



**PLANNING & OVERSIGHT COMMITTEE  
WEDNESDAY, SEPTEMBER 14, 2022**

**2012 West 25th Street, Cleveland, Ohio 44113 / United Bank Bldg. / Ohio Room – 6th Floor**

**Committee Mission Statement:** *The Planning & Oversight Committee, in cooperation with all partners, advocates for and monitors programs, policies and practices which are continually improved to meet the needs of clients, their families, and the community.*

**AGENDA**

- 1. Call to Order – Kathleen Kern-Pilch, ATR-BC, LPC-S, Committee Chair**
- 2. Public Comment on Agenda Items – Kathleen Kern-Pilch**
- 3. Approval of Minutes: June 8, 2022 – Kathleen Kern-Pilch**
- 4. Presentation:**
  - Behavioral Health System Housing Developments – Allison Schaefer
    - Emma Petrie-Barcelona, Chief Operating Officer, Emerald Development and Economic Network, Inc. (EDEN, Inc.)
    - Richard Carr, Director of Real Estate Development & Construction, EDEN, Inc.
    - Jalisa Neal, Development Project Manager, EDEN, Inc.
- 5. Projects for Assistance in Transition from Homelessness (PATH) Program – \$461,993.44 – (Action Requested) – Allison Schaefer**
- 6. Community Transition Program (CTP) Funding – \$762,144.19 – (Action Requested) – Allison Schaefer**
- 7. Opportunities for Ohioans with Disabilities (OOD), FFY2023 Case Services Contract – \$1,215,502.83 – (Action Requested) – Myra Henderson**
- 8. Diversity, Equity and Inclusion Strategic Implementation Plan Consultative and Training Services – \$180,750 – (Action Requested) – Starlette Sizemore**
- 9. Identification Crisis Collaborative (IDCC) – \$101,000 – (Action Requested) – Starlette Sizemore**
- 10. The Metanoia Project Homelessness Support – \$25,000 – (Action Requested) – Starlette Sizemore**
- 11. Youth-Led Prevention Funding for the Teen Institute Program – \$22,474 – (Action Requested) – Erin DiVincenzo**
- 12. Support of State Legislature Capital Assistance Applications – (Action Requested) – Woo Jun**
  - a) Cleveland Christian Home, Inc. Renovation Project: (MH-1274)**
  - b) Cornerstone of Hope, Inc. Campus Expansion: (MH-1165)**

**13. New Provider/New Program Review (8-Month) – Woo Jun**

**14. New Business**

**15. Follow-up**

**16. Public Comment Period**

**17. Upcoming September, October and November Board Meetings:**

- Finance & Operations Committee Meeting: September 21, 2022
- General Meeting: September 28, 2022
- Committee of the Whole Meeting: October 19, 2022
- General Meeting: October 26, 2022
- Committee of the Whole Meeting: November 9, 2022
- General Meeting: November 16, 2022

**PLANNING & OVERSIGHT COMMITTEE**

Kathleen Kern-Pilch, ATR-BC, LPC-S, Committee Chair

Gregory X. Boehm, M.D., Committee Vice Chair

Reginald C. Blue, Ph.D.; J. Robert Fowler, Ph.D.; Sadigoh C. Galloway, MSW, LSW, LICDC-CS;  
Benjamin F. Gohlstin, Sr.; Patricia James-Stewart, M.Ed., LSW; Basheer Jones; Elaine Schleiffer

# ALCOHOL, DRUG ADDICTION & MENTAL HEALTH SERVICES BOARD OF CUYAHOGA COUNTY

## PLANNING & OVERSIGHT COMMITTEE MINUTES

JUNE 8, 2022

**Committee Members Present:** Katie Kern-Pilch, ATR-BC, LPC-S, Committee Chair, Reginald C. Blue, Ph.D., Gregory X. Boehm, M.D., J. Robert Fowler, Ph.D., Patricia James-Stewart, M.Ed., LSW, Basheer Jones / Other Board of Directors: Rev. Benjamin F. Gohlstin, Sr.

**Absent:** None

**Board Staff Present:** Scott Osiecki, Chief Executive Officer, Olivia Abdllrasul, Joseph Arnett, Carole Ballard, Christina Bohuslawsky-Brown, Ariel Brownlee, Danielle Clark, Erin DiVincenzo, Tami Fischer, Cheryl Fratalone, Madison Greenspan, Felicia Harrison, Bill Hebble, Anthony Henderson, Myra Henderson, Woo Jun, Leslie Koblentz, Linda Lamp, Nancy Mundy, Tawanna Pryor, Clare Rosser, Jessica Saker, Allison Schaefer, Michaele Smith, Maggie Tolbert, Leshia Yarbrough-Franklin, Nakia Yucas, Beth Zietlow-DeJesus

### 1. **Call to Order**

Ms. Katie Kern-Pilch, Planning & Oversight Committee Chair, called the meeting to order at 4:00 p.m. Dr. J. Robert Fowler read into the record the Committee Mission Statement: "The Planning & Oversight Committee, in cooperation with all partners, advocates for and monitors programs, policies and practices which are continually improved to meet the needs of clients, their families, and the community."

### 2. **Public Comment on Agenda Items**

No public comment on agenda items was received.

### 3. **Board of Directors Attendance Roll Call**

Due to the current public health orders surrounding COVID-19, and the Board's commitment to ensuring the health and safety of our Board of Directors, staff, partners, and stakeholders, the Planning & Oversight Committee meeting was held via a Zoom meeting. To assure a quorum, Ms. Linda Lamp, Executive Assistant, completed the Board of Directors attendance roll call.

### 4. **Approval of Minutes**

The Planning & Oversight Committee minutes of May 11, 2022 were approved as submitted.

