adult prison population who are returning to Cuyahoga County. CTP started as a Pilot program with FrontLine Service in July 2018 and expanded to include referrals to those in need of SUD treatment and services in 2019. OhioMHAS approved carryover funds from the SFY22 allocation of \$12,144.19 to be used in conjunction with the SFY23 allocation of \$750,000 for the program for the term of July 1, 2022 through June 30, 2023.

- c) Opportunities for Ohioans with Disabilities (OOD) Agency – FFY2023 Case Services Contract – \$1,215,502.83
- Recovery Resources - \$443,302.83
 - Pooled Funds Managed by OOD - \$772,200

The purpose of the OOD contract is to help adults and transitional youth ages 16-22 with mental illness and alcohol/drug dependence obtain and maintain employment. The OOD contract will serve clients in Cuyahoga County. The ADAMHS Board will subcontract with Recovery Resources to provide case management activities to clients in need of vocational rehabilitation services. Recovery Resources has years of experience providing vocational rehabilitation services to the target population. This fiscal year the number of subcontractors was decreased because OOD right sized the contract to include four caseloads instead of the seven that were in the previous fiscal year. The funding provided supports the following full-time equivalent (FTE) staffing:

- o Vocational Rehabilitation Coordinators – 4 FTEs
- o Supervisor – 0.67 FTE
- o Support Staff – 1 FTE
- o Total Staffing – 5.67 FTEs

Board staff is recommending approval of the agreement with Opportunities for Ohioans with Disabilities for the OOD case services contract in the amount of \$1,215,502.83 which includes \$998,375.20 of OOD funds plus the required ADAMHS Board match totaling \$217,127.63. Approval of the distribution of the OOD funding and ADAMHS Board match funding for the term of October 1, 2022 through September 30, 2023 in the following manner:

- Contract with Recovery Resources in the amount of \$443,302.83.
- Pooled fund managed by OOD for case services budgeted costs in the amount of \$772,200 to be paid directly to the provider agency.
- ADAMHS Board match totaling \$217,127.63 provided to Opportunities for Ohioans with Disabilities.

- d) Diversity, Equity and Inclusion (DEI) Strategic Implementation Plan Consultative and Training Services
- Rice Education Consulting, LLC (REdCon) - \$180,750

Ms. Harrison reported that starting in October of 2021, REdCon worked with the ADAMHS Board to develop a DEI Strategic Implementation Plan, which was unanimously adopted at the June 22, 2022, General Meeting via Resolution No. 22-06-08. The plan was developed with the input of clients, community members, system partners, the ADAMHS Board of Directors and staff. The DEI Strategic Implementation Plan is an overlay to the ADAMHS Board 2021-2025 Strategic Plan with clearly defined goals and action steps that the ADAMHS Board will use to develop a culturally competent, culturally appropriate, and diverse mental health, addiction and recovery support

system that delivers treatment, recovery and prevention services that prioritize equity and inclusion to meet the needs of the diverse residents of Cuyahoga County. Board staff is requesting approval of the Board of Directors to contract with REdCon in the amount of \$180,750 for ongoing consultative and training services to implement the DEI Strategic Implementation Plan from October 1, 2022 through September 30, 2023.

- e) Identification Crisis Collaborative (IDCC)
 - Bridge Foundation - \$101,000

The IDCC consists of 37 agencies, shelters, treatment facilities, neighborhood outreach centers, churches, shelters, etc., in Cuyahoga County, providing assistance with essential identification documents for individuals with low income and who are homeless. The IDCC also provides advocacy and help navigating systems when expensive and hard-to-obtain documents are required for basic needs and services. The IDCC will provide bus tickets to enable the people served to travel to the locations necessary to obtain documents or an ID (Cleveland Vital Statistics at City Hall, five area Bureau of Motor Vehicles (BMV), etc.). The IDCC will train providers throughout the year on new State and Federal rules regarding IDs such as Real ID, and new BMV rules. Due to this year's funding from the ADAMHS Board, the Community West Foundation funded a part-time Training Specialist and the IDCC was able to expand their list of service sites by adding the following locations:

- o Blessed Trinity Parish
- o Life Exchange Center
- o Spanish American Committee
- o Zelma George Family Center

The Bridge Foundation continues to serve as the Fiscal Sponsor while the IDCC works to register its own IRS designation as a 501(c)3 tax-exempt organization. Through July of 2022, IDCC provided 525 documents to 473 individuals with low income. They also trained 32 volunteers/staff and will distribute bus tickets during the second half of the year. The IDCC is on pace to meet their 2022 goal of serving 2,745 individuals. In 2023, IDCC will explore expanding services to more sites, depending on expenditures and budget. Board staff is requesting the Board of Directors approve funding in the amount of \$101,000 to the Bridge Foundation - Identification Crisis Collaborative for the time period of January 1, 2023 through December 31, 2023.