### 5. **Presentations:**

#### **Healthy Families / Children of Incarcerated Parents**

Mr. Joseph Arnett, Adult Behavioral Health Specialist II (Criminal Justice), introduced Ms. Heather Roper, Program Manager, Oriana House, and Mr. Aaron Rentrope, LSW, Program Coordinator, FrontLine Service. Ms. Roper reported that as the Program Manager of Oriana House, she assists with monitoring and facilitating Healthy Families Build Stronger Communities; and works in partnership with the ADAMHS Board. She stated that Parental Incarceration has been identified as an adverse childhood experience. On any given day 2.7 million children are estimated to have at least one incarcerated parent in America (Rutgers, 2014). 50% of these children lived with their incarcerated parent when they were removed from the home (Pew Charitable Trust, 2010). Approximately 50% of these children are under 10 years old (Rutgers, 2014); and 20% of African American children involved with child welfare have a justice involved parent. 25% of children live with their fathers when a mother goes to prison and 90% of children remain with their mothers when their fathers are incarcerated (Rutgers, 2014). 50% of children with an incarcerated mother live with their grandmother. Caregivers experience challenges with the following: stigma, shame, increased financial strain, physical and emotional stress and lack of external resources (Rutgers, 2014).

Ms. Roper shared some background information regarding a need for this program. She reported that Oriana House McDonnell Center identified in 2017 that about 63% of its population were clients with children under the age of 18. Visitation was available one to two times a week in-house with limited access to connecting with their children while housed in the program. In 2019, the ADAMHS Board provided funds to assist with creating the Healthy Families Build Strong Communities Program within the Oriana House McDonnell Center. In 2021, additional funding was obtained through the Department of Justice in coordination

with the ADAMHS board to broaden services to females being housed in the Halfway House programs at Salvation Army and the Oriana House Community Corrections and Treatment Center.

The Healthy Families Program is a partnership between Oriana House Inc., Salvation Army, Healthy Fathering Collaborative, and FrontLine Service Inc. FrontLine Service provides trauma-informed services to residents, caregivers, and children. Oriana House and Salvation Army assist with providing services to fathers and mothers sentenced to the Community Behavioral Correctional Facility (CBCF) and Halfway House programs. Cleveland Mediation Center, a program of FrontLine Service, provides mediation services to bring the incarcerated parents and the families together with the goal to develop a family reentry plan. The Reconnection Programs, part of the Healthy Fathering Collaborative, provides parental development courses, which include different levels of parenting, money and management and how to budget.

Mr. Rentrope reported that the Healthy Fathering Collaborative provides the following parenting programming to their residents who have children or are expecting children:

- Fatherhood 1 – Explores values, healthy masculinity, and communication
- Fatherhood 2 – Focuses on the development of healthy relationships within the family system
- Fatherhood 3 – Promotes responsible sexual behaviors and HIV awareness
- Court House Navigation – Discusses residents' legal rights as a parent, explores child support issues, and visitation
- Money Management – Concentrates on financial literacy

Mr. Rentrope stated that residents appreciate the parenting programming courses. The facilitators are great, they know how to relate to the clients and the information is relevant.

Mr. Rentrope reported that programming for mothers is also available through the Fatherhood Collaborative at North Star Reentry Resource Center. Through an orientation, clients can utilize Narcotics Anonymous (NA), Alcoholics Anonymous (AA) and Domestic Violence classes. They also do Enhanced Family Visitation at Salvation Army for residents at Harbor Light and Fannie Lewis Treatment Center; and Engagement in Parenting classes at North Star. Mr. Rentrope shared that they provide the following:

- Trauma-informed Intake Process
- Family Reentry Mediation
- Art Night
- Birthday Club
- Holiday Celebrations
- Outreach and Engagement to Families
- Transportation and case management to facilitate individual reconnection with children
- Transportation and accompaniment to a community-based 12-step program

Programming for caregivers is also available at North Star Reentry Resource Center and include the following:

- Referrals for Basic Needs Case Management
- Family Reunification
- Collaborative educational advocacy with schools
- Mental Health Screening and Assessments
- North Star Reentry Resource Center Orientation
- Field Trips
- Enhanced Family Visitation at Salvation Army for residents at Harbor Light and Fannie Lewis Treatment Center
- Referrals to the Legal Clinic at North Star
- Family Reentry Mediation
- Art Night
- Birthday Club
- Holiday Celebrations
- Transportation and case management to facilitate individual reconnection with children and their incarcerated parent

Programming for children is also available at North Star Reentry Resource Center and include the following:

- Empowerment group



- Trauma-Informed Screening and Assessment
- Fieldtrip with incarcerated parent and/or caregiver
- Advocacy in the school setting
- Individual reconnections with the incarcerated parent
- Enhanced Family Visitation at Salvation Army for residents at Harbor Light and Fannie Lewis Treatment Center
- Family Reentry Mediation
- Art Night
- Birthday Club with Birthday Gifts
- Holiday Celebrations and Giveaways
- Transportation to visitation, fieldtrips, and medical appointments

Ms. Roper shared some statistics from the program. She reported that in 2020, the Health Families/Children of Incarcerated Parents served 522 fathers, caregivers, and children. In 2021, they served 916 fathers, caregivers, and children. Thus far in 2022, they have served 458 fathers/mothers, caregivers, and children. Overall, a total of 1896 family members have been impacted by this program and have had services linked. (The PowerPoint presentation is attached to the original minutes stored in the Executive Unit.)

### **Clubhouse / Employment Model**

Ms. Myra Henderson, Adult Behavioral Health Specialist II, introduced Ms. Angel Chapin, LISW-S, Chief Clinical Officer, Magnolia Clubhouse. Ms. Chapin reported that Magnolia Clubhouse has been in existence for more than 50 years and were initially part of Hill House, but are now a free standing organization. She highlighted that Magnolia Clubhouse is a valuable resource for men and women with mental illness (over 18) who want to build a better life, find employment, or continue their education. Members of this club retain their membership for life and can visit as frequently as they wish. Ms. Chapin noted that they are not a drop in center, but are very work focused; whereby members and staff work alongside each other to accomplish the responsibilities of the Clubhouse. Whether that is to assist with lunch preparation, pay bills and/or data entry, Magnolia Clubhouse members may get involved in any aspect of the work that transpires at the Clubhouse. She reported that they do not have therapy groups and/or arts and crafts, but is work focused. Magnolia Clubhouse utilizes evidence-based practices and all of the Clubhouses collect and share data with each other. They are one of more than 300 Clubhouses around the world and are one of three in the State of Ohio. Recently seven other organizations were given grants by the State of Ohio to start new Clubhouses. As a result, within the next year, there should be ten Clubhouses in the State of Ohio.