Mr. Steve Killpack requested clarification regarding the IDCC's 2022 goal of serving 2,745 individuals. Ms. Starlette Sizemore, Director of Special Projects, reported that they had a hard time with COVID-19 at the beginning of the year, but are confident that they will be on track to reach their goal.

- f) The Metanoia Project Homelessness Support (Special Projects) – \$25,000

The Metanoia Project has provided overnight hospitality such as sleeping accommodations, showers, meals, clothing, and medical care consistently to over 100 unique unsheltered homeless guests in Cleveland. Last season, they assisted 175 guests that stayed at least one night and provided 2,843 hot meals. The goal is to support the unsheltered homeless and help them prepare to move into stable, permanent housing, secure the skills needed to financially support themselves, improve their mental and physical well-being, and ultimately not return to homelessness. The staff at the hospitality centers not only keep the environment calm and free of trauma, but they also form meaningful relationships with the guests to assist them as they begin to take the steps to end their cycle of homelessness. Last season, Metanoia expanded meal offerings with a new breakfast program, provided continual art therapy, utilized a local shower bus for weekly showers, and expanded their substance use support services through weekly support meetings and provided NARCAN, testing strips, and other important resources. The Metanoia Project also provides regular access to MetroHealth's Docs on the Street (DOTS) outreach workers to assist with housing applications, employment, healthcare, and connection to outside services including the Veterans Administration, substance use support through community outreach groups, and mental health needs. Current sites are Franklin Circle Church and Bethany Presbyterian.

The Metanoia Project will operate two overnight hospitality centers on the west side of Cleveland that will provide a safe, peer-supported approach that will focus on the physical, mental, and emotional well-being to the homeless

population. The Project will provide meals, overnight stays, art therapy, showers, weekly substance use support services, NARCAN, testing strips and assistance with retrieving IDs/necessary documents and additional resources. Services will also include two evidence-based service models: Psychosocial Rehabilitation and Relational Model. They are planning to also provide trauma-informed yoga. Board staff is recommending that the Board of Directors approve funding in the amount of \$25,000 for The Metanoia Project for the term of November 1, 2022 through December 31, 2022.

- g) Youth-Led Prevention Funding for the Teen Institute Program
 - Recovery Resources - \$22,474

Youth-Led Prevention is a planned sequence of activities that, through the practice and application of evidence-based prevention principles, policies, practices, strategies and programs, is intended to inform, educate, develop skills, alter risk behaviors, affect environmental factors and/or provide referrals to other services. The purpose of the Teen Institute Program is to build leadership skills in teens and reinforce the decision to be drug-free. The Teen Institute provides adolescent leaders with tools and information regarding high-risk behaviors, and then engages them in designing and delivering programming for their peers that uses this knowledge to shape behavior change. Peer Prevention is provided through healthy drug-free lifestyles by having students participate in programs and activities that provide safe environments and positive adult involvement. The students are positive peer role models for younger students to demonstrate that they are a needed and valuable part of the program.

Since 1981, Recovery Resources' Teen Institute's overall goal encourages students from Cuyahoga County to participate in training opportunities throughout the year in order to learn how to effectively implement prevention programs. These trainings are highly effective; as students engage in activities that increase Alcohol, Tobacco and Other Drugs (ATOD) knowledge and as mentioned above, learn leadership skills to become positive peer role models in their schools and communities. 30 Peer Led Leaders to be served through direct prevention and up to 500 youth will be served through indirect prevention services. Board staff is requesting the Board of Directors accept the amount of \$22,474 for the Teen Institute Program and contract with Recovery Resources for the period July 1, 2022 through June 30, 2023.

- h) Ohio Department of Mental Health and Addiction Services (OhioMHAS) State Opioid Response (SOR) 2.0 Carryover Funding for Overdose Awareness Day and Recovery Month Activities – \$11,879.14

OhioMHAS has offered up to \$12,000 to each Board for Overdose Awareness Events and Celebrating Recovery Month. Ms. Harrison stated that this was a very quick turnaround request made while the ADAMHS Board of Directors were on break. The ADAMHS Board of Cuyahoga County applied for and received funding in the amount of \$11,879.14, which is from SOR 2.0 carryover funds. This funding must be completely spent by Thursday, September 29, 2022. The ADAMHS Board received this grant funding in the amount of \$11,879.14 for the following activities:

- o Overdose Awareness Day event signage
- o Overdose Awareness Day event promotion on social media
- o Overdose awareness, naloxone training and mail order naloxone education campaign through September for Recovery Month.

ADAMHS Board staff is requesting the Board of Directors accept OhioMHAS SOR 2.0 carryover funding in the amount of \$11,89.14 to support activities and events for Overdose Awareness Day and Recovery Month for the term of September 30, 2021 through September 29, 2022.

- i) Acceptance of Week of Appreciation Mini-Grant Funding from the Ohio Association of County Behavioral Health Authorities (OACBHA) – \$2,675
 - Happy Thoughts Candle Co. - \$2,400
 - Brothers Printing - \$275

OACBHA will provide the ADAMHS Board with \$2,675 in mini-grant funding from OhioMHAS to support and recognize local first responders and those who work directly with individuals struggling to overcome substance use disorders during the 2022 Week of Appreciation which will take place from September 18, 2022, to September 24, 2022. Funding will be used to purchase candles from Happy Thoughts Candle Co. and each candle will have a label with words of encouragement and appreciation. A small card will be included with each candle. Provider agencies will be asked to nominate two staff members to be recognized for their work directly with individuals with substance use disorders. Nominated staff members will receive a Week of Appreciation candle in recognition of their hard work and dedication. Also, first responders and those who work directly with individuals struggling to overcome substance use disorders may experience burnout or secondary trauma. It is important to recognize their hard work and show appreciation for their dedication.

Board staff is requesting the Board of Directors accept OACBHA Week of Appreciation funding in the amount of \$2,675 and contract with the vendors identified for the term of September 1, 2022 through September 30, 2022.

- j) Online Mental Health Screening Subscription Renewal
 - MindWise Innovations - \$1,500

MindWise Innovations provides large-scale mental health screening for the public, innovative mental health and substance abuse resources, and links individuals in need with quality treatment options. Their programs, offered online and in-person, educate, raise awareness, and screen individuals for common mental and behavioral health disorders, and suicide. The screenings are offered in Spanish and English. The ADAMHS Board has been utilizing the online screenings since 2014, which has resulted in 9,076 completed screenings. This contract in the amount of \$1,500 is for the term of September 28, 2022 through September 15, 2023.

- k) Harm Reduction Pilot Program – Not to exceed \$82,800
 - The MetroHealth System - \$51,300
 - Circle Health Services - \$23,400
 - Murtis Taylor Human Services System - \$8,100

The ADAMHS Board is implementing a nearly \$1.2 million dollar Harm Reduction Pilot Program using SOR 2.0 funds. The grant did not include program administration/maintenance fees to ensure restocking and tracking of kits for the following:

- o Naloxone emergency cabinets to be placed in the community for rapid access and bystander rescue.
- o Naloxone vending machines to make free kits available to the community as a preventive measure.

MetroHealth has agreed to administer the entire emergency naloxone cabinet program and one vending machine, Circle Health Services will administer three of the vending machines and Murtis Taylor Human Services Center will administer services for one vending machine. Board staff is requesting the Board of Directors approve program administration fees for the Harm Reduction Pilot Program in the amount not to exceed \$82,800 for the term of October 1, 2022 through September 30, 2023.

- l) Northeast Ohio Collaborative: Withdrawal Management/Detoxification and Crisis Bed Expansion – \$2,055,650.54
 - Windsor Laurelwood - \$50,000
 - Stella Maris - \$150,000
 - Geauga County MHARS Board - \$85,000
 - Lake County ADAMHS Board - \$266,050
 - Lorain County MHARS Board - \$70,000
 - Applewood (Cuyahoga County) - \$485,312
 - Applewood (Lorain County) - \$485,312
 - Ravenwood - \$213,976.54
 - Silver Maple Recovery Center - \$100,000
 - Each ADAMHS Board in NEO Collaborative - \$25,000 (\$150,000 Total)

As part of the SFY2018/19 State Budget, OhioMHAS allocated funding by region to expand the availability of Withdrawal Management/Detoxification and Mental Health Crisis Stabilization services. The Northeast Ohio Regional Collaborative includes the Boards of Cuyahoga, Lorain, Lake, Geauga, Ashtabula and Summit Counties. The ADAMHS Board of Cuyahoga County was selected to serve as the fiscal agent for the Withdrawal Management/Detoxification and Mental Health Crisis expansion for the Collaborative. OhioMHAS once again allocated regional funding for SFY2023 (July 1, 2022 through June 30, 2023). The ADAMHS Board of Cuyahoga County was requested to continue to serve as the fiscal agent. Each of the ADAMHS Boards in the NEO Collaborative will receive \$25,000 for system management.

- m) OhioMHAS: Psychotropic Drug Grant Funds
 - Cuyahoga County Sheriff's Department - \$23,972

The ADAMHS Board received notification from OhioMHAS and the Cuyahoga County Sheriff's Department relative to the award granted to the Cuyahoga County Sheriff's Office for the reimbursement of funds expended for Psychotropic medications in the jail in the amount of \$23,972 for the term of January 1, 2022 through June 30, 2022.

- n) OhioMHAS: Medication-Assisted Treatment (MAT) Reimbursement Program
 - Cuyahoga County Sheriff's Department - \$9,305

The ADAMHS Board received notification from OhioMHAS and the Cuyahoga County Sheriff's Department relative to the award granted to the Cuyahoga County Sheriff's Office for the reimbursement of funds expended for MAT in the jail. These funds are reimbursement of costs for medications distributed to inmates in the Cuyahoga County jail by the Sheriff's Department; and covers the cost of MAT by the Cuyahoga County Sheriff's Department in the jail for the period of January 1, 2022 through June 30, 2022 in the amount of \$9,305.