Ms. Chapin stated that all of the Clubhouses are based on the same 37 standards, which all align with the recovery model. She clarified that they align with the recovery model rather than follow due to the standards being in existence prior to the idea of the recovery model. However, the idea that the Clubhouse is consumer driven, includes peer and family supports, professional support, assistance with getting and maintaining stable housing for participants, and helping individuals to have access to community resources. The main goal of Magnolia Clubhouse is to allow individuals to have a sense of community and have a sense of purpose in the community.

Magnolia Clubhouse is open five days a week and two Saturdays a month for social activities. Ms. Chapin reported that they are open on all major holidays so that no one has to spend the holidays alone. Magnolia Clubhouse also has supported transitional employment, which is rather unique to the clubhouse model. This means that they have relationships with a number of employers, whereby the employers hold a position for Magnolia Clubhouse members. Individuals rotate into those positions every six to 12 months. Magnolia Clubhouse staff select and train the individual for these positions and support them as needed. They also provide a guarantee of coverage when the individual is unable to work. Through the utilization of transitional employment, individuals are able to see if they are prepared to work. Ms. Chapin reported that so far in 2022, they have provided services to 238 individuals and 106 members are currently employed. During COVID-19 they were almost entirely remote for approximately 18 months. Prior to COVID-19 they provided services on average to 72 individuals a day, and currently they provide services to approximately 52 individuals a day and this number is increasing on a daily basis.

Ms. Chapin highlighted two videos that were shown. The first video, [https://www.youtube.com/watch?v=4EHLvh\\_514s](https://www.youtube.com/watch?v=4EHLvh_514s), provided an opportunity for the viewer to obtain a vision of what the Clubhouse looks like, but also shared the history and philosophy of what the Clubhouse model is about in general. The second video, <https://www.youtube.com/watch?v=dsDWYizWXX0>, was a News 5 Cleveland spotlight on Magnolia Clubhouse.

Ms. Chapin shared that the Magnolia Clubhouse Shop is an upscale resale shop that is run by and for the benefit of the Clubhouse and its members. The shop features furniture, artwork, antiques, collectibles, decorative items, china, crystal, kitchen and related items, jewelry, home furnishings, and many other treasures. The store runs 100% off donations; and does not offer consignment services. All proceeds go toward the Mental Health and Vocational Rehabilitation services provided at Magnolia Clubhouse. Ms. Kern-Pilch thanked the presenters and shared her appreciation for the services provided.

## **6. CY2023 Board Funding Priorities Discussion**

Mr. Scott Osiecki, Chief Executive Officer, reported that the ADAMHS Board sets and approves priorities for funding of behavioral health treatment, prevention and recovery services to ensure that available dollars fund the best and most necessary services to support recovery. Although the Board strives to fund all providers and programs, staff recommends that responses to the CY2023 funding Request for Proposals (RFP) should be reviewed based on the priorities, provider/program metrics from CY2021 and the first six months of CY2022, workforce status, cultural composition of leadership and staff and financial health of the agency. As part of the CY2023 priority setting process and a means of reflecting community input, Board staff reviewed the Board's CY2022 priorities, the Board's Needs Assessment that was completed in May 2020, RecoveryOhio priorities, the Ohio Department of Mental Health and Addiction Services (OhioMHAS) 2021-2024 Strategic Plan, the Board's 2021-2025 Strategic Plan and information gathered through the Diversity, Equity and Inclusion (DEI) Plan development process. The Board's Management Team met to identify and streamline priorities to reflect the responsibilities of the ADAMHS Board and ensure that funded providers utilize Evidence-based Best Practices for prevention and treatment services and Best Practices for recovery support services.

Mr. Osiecki reported that the recommended priorities are being presented and discussed during the Board's June Planning & Oversight and Finance & Operations Committee meetings for final approval during the June General Meeting. He highlighted that priorities are set with the overarching objective for the ADAMHS Board to contract for quality, collaborative, culturally competent, culturally appropriate, evidence-based, best practice, trauma informed, and diverse behavioral health treatment, recovery and prevention services that prioritize equity and inclusion to meet the needs of the residents of Cuyahoga County across the lifespan for children, transitional youth, adolescents, adults, older adults and special populations. Mr. Osiecki presented the CY2023 Recommended Board Provider and Board Funding Priorities in ranked order:

1. 24-hour Crisis services, including Crisis Hotline, Crisis Text, 988, OhioRISE, Mobile Response and Stabilization Services (MRSS), Crisis Residential Services, Co-responder and Care Responder Teams.
2. Prevention and early intervention programs and campaigns for mental health and addiction using both traditional and innovative approaches, including communication efforts to reach diverse populations about the availability of services.
3. High Quality Housing including Adult Care Facilities (ACFs) for adults with mental illness, Sober and Recovery Housing for adults that are certified with National Alliance for Recovery Residences (NARR) standards, and Residential Care Facilities (RCFs) that meet State and National Residential Care and Assisted Living Regulations and Policies.
4. Harm reduction efforts and innovative strategies to reduce deaths by overdose and suicide, allowing individuals the chance to seek treatment.
5. Peer Support for mental health and addiction.
6. Removing barriers to treatment, including transportation, stigma and development of a diverse workforce.
7. 24-Hours a Day/Seven Days a Week access for mental health and addiction treatment and recovery services, with in-person services delivered wherever possible
8. Employment Programs for people living in recovery from substance use disorders and mental illness.

Mr. Osiecki noted that over 100,000 Cuyahoga County residents with Behavioral Health Treatment, Recovery and Prevention Services will be served. The impact is to ensure that available dollars fund the best quality and most needed Behavioral Health, Recovery and Prevention Services to support Recovery. Mr. Basheer Jones stated that as we look at community programs, we really think about those that need the most assistance. Sometimes those that need the most assistance are those that are doing the best work. For example, Golden Ciphers is one of the organizations funded by the ADAMHS Board, whereby they are doing some phenomenal work. He reported that he has had the opportunity to spend some time there and shared that they need resources and assistance. As a result, the Board may encounter organizations that may not fit these metrics, but are doing good work. Therefore, how does the Board assist organizations that are run by individuals that have a great impact

in the community, but may not have the professional history or professional resume to know how to operate efficiently. Mr. Osiecki responded that the Board offers technical assistance to provider agencies to ensure their efficiency with operational and business processes, with the goal to assist as many individuals as possible; and to utilize the funds in the best way possible through evidence-based, best practices.