- o) Recovery Housing Initiative
 - 12 Step Life/Ethel Hardy House - \$9,234

The Recovery Housing Initiative funding has been issued to the ADAMHS Board on an annual basis. For SFY2023 the ADAMHS Board was awarded \$45,900 for rental assistance for Recovery Housing residents in need. This request represents additional funding for the Recovery Housing Initiative.

The ADAMHS Board was approved by OhioMHAS for additional Recovery Housing Initiative funds for SFY2023. The additional funding is to be used for Ohio Recovery Housing certification, rent, operations, and minor repairs. 12 Step Life/Ethel Hardy House is the recipient of this allocation for the term of July 1, 2022 through June 30, 2023.

- p) AIDS Funding Collaborative (AFC) Funding Renewal
 - The Center for Community Solutions (Fiscal Sponsor of the AFC) - \$150,000

The mission of the AFC is to strengthen the community's response to HIV/AIDS, as a public/private partnership providing coordination, leadership, advocacy, and funding in Greater Cleveland. The AFC is a funding partnership that includes private philanthropic funders, government agencies, medical professionals, community organizations, and people living with HIV/AIDS. AFC funding partners include: ADAMHS Board of Cuyahoga County; Cuyahoga County; Cleveland Department of Public Health; The Cleveland Foundation; The George Gund Foundation and The Mt. Sinai Health Foundation.

Since its inception in 1994, the AFC has leveraged and invested over \$13 million to support HIV/AIDS-related prevention efforts, care and services, training and evaluation activities in Greater Cleveland. The ADAMHS Board has been a funding partner of the AFC since 2006 - leveraging funds to amplify results related to strategic HIV prevention and care including services for mental health, addiction and harm reduction strategies related to intravenous drug use, in addition to transportation, housing, and employment support. The ADAMHS Board's presence and expertise as a collaborative partner promotes the critical need for individuals living with HIV/AIDS. The ADAMHS Board has two votes in decision-making, with both a Board member (Rev. Max Rodas) and a staff member

(Ms. Leshia Yarbrough-Franklin, Adult Behavioral Health Specialist I) sitting on the AFC Advisory Committee. ADAMHS Board staff is requesting the Board of Directors approve the allocation of funds to the Center for Community Solutions-AFC in the amount of \$150,000 for the term of January 1, 2023 to December 31, 2023.

Motion to recommend approval of Contracts (as listed above) to the full Board. MOTION: R. Fowler / SECOND: B. Gohlstin / AYES: R. Fowler, B. Gohlstin, S. Killpack / NAYS: None / ABSTAIN: None / **Motion passed.**

7. **Contract Amendments**

- a) Amendment to Resolution No. 22-01-04, 2022 Opioid Awareness and Response Initiative – Not to exceed \$299,500
- The MetroHealth System (Emergency Access Naloxone Cabinets Program Administration) - \$15,000
 - Media and Digital Campaign (Spotify, Radio One, La Mega, iHeart, Brothers Printing, and other vendors TBD) - \$150,000
 - BTNX (Fentanyl Test Strips) - \$100,500
 - Illinois Supply Company (Indoor and Outdoor Emergency Access Naloxone Cabinets) - \$18,020
 - TBD - \$15,980

After two years of decreased deaths related to overdose fatalities driven by fentanyl, 2021 proved to be one of our deadliest years with more than 700 fatalities. The pandemic as well as a more lethal drug supply that is seeing new synthetic opioids, as well as fentanyl and fentanyl analogs in the entire illicit drug supply including heroin, cocaine, meth and pressed pills, has continued to devastate our community and its residents. A collaborative approach to addressing education and supporting harm reduction efforts is needed to help save lives. This plan will include the following goals: 1) NaloxBox Expansion - purchase 30 more NaloxBoxes for indoor locations, purchase 30 temperature controlled medication cabinets, similar to NaloxBoxes, to get this medication in outdoor locations, and contract with MetroHealth for the installation and management of the additional boxes; 2) Fentanyl Awareness Campaign Expansion - during high incidence overdose times and expand harm reduction messaging between those times by increasing media and streaming buys and adding neighborhood and grassroot partner publications; 3) Fentanyl Test Strip Distribution Expansion - purchase an additional 10,000 fentanyl test strips per quarter (25,000 per quarter) for grassroot distribution. Strips will be distributed in high incidence overdose areas based on Medical Examiner data. This initiative is for the term of January 7, 2022 to January 30, 2023. Board staff is requesting that the Board of Directors amend Resolution No. 22-01-04 to remove RidMat as a vendor and add Illinois Supply Company as a vendor with no time or funding changes.

- b) Amendment to Resolution No. 21-11-07, Termination of CY2022 Contract for Visiting Nurse Association (VNA) of Ohio

The ADAMHS Board entered into the New Provider and/or New Program Contract with VNA on a 6-month probationary status as a new provider to operate the CARE Program. The CARE Program was designed to bridge the gap in services of behavioral health clients discharged from hospitals that were awaiting an appointment with their outpatient treating provider by:

- o Assisting in obtaining mental health medications;
- o Providing education on health-related topics; and
- o Providing education related to the importance of following their medication regimen.

Additionally, VNA was to provide MAT services to eligible clients utilizing Vivitrol. Services were to be provided in the clients' homes and out in the community with the goal to lower readmission rates and emergency room visits, along with providing education related to behavioral health. During the 6-month probationary period, issues with staffing and other issues were noted, but the probationary status was removed as VNA was moved to pooled funding where it had to bill for services provided. On Friday, September 2, 2022, VNA of Ohio sent notice to the ADAMHS Board its intent to terminate its CARE Program due to staffing issues. VNA was allocated \$824,912 for start-up funding to implement the CARE Program during the first 6-months of CY2022 of which VNA invoiced \$372,744.86; however, VNA will be reimbursing the ADAMHS Board \$200,517.68 for Vivitrol that was purchased but subsequently

returned unused to its vendor. Thus, the total reimbursement amount for VNA was \$172,227.18, which is 21% of the start-up allocation.

- c) Amendment to Resolution No. 22-02-03, The Ohio School Wellness Initiative (OSWI)
- Northeast Ohio Education Service Center – No-cost Term Extension

The OSWI was designed to explore, implement, and sustain a full continuum of care including prevention, early intervention, and treatment practices for K-12 students within local districts who adopt student assistance programs (SAP), multi-tiered systems of support, and staff wellness frameworks. The cornerstone of the OSWI is the development of an Ohio Model SAP that can serve as a best practice standard for Ohio's K-12 schools. Due to workforce issues the provider was not able to start the program before the end of SFY2022. OhioMHAS has authorized the funding to be utilized until June 30, 2023 and the award amount has been updated to match the allocation received from OhioMHAS.

OhioMHAS has allocated a salaried position for the OSWI called School Behavioral Health and Wellness Coordinator (SBHWC) in the amount of \$72,750 per hire. Cuyahoga County has been approved for two hires, resulting in a total allocation of \$145,500. The SBHWC will provide systematic approaches to support behavioral health promotion, prevention, early identification, intervention, referral processes, and guided support services for K-12 students who are exhibiting a range of substance use, mental and behavioral health risk factors. The positions will also provide resources, online training, and guidance related to processes within the schools and with continuous improvement strategies for services to students. This amendment is requested to extend the term to June 30, 2023 and increase the funding to \$145,500 for the OSWI contract with Northeast Ohio Education Service Center.

- d) Amendment to Resolution No. 21-11-07 and Resolution No. 22-06-06, Name Change from New Directions, Inc. to Crossroads Health by Merger – No New Funding
- New Directions, Inc.
 - Crossroads Health

New Directions, Inc. has been providing a continuum of quality life-changing behavioral health services to children, adolescents, young adults, adults and families, including specialized treatment for chemically dependent adolescents. New Directions offers a vast array of programs and services that evaluate, educate, strengthen and support thousands of children, adults, and their families each year. Effective Thursday, June 30, 2022, New Directions, Inc. and Crossroads Health merged and is now collectively known as Crossroads Health. New Directions, Inc. still exists but under the umbrella of Crossroads Health, and all services will be provided by New Directions, Inc. Board staff is requesting Board of Director approval to amend the Core Contract for CY2022 and OhioMHAS Pass-thru Contract for SFY2023 between the ADAMHS Board and New Directions, Inc. to reflect the name change to Crossroads Health by merger.

Mr. Mike Matoney, Chief Executive Officer of New Directions, Inc., provided clarification regarding New Directions, Inc. He reported that New Directions, Inc. is not closing and will continue to provide services under a dba (doing business as) called New Directions, Inc. 12 years ago, New Directions, Inc. and Crossroads Health, under the Foundation Initiative of trying to get more nonprofits to collaborate and coordinate, have developed a strategic partnership with Crossroads Health in Lake County. In the last 12 years, Crossroads Health has grown so much and New Directions, Inc. has stayed relatively the same; and some of the original efficiencies they had have gone away because of the size of one organization to the other. This helps gain back some of the efficiencies by having one bank account, one audit, one senior team and one Board of Directors. He reported that this is a move towards efficiency and for continuing the same services that New Directions, Inc. has always provided.