Mr. Jones inquired as to the percentage of organizations that the Board has been funding and what are the time limits that those organizations have been receiving funding from the Board. Mr. Osiecki responded that some organizations have continued to receive Board funding for more than 25 years; and a review of this nature would be helpful during the CY2023 budget process.

**Motion for approval of CY2023 Board Funding Priorities to the Finance & Operations Committee.** MOTION: R. Fowler / SECOND: G. Boehm / AYES: R. Blue, G. Boehm, R. Fowler, P. James-Stewart, B. Jones / NAYS: None / ABSTAIN: None / **Motion passed.**

**7. Authorization to Issue a Request for Proposals (RFP) for CY2023 Board Funded Mental Health, Addiction, Prevention and Recovery Support Services**

Mr. Osiecki reported that the ADAMHS Board utilizes RFPs to solicit proposals from mental health, addiction, prevention and recovery support providers as one of its options to provide needed services to the residents of Cuyahoga County. The RFP process allows the staff and Board to review programmatic, clinical, performance outcomes, financial information and diversity and cultural competence strategies of each provider that submits a response to the RFP. Mr. Osiecki noted that the Board's Diversity, Equity and Inclusion (DEI) Consultant, Rice Education Consulting, LLC (REdCon), will be assisting with the development on the RFP to ensure that critical questions are included in the RFP around DEI. He also shared the anticipated timeline of the RFP process from approval of priorities and authorization of the release of the RFP to final recommendations and Board of Directors approval of CY2023 contract funding at the November 2022 General Meeting. Staff recommends that the ADAMHS Board only entertain funding requests during the RFP process to ensure that programs funded by the ADAMHS Board of Cuyahoga County are considered in a fair and efficient manner, unless extenuating circumstances arise, such as an identified gap in core services or underserved location. Board staff suggests to the Chief Executive Officer and ultimately to the Board of Directors the recommended providers to deliver the array of services meeting ADAMHS Board priorities and requirements as identified in the RFP to serve the needs of the residents of Cuyahoga County. Board staff request that the Board of Directors approves the issuance of the RFP to solicit proposals from local mental health, addiction, prevention and recovery support providers for services beginning in CY2023.

*[Due to technical difficulties, Reginald C. Blue, Ph.D., was not able to vote.]*

**Motion for authorization and approval to issue the RFP for CY2023 Board Funded Mental Health, Addiction, Prevention and Recovery Support Services to the full Board.** MOTION: P. James-Stewart / SECOND: G. Boehm / AYES: G. Boehm, R. Fowler, P. James-Stewart, B. Jones / NAYS: None / ABSTAIN: None / **Motion passed.**

**8. Support of House Bill (HB) 523: Changes to Ohio Revised Code (ORC) Chapter 340**

Mr. Osiecki reported that the Ohio Association of County Behavioral Health Authorities (OACBHA) and its member Boards support passage of HB 523: Changes to Ohio Revised Code (ORC) Chapter 340. This section of code, which is the statutory operating authority for ADAMHS Boards, has seen minor revisions in recent years, but remains largely unchanged from when it was initially enacted in the late 1980s. On Monday, May 30, 2022, OACBHA passed a resolution in support of HB 523 and asked its member Boards to do the same on the local level. HB 523 will modernize ORC Chapter 340 regarding several areas, including contracting, exchange of Medicaid recipient data, governing board appointments, composition and size, and provide for consideration of additional information related to certification of providers.

HB 523 will make needed updates to ORC Chapter 340, which was originally crafted in an effort to establish a community mental health system and a community addiction treatment system. As times have changed and the local systems of care have evolved, changes to this statute have not kept pace with the world around us. On Thursday, May 19, 2022, Mr. Osiecki provided proponent testimony for HB 523 before the House Behavioral Health and Recovery Supports Committee. Mr. Osiecki expressed his support of the bill in its entirety while focusing his testimony on access to data and contracting.

Proposed updates to HB 523 are as follows:

#### Contracting

Chapter 340 currently dictates certain aspects of how ADAMH Boards contract with community behavioral health providers for the provision of services. The bill provides for more local flexibility on these decisions which gives ADAMH Boards the ability to make contracting and procurement decisions in the way that makes the most sense for the local system's needs while making the best use of the federal, state, and local dollars they use to purchase mental health and substance use disorder prevention and treatment services and recovery supports. The language removes the present 120-day requirement, but it requires that a due process for early termination be put in place as new contracts are negotiated. The changes proposed in the bill would allow Boards to make decisions about the services they purchase with public dollars based on their local assessment of what services are needed and which providers are best suited to provide quality services. Boards would have greater ability to determine service mix and service providers to ensure that the needs of their communities are being met with quality care. Boards would also be given more latitude to change service mix and service providers when that is in the best interest of the local system of care.

The bill clarifies that Boards have the right to do an RFP process for contracting if they choose to. In the last two contracting cycles, multiple lawsuits have been filed over the interpretation of the 120-day notice language and the ability for a Board to do an RFP. The dollars that ADAMH Boards have spent in defending against the lawsuits are dollars that should have gone to funding behavioral health services and supports. The changes in HB 523 bring contracting in line with how the state and other governmental agencies contract. Allows contracts to change if and when there is a change in community needs. The outdated contracting language and the volume of recent lawsuits have stifled innovation and restrained Boards from making changes that would advance the local systems of care to better serve clients and more effectively utilize public funds as they are concerned about the costs of potential lawsuits that would pull funds from local services.

#### Data

Boards are required to plan for the entire local system of care; yet must do it without a complete picture of the services provided in the local system because they are unable to access Medicaid data. Boards are Health Insurance Portability and Accountability Act (HIPAA) - covered health plans and have been responsible for the privacy and security of client personal health information (PHI) since the implementation of HIPAA. The bill provides for the much-needed exchange of health information among public benefit systems. Currently, Ohio's Medicaid and public behavioral health systems, which both provide public benefits to the same or similar population, do not exchange recipient information with one another. Many other states have legislation or policies in place that provide for the exchange of health information between their Medicaid and public behavioral health systems. There is also a national movement underway for providing health systems with better access to data and enhanced data-sharing to improve the provision of health care and outcomes for persons receiving health care. The bill would require the two systems to share data with one another which will allow for coordination and improvement of the public benefit programs but will most importantly enable ADAMH Boards to ensure that the essential elements of their local continuums of care are available to persons seeking or receiving addiction or mental health services, even if they are receiving those services from the Medicaid program.

#### Board Composition

Existing 14 and 18 member boards can remain at that size and would not have to take any action if there is agreement that this size board works for the community. Prior to making a change in the size of the Governing Board, the County Commissioners or one of their representatives must attend an open board meeting to get input. Fifty percent of the Governing Board of Directors must be family members or persons in recovery, and that both the County Commissioners and OhioMHAS have a responsibility to ensure this. Having individuals with lived experience at the table, providing input and making decisions about their community's mental health and substance use disorder services and supports, is the best way to ensure that local systems of care are both consumer-focused and recovery-oriented. County Commissioners would make two-thirds of the appointments and OhioMHAS would make one-third of the appointments to the Governing Board. The bill would give local communities more input into the structure of ADAMH Boards and their governing Boards.

#### Certification

Language in the bill would require that Boards be in the loop for a certification, re-certification and/or when there is an investigation. All too often new providers come into the county and a Board does not know until the Board hears a concern.

ADAMH Boards are in the best position to have information about the service providers operating in their local communities that may be of help with OhioMHAS' certification and investigation processes. Boards are on the ground in the local community and know when there are problems and when they need to be addressed.

Mr. Jones suggested that ADAMHS Board staff engage with Cleveland City Council to obtain support for resolutions of this nature. Mr. Osiecki indicated that this information could be forwarded to Cleveland City Council to gain their support as well; and to move forward as one.

**Motion to pass a resolution in support of the passage of HB 523 and distribute the resolution to Representatives serving Cuyahoga County, especially Representatives Shayla Davis (D) District 11 and Bishara Addison (D) District 9, who are members of the House Behavioral Health and Recovery Supports Committee to the full Board.** MOTION: B. Jones / SECOND: R. Fowler / AYES: G. Boehm, R. Fowler, P. James-Stewart, B. Jones / NAYS: None / ABSTAIN: None / **Motion passed.**

**9. Support of State Legislature Capital Assistance Applications**

Mr. Woo Jun, Esq., Director of Risk Management, shared that ADAMHS Board support must be provided for State Legislature Capital Assistance Applications from Cuyahoga County providers. Services provided include the full array of community behavioral healthcare and residential treatment services for children. Mr. Jun reported that the State of Ohio Assurance Statement requires the ADAMHS Board of Cuyahoga County to assure the building will be used for the purpose described in the Application unless written authorization is obtained from the State. The State of Ohio Assurance Statement requires the ADAMHS Board of Cuyahoga County to approve the Application with an assurance of an intent to support applicant's program consistent with the Application, and in addition, to annually monitor the program and operations of the facility. No ADAMHS Board funding is required. Third-party and State of Ohio funding to be used for renovation. The State of Ohio requests a board resolution from the ADAMHS Board of Cuyahoga County to reaffirm and provide support for the following projects under the umbrella of Wingspan:

- a) PROJECT MH-1232: Applewood Centers, Inc. Jones Home Campus Renovation will allow for much needed repairs and renovations and increase capacity by adding residential treatment beds to the most vulnerable children in the community.

This project helps to fund phase two of the renovation of a residential facility on the Jones Home Campus. It also helps to provide needed repairs and renovations to the Jones Home outpatient treatment building. Services provided include the full array of community behavioral healthcare and residential treatment services for children. The Jones Home Campus is located at 3518 West 25th Street in Cleveland. Total project cost is \$750,000 with a \$350,000 request from the State of Ohio. The number of individuals to be served is 1,600 annually.

- b) PROJECT MH-1243: Applewood Centers, Inc, Children's Aid Society Campus Renovation will allow for much needed repairs and renovations to allow expansion of the After School Program.

This project helps to complete of the renovation on the Jones Home Campus and begin renovation of the two buildings on the Children's Aid Society (CAS) Campus. The renovation at the CAS Campus will allow expansion of the After School Program. The CAS Campus is located on 10427 Detroit Avenue in Cleveland. Total project cost is \$1,000,000 with a \$750,000 request from the State of Ohio. The number of individuals to be served is 60+ annually.

- c) PROJECT MH-1241: Bellefaire Jewish Children's Bureau (JCB) Renovation will allow for much needed repairs and renovations and begin construction of the Child & Youth Services Center to provide services for aging out youths.

This project includes the renovation to two buildings at 22001 Fairmount Boulevard in Shaker Heights, along with construction of a Child & Youth Services Center. The Child & Youth Services Center will provide group counseling, day treatment and services for aging out youths in the Emancipation Program. Total project cost is \$1,350,000 with a \$1,000,000 request from the State of Ohio. The number of individuals to be served is 160 annually.

- d) PROJECT MH-1247: Bluestone Child & Adolescent Psychiatric Hospital Laundry Facility will be used in its operation and teach children with autism vocational and life skills through the laundry program.

This project will fund the development of a laundry facility located at 2575 South Belvoir Boulevard in University Heights that can serve both the Bluestone operation and create a program space for children to learn vocational and life skills. The laundry program will teach vocational and life skills to children enrolled in the Lifeworks Autism Services' Day Habilitation and Applied Behavior Analysis (ABA) programs, and children who reside in the OhioMHAS residential programs. Total project cost is \$1,000,000 with a \$750,000 request from the State of Ohio. The number of individuals to be served is 120 annually.

- e) PROJECT MH-1242: Lifeworks Autism Services Renovation will create additional programming space for vocational & prevocational training, employment services & support education, behavioral health services, support groups and peer support, and life skills.