Mr. Osiecki reported that Mr. Matoney is semi retiring; and an event was held recently, whereby Ms. Beth Zietlow-DeJesus, Director of External Affairs, attended on behalf of the Board to present Mr. Matoney with a proclamation for his years of service. Mr. Matoney thanked the Board for the proclamation; and introduced his successor as Chief Executive Officer, Ms. Shayna Jackson. Ms. Jackson reported that she has been with Crossroads Health for approximately eight years and was a previous Chief Executive Officer for a domestic violence shelter in Geauga

County. She has spent 20 years doing mental health services with both adults and children and started her career as a clinician, went back to graduate school, started a career in administration and continued to grow. She reported that she is looking forward to the opportunity to work with the ADAMHS Board and continue to do the good work that New Directions, Inc. has been doing and enjoy that relationship.

- e) Amendment to Resolution No. 22-06-07, Addiction Treatment Program (ATP) – \$497,641.33
- Catholic Charities-Matt Talbot for Men and Women
 - Cleveland Treatment Center
 - Community Assessment and Treatment Services (CATS)
 - Hitchcock Center for Women
 - The MetroHealth System
 - Moore Counseling
 - Recovery Resources
 - The Salvation Army
 - Stella Maris
 - Cuyahoga County Treatment Alternatives to Street Crime (TASC)
 - Northern Ohio Recovery Association (NORA)

ATP provides treatment and recovery support services to individuals who are eligible to participate in MAT Drug Court as a result of their dependence on opioids, alcohol, or both. Clients will receive SUD treatment and recovery supports services, as necessary. Clients will be enrolled by Drug Court staff and services will be provided by ADAMHS Board contracted agencies certified by OhioMHAS. OhioMHAS approved use of carryover funds for SFY2022 and approved any remaining funds for use moving into SFY2023. The ADAMHS Board acts as the fiscal agent to draw down funds in the OhioMHAS grant system and pass the funds to the contracted providers for services rendered. Board staff is requesting the Board of Directors approve the amendment to Resolution No. 22-06-07 to increase funding to include the SFY2023 allocation and the SFY2022 carryover for a total of \$497,641.33 for the ATP for contracts with the listed providers for the term of July 1, 2021 through June 30, 2023.

- f) Amendment to Resolution No. 21-10-04, Centers for Disease Control and Prevention Overdose to Action Grant Funds (OD2A) Year 3
- Cuyahoga County Board of Health (CCBOH) - No-cost Term Extension

The Centers for Disease Control and Prevention (CDC) has awarded the CCBOH an Overdose to Action (OD2A) grant. OD2A is a three-year cooperative funding agreement that focuses on the complex nature of the opioid overdose epidemic. The funding addresses the need for an interdisciplinary, comprehensive, and cohesive public health approach. These funds support the CCBOH in obtaining high-quality, comprehensive, and timely data on overdose morbidity and mortality to inform prevention, response, and linkage efforts. The project is designed to ensure that the CCBOH has the data to inform its prevention and response efforts to combat the opioid addiction crisis. CDC funding does not support direct treatment services.

The CCBOH has extended the use of funding through August 31, 2023. The CCBOH selected the ADAMHS Board of Cuyahoga County as a partner to share its expertise in the field of substance abuse and in training community members, specifically public safety forces. The ADAMHS Board will continue to leverage its experience working with persons with Opioid Use Disorder (OUD), and families of overdose (OD) victims, through the work of the OD2A OUD Specialist. This individual represents the ADAMHS Board on the Opioid Fatality Review Committee, attending monthly meetings for case review. If COVID-19 restrictions remain, this staff member will conduct interviews with survivors and surviving family members who provide consent, via telephone rather than in person. This aggregated data will assist in prioritizing recommendations, developing solutions, implementing action plans, and monitoring progress in addressing the opioid epidemic locally. Also, in year three, the ADAMHS Board will continue to provide education on OUD and community resources for public safety personnel during CIT trainings.

- g) Amendment to Resolution No. 20-05-02, Cleveland Division of Police, Department of Justice, Bureau of Justice Assistance (BJA) Co-Responder Project – No-cost Term Extension
- FrontLine Service
 - Murtis Taylor Human Services System

Cleveland Police indicated through their data collection that more than half of the clients at St. Vincent Charity Medical Center's Emergency Department are brought in by police. 97% of those who are brought in by police are from the Cleveland Division of Police. A BJA study indicates that police spend up to 7% of their time responding to crisis calls. Crisis calls disproportionately consume much of an officer's time, most are not as a result of criminal behavior but an emotional crisis in the community. Across the country, the police departments report that the jails and prisons are the largest de facto mental health facilities in the country.