This project will fund the development of unused space located at various locations that will be renovated and reconfigured into programming space to accommodate individuals and group services for children and transition-aged youth with autism. Programming includes vocational and prevocational training, employment services and support education, behavioral health services, support groups and peer support, and life skills. Total project cost is \$800,000 with a \$600,000 request from the State of Ohio. The number of individuals to be served is 200 annually.

Mr. Jeff Lox, Executive Director, Bellefaire JCB, was in attendance on behalf of Wingspan to respond to any questions Board of Directors had. Dr. Robert Fowler inquired around the match funding for these projects. Mr. Lox reported that the match funding is the responsibility of the organization in question and is obtained through fee for service, identified Board requests for endowment funding or philanthropy funding and/or in-kind services. Mr. Jones requested information from Mr. Lox regarding the demographics of the children being serviced at Bellefaire JCB and Wingspan. Mr. Lox reported that he would forward the requested information to Board staff.

*[Due to the correction of technical difficulties Reginald C. Blue, Ph.D. was able to vote.]*

*[Rev. Benjamin F. Gohlstin, Sr., left the Zoom meeting.]*

**Motion for approval of the ADAMHS Board of Cuyahoga County Support of State Legislature Capital Assistance Applications for PROJECT MH-1232: Applewood Centers, Inc. Jones Home Campus Renovation, PROJECT MH-1243: Applewood Centers, Inc. Children's Aid Society Campus Renovation, PROJECT MH-1241: Bellefaire JCB Renovation, PROJECT MH-1247: Bluestone Child & Adolescent Psychiatric Hospital Laundry Facility and PROJECT MH-1242: Lifeworks Autism Services Renovation to the full Board.** MOTION: R. Blue / SECOND: G. Boehm / AYES: R. Blue, G. Boehm, R. Fowler, P. James-Stewart, B. Jones / NAYS: None / ABSTAIN: None / **Motion passed.**

#### **10. Three-year Diversity, Equity and Inclusion (DEI) Strategic Implementation Plan**

Mr. Osiecki reported that the ADAMHS Board of Cuyahoga County is committed to work with its partners to plan immediate, short-term, and long-term goals for eliminating structural racism in the mental health, addiction and recovery support system. On June 24, 2020, the ADAMHS Board of Directors passed Resolution No. 20-06-01 declaring Racism as a Public Health Crisis. Pursuant to this resolution, the Board convened the first Eliminating Structural Racism in Behavioral Health Care Work Group on October 5, 2020. This group is now known as the Eliminating Structural Racism Advisory Group to the ADAMHS Board. Diversity, Equity, and Inclusion is included as a strategy in the Board's 2021-2025 Strategic Plan. The ADAMHS Board released a Request for Proposals for a Diversity, Equity, and Inclusion consultant on July 27, 2021, and received three responses by the deadline. Receiving the top score, REdCon was chosen in September 2021 to provide Diversity, Equity, and Inclusion Assessment and Planning Services. The DEI Strategic Implementation Plan was created over seven months through a REdCon guided robust assessment and equity planning process, accomplished through examination of baseline data gathered by multiple sensing mechanisms such as an online survey, virtual one-on-one interviews, and virtual focus groups all representing various stakeholder perspectives, including funders, service providers, community members, individuals with lived experience and ADAMHS Board of Directors and staff, as well as six strategic planning sessions with a smaller diverse group of ADAMHS Board of Directors and staff.

A Diversity, Equity and Inclusion (DEI) Strategic Implementation Plan has been created for the ADAMHS Board and its system of providers by REdCon, which was developed utilizing a three-phase planning process. This inclusive process resulted in a plan that includes clearly defined goals and action steps that the ADAMHS Board will use to develop a culturally competent, culturally appropriate, and diverse mental health, addiction and recovery support system that delivers treatment, recovery and prevention services that prioritize equity and inclusion to meet the needs of the diverse residents of Cuyahoga County. The ADAMHS Board views DEI efforts not as a set-aside but as part of all operations, hence the goals of our DEI Strategic Implementation Plan will be accomplished over a three-year period and is an overlay to the ADAMHS Board's 2021-2025 Strategic Plan. The DEI Strategic Implementation Plan is being presented and discussed during the June Planning & Oversight and Finance & Operations Committees for final approval at the June General Meeting.

Mr. Osiecki and Ms. Clare Rosser, Chief of Strategic Initiatives, thoroughly reviewed each section of the draft Three-year Diversity, Equity and Inclusion (DEI) Strategic Implementation Plan and responded to questions as they arose. Ms. Kern-Pilch inquired as to whether the plan will be available for Board of Directors review. Mr. Osiecki reported that the Three-year DEI Strategic Implementation Plan will be forwarded in the General Meeting packet for review and final approval. Mr. Jones commended all for a phenomenal document and noted that it is important as a Board to have the ability to implement this within us, but also guide other organizations to do the same. The Board of Directors concurred.

**Motion for the ADAMHS Board to adopt the Three-year DEI Strategic Implementation Plan as prepared and presented by Rice Education Consulting, LLC., direct the Chief Executive Office to share the Three-year DEI Strategic Implementation Plan with all stakeholders and the community and direct the Chief Executive Officer to begin implementation of the Three-year DEI Strategic Implementation Plan to the Finance & Operations Committee.**

MOTION: R. Blue / SECOND: P. James-Stewart / AYES: R. Blue, G. Boehm, R. Fowler, P. James-Stewart, B. Jones / NAYS: None / ABSTAIN: None / **Motion passed.**

#### **11. Community Non-Board Member Discussion**

Mr. Osiecki reported that the mission of the Planning & Oversight Committee is to work in cooperation with all partners to advocate for and monitor programs, policies and practices which are continually improved to meet the needs of clients, families, and the community. Goals of the Planning & Oversight Committee Members include the following:

1. Develop and recommend strategic plans and direction and develop and recommend programming priorities.
2. Oversee progress in implementing various plans and ensure the achievement of goals and objectives.
3. Planning, recommending, and overseeing the Board's research, grant-related, and development efforts.
4. Set standards for evaluating service program categories and service providers with respect to meeting the service terms of contracts, program goals and objectives, and the quality of service, and periodically monitor and review provider status.
5. Establish procurement strategies and criteria that service providers must meet to continue and/or receive funding.

Per the ADAMHS Board bylaws, the Faith-based Outreach Committee and the Planning and Oversight Committee may consist of both Board of Directors and not more than two residents of the service district who are not members of the Board but who are qualified to serve as members of the Board. These two Non-Board members shall be appointed by the Board to four-year terms of office as committee members and may be reappointed to not more than one subsequent term of office. These two Non-Board members have a right to vote on matters presented to the Faith-Based Outreach Committee and Planning and Oversight Committee; however, they do not have a right to vote at any General Meetings of the full Board. Currently, there are no Non-Board members serving on the Planning & Oversight Committee. Both of the previous Non-Board members were recommended and selected by the appointing authority to become regular Board of Directors. One member continues to serve on the Board.

Ms. Kern-Pilch reported that the Nominating Committee completed a Board member candidate interview session; whereby Ms. Elaine Schleiffer was suggested to fill one of the two Non-Board member positions on the Planning & Oversight Committee.

*[Due to technical difficulties Basheer Jones did not vote.]*

**Motion for the Planning & Oversight Committee to determine a process to fill the vacant Non-Board member position(s) to the full Board.** MOTION: G. Boehm / SECOND: R. Blue / AYES: R. Blue, G. Boehm, R. Fowler, P. James-Stewart / NAYS: None / ABSTAIN: None / **Motion passed.**

## **12. New Provider/New Program Review (5-Month)**

Mr. Jun reported on the New Provider/New Program Review. He stated that during the April Board cycle, he gave a presentation regarding the progress of our new providers/new programs pursuant to the Probationary Period for New Providers/New Programs Policy around the half-way point of the probationary period. This presentation is the 5-month review of our new providers/new programs. Mr. Jun reported that the Board passed the "Probationary Period for New Providers/New Programs" policy in September of 2021 to ensure successful implementation of our new providers/new programs. The summary of the policy is that all new providers/new programs are placed on a 6-month probationary period in order to allow more frequent and careful monitoring. At the end of the 6-month probationary period, the Board has the option to: 1) remove probation; 2) extend probation 90-days; or 3) terminate the program. In CY2022, the Board has 27 new programs of which are run by eight new providers and these new providers/new programs were placed on a 6-month probation.

In order to implement the Probationary Period Policy, Board staff developed a document called the New Provider/New Program Review; whereby the applicable time period of the review can be selected and various questions answered regarding the programs to determine successful program implementation. Additionally, staff can place a provider on a corrective action plan for any question that needs improvement to ensure that issues are fully documented. Based on the nine questions, Management will make a recommendation regarding the program like removing or extending the probationary period or terminating the program. Mr. Jun shared the results of the 2-Month Review. The Board had 22 (81%) programs progressing sufficiently and only five programs that needed improvement. These are five programs where the Board thought there were some concerns that needed to be addressed: The Centers – Early Childhood Mental Health (ECMH), Friendly Inn – Behavioral Health Center, Northeast Ohio Neighborhood Health Services, Inc. (NEON) – The B.E.S.T. Me, Serenity – AXIOS, and Visiting Nurse Association (VNA) – CARE. Most of the issues were difficulty in hiring and getting the program up and running. The Executive Director/Chief Executive Officer of these respective programs received correspondence from the Board so that the areas of concern may be addressed.

The results of the 5-Month Review were also shared. The Board has 25 programs (92%) that successfully completed their probationary period and two programs whereby they made some progress and will have their probationary period extended 90 days due to concerns. The 22 programs that were progressing sufficiently at the 2-month review did not have new concerns at the 5-month review. As a result, Mr. Jun shared the 5-month review results of the programs that were rated "needs improvement". The Board is removing the probationary status to the following three programs: The Centers – ECMH, Serenity – AXIOS and VNA – CARE. The Centers is now beginning to hire recent graduates and will start seeing clients. Since the ECMH program is funded through pooled funding, there is minimal risk; and Invest In Children who funds the program agrees with that assessment. Serenity and VNA received a CY2022 allocation for startup funding, but now will be billing from pooled funding. In pooled funding, provider agencies can only bill for clients served. VNA will be billing through pooled funding for name services already allocated for CY2022. The Board will need to come up with an appropriate allocation for Serenity for pooled funding in July to be in line with other prevention programs. Also, the Board will be extending the probationary period for another 90 days for Friendly Inn and NEON. Friendly Inn has made some progress in hiring staff and started seeing clients, but an issue came up with its OhioMHAS certification for behavioral health. NEON has addressed each area of concern during the 2-Month Review, but the Board wants to monitor the number of clients served since it has only served 25 clients when their goal was 720. Staff will work with NEON to come up with a more appropriate goal for the remainder of the year.

Mr. Jun responded to questions from the Board of Directors regarding the New Provider/New Program Review. (The PowerPoint presentation is attached to the original minutes stored in the Executive Unit.)

*[Basheer Jones was able to correct his technical difficulties.]*

## **13. New Business**

Mr. Jones shared information regarding a conference titled *Time to Heal*, which is scheduled for Sunday, August 7, 2022, at the Huntington Convention Center; and reported that he will forward the flyer to Ms. Lamp's attention for dissemination.



#### **14. Public Comment Period**

Ms. Rosie Palfy, a Veterans and Homeless Advocate; and a member of the Mental Health Response Advisory Committee (MHRAC), shared her disappointment with participating in some DEI committee meetings and/or focus groups; and shared that her lack of responding to the DEI survey was due to raised concerns not being addressed. Ms. Kern-Pilch stated that Ms. Palfy may contact staff for dialogue; and shared that she is appreciated for her efforts in the community. Ms. Palfy also stated that she was disappointed that a presentation regarding the Diversion Center was not had. She stated that the Board has done their part with regard to the Diversion Center and hopes that staff review the data.

Ms. Kern-Pilch reminded all in attendance that the Board meetings will be held in-person starting July 1, 2022. Mr. Osiecki reported that new technology consisting of two owl cameras will be utilized to livestream these meetings. Ms. Palfy applauded the Board for their efforts with this endeavor.