The BJA granted a six month no-cost extension to spend down the remaining grant funding through March 31, 2023. As a result, the ADAMHS Board will enter into no-cost extensions with FrontLine Service and Murtis Taylor Human Services System through March 31, 2023. In May 2020, this Board approved contracts with FrontLine Service and Murtis Taylor Human Services System for the Co-Responder Program to divert people in crisis to the least restrictive alternative and linkage to services. Cleveland Police Co-Responder Teams respond to crisis calls received via Cleveland Division of Police Dispatch for mental health related crisis in the community. The Co-Responder Teams operate 40 hours per week, second shift. The Crisis Specialist is paired with a CIT Officer in a single car in order to respond to the calls. The Crisis Specialist, in collaboration with the CIT Officer, engages and responds to the person's needs, provides assessment and triage to the least restrictive options in the community. The Co-Responder Teams provide follow-up on crisis calls from other officers within their assigned police district as well as engage high utilizers of service in order to decrease the need for public safety assistance. FrontLine Service is assigned to Districts 1, 2 and 3. Murtis Taylor Human Services System is assigned to Districts 4 and 5. Crisis Specialists along with CIT Officers work collaboratively with other aspects of public safety such as Emergency Medical Services (EMS) and dispatch in order to reduce the high utilizers of service by providing ongoing monitoring and support.

- h) Amendment to Resolution No. 22-07-02, Child-Parent Psychotherapy (CPP) Training Stipends and Cost of Books for Providers – \$340,000
- Ms. Lili Gray, Senior National CPP Trainer - \$50,000
 - Dr. Nicole Tefera, Senior National CPP Trainer - \$50,000
 - OhioGuidestone - \$40,151.11
 - Achievement Centers for Children - \$15,204.36
 - Applewood Centers, Inc. - \$5,078.84
 - Cleveland Rape Crisis Center - \$10,205
 - Beech Brook - \$15,149.52
 - Hope Behavioral Health - \$40,196.61
 - Cuyahoga County Job & Family Services - \$10,000
 - Exodus Clinical Counseling Services - \$5,000
 - Life Enrichment Counseling Services - \$5,000
 - SunWalk Counseling & Consulting Services - \$5,055.37
 - Ascension Counseling & Therapy Services - \$25,081.14
 - Murtis Taylor Human Services System - \$20,000
 - TBD - \$43,878.05

The goal of the Cuyahoga County Early Childhood Mental Health (ECMH) Program is to ensure children's optimal development and future success by addressing their early emotional, social, and behavioral concerns. The Cuyahoga County ECMH Program seeks to improve the health of young children and their families by expanding the practice capacity for up to 50 Early Childhood clinicians by offering a free training and supervision opportunity in CPP Certification. CPP is an intervention model for children aged birth-5 who have experienced traumatic events and/or are experiencing mental health, attachment, and/or behavioral problems.

In July, this Board approved contracts with the trainers, Ms. Lili Gray and Dr. Nicole Tefera. This amendment is extending the term of the contracts with Ms. Gray and Dr. Tefera through January 31, 2024 instead of December 31, 2023 to ensure that the CPP Training is the full 18 months. Additionally, this amendment is finalizing the providers receiving stipends and reimbursement for books. The stipend amount will be \$5,000 for each ECMH clinician attending the CPP Training, with \$2,000 going to the clinician and \$3,000 going to the provider. To get reimbursed for books, receipts had to be submitted. CPP training will be available to interested ADAMHS-funded ECMH providers as well as other county professionals looking to amplify their ECMH practice. System leaders, supervisors and direct staff serving children ages 0-5 will be encouraged to take the training and may apply through an application process. Through the ADAMHS Board, Invest in Children, and other community partner networks, special efforts will be made to market the opportunity to practitioners of color in the region, to increase the diversity of professionals able to address the community's needs. Training will be delivered in one cohort beginning in July 2022; and will be held virtually every six months.

Motion to recommend approval of Contract Amendments (as listed above) to the full Board. MOTION: B. Gohlstin / SECOND: S. Killpack / AYES: R. Fowler, B. Gohlstin, S. Killpack / NAYS: None / ABSTAIN: None / **Motion passed.**

8. Identify Consent Agenda

Ms. Rosenbaum recommended including the July 2022 Finance Reports, Contracts and Contract Amendments into the Consent Agenda to be recommended for approval to the full Board.

9. New Business

Mr. Osiecki reported that St. Vincent Charity Medical Center has notified the community of its intent to no longer provide inpatient services, including behavioral health services, as of Tuesday, November 15, 2022. The future of the psychiatric emergency department is unknown beyond November 15, 2022. St. Vincent Charity Medical Center's intent is to provide outpatient behavioral health services through Rosary Hall. Mr. Osiecki reported that MetroHealth, Cleveland Clinic and University Hospitals are holding employment fairs with St. Vincent Charity Medical Center's staff. Through conversations with Dr. Adnan Tahir, Chief Executive Officer, and Ms. Jan Murphy, President and Chief Executive Officer of Sisters of Charity, Board staff should know of the status of St. Vincent Charity Medical Center's Psychiatric Emergency Department (PED) in the near future. As a result, the community is being told that the PED remains open through November 15, 2022. Mr. Osiecki also reported that he has had a conversation with Dr. Donald Malone, President, Ohio Hospitals & Family Health Centers, Cleveland Clinic, to discuss Cleveland Clinic's two standalone regular emergency rooms, one of which is in Lakewood. He stated that Dr. Malone reported that their inpatient beds throughout their system are consistently full; and that the six psychiatric beds in their emergency room are also consistently full.

Mr. Osiecki reported that he would like to retain Dr. Kathryn Burns to provide consulting services on the Crisis Continuum of Care. Dr. Kathryn A. Burns, who previously served as Chief Clinical Officer and interim Chief Clinical Officer Consultant for the ADAMHS Board, is a Board-certified Forensic Psychiatrist with extensive experience in both clinical and forensic psychiatry. Dr. Burns has a history with the psychiatric emergency department; and is well known in the community. Mr. Osiecki reported that Kathryn A. Burns, M.D., M.P.H., will provide consulting services related to changes occurring in the Cuyahoga County's Crisis Continuum of Care, including an analysis of the impact of St. Vincent's closure announcement. Also, part of this analysis will include The MetroHealth System.

Mr. Osiecki reported that Ms. Maggie Tolbert, Assistant Chief Clinical Officer, and he will be visiting the new MetroHealth Cleveland Heights Behavioral Health Hospital on Thursday, September 22, 2022, to see the facility prior to its opening on Saturday, October 8, 2022. He also reported that MetroHealth submitted a Request for Proposal (RFP) to the ADAMHS Board concerning a psychiatric emergency room at the Cleveland Heights facility. After a lengthy discussion regarding all the moving parts of St. Vincent Charity Medical Center, Cleveland Clinic, The MetroHealth System and the Cuyahoga County Diversion Center, Mr. Osiecki requested the approval of a contract with Kathryn A. Burns, M.D., M.P.H., to provide consulting services on the Crisis Continuum of Care.

Motion to recommend the approval of a contract with Kathryn A. Burns, M.D., M.P.H., to provide consulting services on the Crisis Continuum of Care, from September 20, 2022 through September 30, 2023, at a rate of \$150 per hour, not

to exceed \$150,000 to the full Board. MOTION: R. Fowler / SECOND: S. Killpack / AYES: R. Fowler, B. Gohlstin, S. Killpack / NAYS: None / ABSTAIN: None / **Motion passed.**

Mr. Osiecki reported on the children's crisis placement services with the Cuyahoga County Department of Children and Family Services (DCFS). He stated that Cuyahoga County has contracted with The Centers for \$500,000 to provide emergency placement of the children that were in DCFS's administrative headquarters. The Centers is contracting with Cleveland Christian Home for eight beds; and are in discussion of a merger with The Centers. Mr. Osiecki and Ms. Erin DiVincenzo, Director of Prevention and Children's Behavioral Health Programs, have been involved with this matter. He reported that each of the systems involved, including the ADAMHS Board, the County, DCFS, the Cuyahoga County Board of Developmental Disabilities and the Juvenile Detention Center have agreed to split the cost of the contract for the first year and provide \$1.2 million each. Mr. Osiecki reported that this is the right thing to do since the children are usually involved in all of these systems. A formal Memorandum of Understanding (MOU) and request to the Board will be forthcoming once the County works out all the details. Mr. Osiecki and Ms. Tolbert responded to questions the Board of Directors had.

Mr. Osiecki also introduced Mr. Mark Onusko, Psy.D., Ms. Britany King, LPC, and Mr. Vince Crow. He reported that Mr. Onusko joined the ADAMHS Board staff on Monday, August 1, 2022, as the new Behavioral Health Prevention Specialist. Mr. Onusko earned his Psy.D. in Clinical Psychology and is a licensed psychologist with 15 years of clinical experience. For the past decade he worked primarily in college mental health settings, where he was most recently director at John Carroll University's counseling center. Mr. Onusko also has previous experience in settings such as high schools, psychiatric hospitals and community mental health centers.

Ms. Britany King joined the ADAMHS Board staff on Monday, August 22, 2022, as the new Children's Behavioral Health Specialist. Ms. King has a Bachelor's Degree in Psychology and Master's Degree in Clinical Psychology with a specialization in counseling children and adolescents.

Mr. Vince Crowe joined the ADAMHS Board staff on Monday, September 19, 2022, as the new Adult Behavioral Health Specialist II (Residential). Mr. Crowe is a 2010 graduate of Fairleigh Dickinson University, College at Florham. He has over ten years of experience working with adults with mental health diagnoses doing case management, mentoring and in other community advocacy roles.

[Rev. Benjamin F. Gohlstin, Sr., left the meeting.]

10. Follow-up

No follow-up was received.

11. Public Comment Period

No public comment was received.

12. Upcoming September, October and November Board Meetings:

- General Meeting: September 28, 2022
- Committee of the Whole Meeting: October 19, 2022
- General Meeting: October 26, 2022
- Committee of the Whole Meeting: November 9, 2022
- General Meeting: November 16, 2022

There being no further business, the meeting adjourned at 5:18 p.m.

Submitted by: Linda Lamp, Executive Assistant

Approved by: Sharon Rosenbaum, MBA, Finance & Operations Committee Chair