#### **15. Upcoming June and July Board Meetings:**

- Finance & Operations Committee Meeting: June 15, 2022
- General Meeting: June 22, 2022
- Committee of the Whole Meeting: July 20, 2022
- General Meeting: July 27, 2022

***There being no audience comment or further business, the meeting adjourned at 6:22 p.m.***

***Submitted by: Linda Lamp, Executive Assistant***

***Approved by: Kathleen Kern-Pilch, ATR-BC, LPC-S, Planning & Oversight Committee Chair***



**EDEN INC.**

**BEHAVIORAL HEALTH SYSTEM  
HOUSING DEVELOPMENTS**

EMMA PETRIE-BARCELONA- CHIEF OPERATING OFFICER

RICHARD CARR – DIR OF REAL ESTATE DEVELOPMENT & CONSTRUCTION

JALISA NEAL – DEVELOPMENT PROJECT MANAGER

# EMERALD DEVELOPMENT AND ECONOMIC NETWORK (EDEN) INC

- Mission:
  - To Provide housing solutions to people facing the challenges of housing insecurities & homelessness
- Vision:
  - EDEN recognizes that housing is a basic right of all people, and the first step in helping those vulnerable and disadvantaged transform their lives:
  - We envision that, through our efforts, homelessness will be brief and rare; and every family will have a safe, secure place to call home.
  - We believe housing serves as a foundation to build stable lives, advance independence, and fulfill aspirations



## EDEN'S APPROACH TO HOUSING DEVELOPMENT

- Ongoing assessment of current portfolio – rehab vs divest vs new construction
  - Condition/age of property
  - Cost per unit to renovate
  - Location and amenities of property
  - Rentability
- Review needs/gaps of Behavioral Health and Homeless systems
- Review funding availability and options for site control



## **CURRENT DEVELOPMENTS:**

Expansion Phase I

Expansion Phase II

Expansion Phase III

Transition Age Youth (TAY) Supportive Housing Development

Elderly Permanent Supportive Housing Development

# EDEN PORTFOLIO EXPANSION PHASE I

- More affordable housing is needed for unhoused families whose HOH has a mental health &/or substance use disorder
- Projects includes:
  - Duplex (3 bdrm units) on East 162nd St
  - 4 Townhouses (3- 2bdrms, 1-3brm) on Madison Ave
  - 1 single family home (2bdrm) on Guthrie (fully accessible)
- Funding sources:
  - Ohio Housing Finance Agency (National Housing Trust Fund)
  - City of Cleveland HOME
  - Cuyahoga County ARPA
  - Cleveland Foundation (Rapid Response Fund)
  - Day One Families Funds
- Total development cost is **\$2,650,000.**
- Construction is expected to be completed in October 2022.



# MADISON AVE EXTERIOR





# MADISON AVE BATHROOM





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# MADISON AVE BEDROOM



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# MADISON AVE LIVING ROOM





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# GUTHRIE AVE ACCESSIBLE HOME





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# GUTHRIE PORCH





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# E 162<sup>ND</sup> DUPLEX



# E 162ND EXTERIOR



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# E 162<sup>ND</sup> LIVING ROOM



# EDEN PORTFOLIO EXPANSION PHASE II

- Properties Include:
  - Duplex (3 bdrms) on East 162<sup>nd</sup> St
  - Single family home on Brookside (fully accessible)
  - Rehab of 4 unit bldg. in Lakewood (Nelson Ct) + adding 1 unit on roof
- Funding Sources:
  - City of Lakewood HOME program
  - City of Cleveland HOME program.
  - Ohio Housing Finance Agency (National Housing Trust Fund)
  - Cuyahoga County HOME funds t
  - OHMAS
- Total development cost is **\$2,939,583.00**
- Construction is expected to start in Late Fall of 2022 with the work being completed in the winter of 2023.



# E 162<sup>ND</sup> STREET SITE PLAN



**hd's** HITI DIFRANCESCO SIEBOLD  
ARCHITECTURE - INTERIOR DESIGN - PLANNING  
1325 N. UNIVERSITY AVENUE SUITE 100  
DENVER, CO 80202  
303.733.8811

EDEN PORTFOLIO EXPANSION EAST 162ND STREET HOMES  
701 EAST 162ND STREET DENVER, CO 80245

STATE OF COLORADO  
DAVID SIEBOLD  
7348  
REGISTERED ARCHITECT

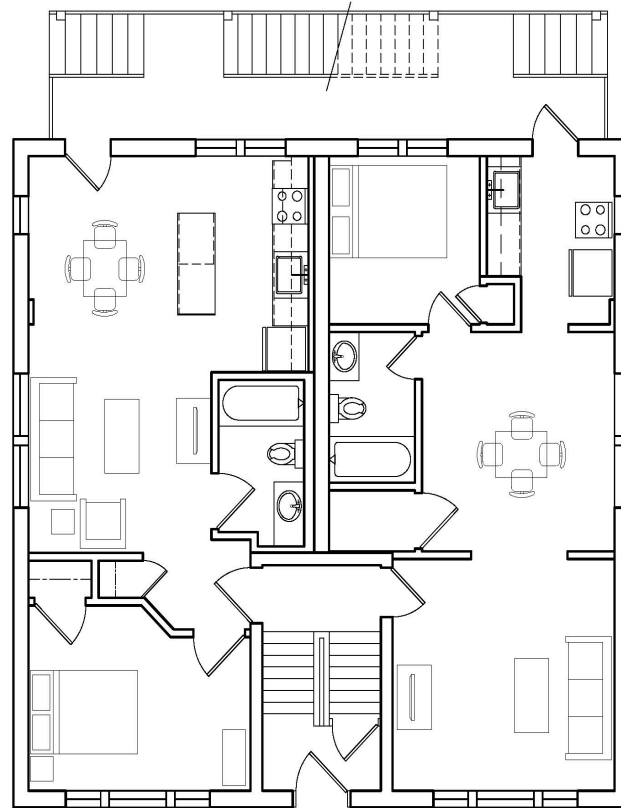
David S. Siebold License #7348  
Expiration Date: 12/31/2021

PROJECT NO.: 3883-03  
TITLE:  
ARCHITECTURAL SITE PLAN AND FLOOR PLANS  
DRAWING NUMBER:  
**A-1**  
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# BROOKSIDE - FULLY ACCESSIBLE HOME

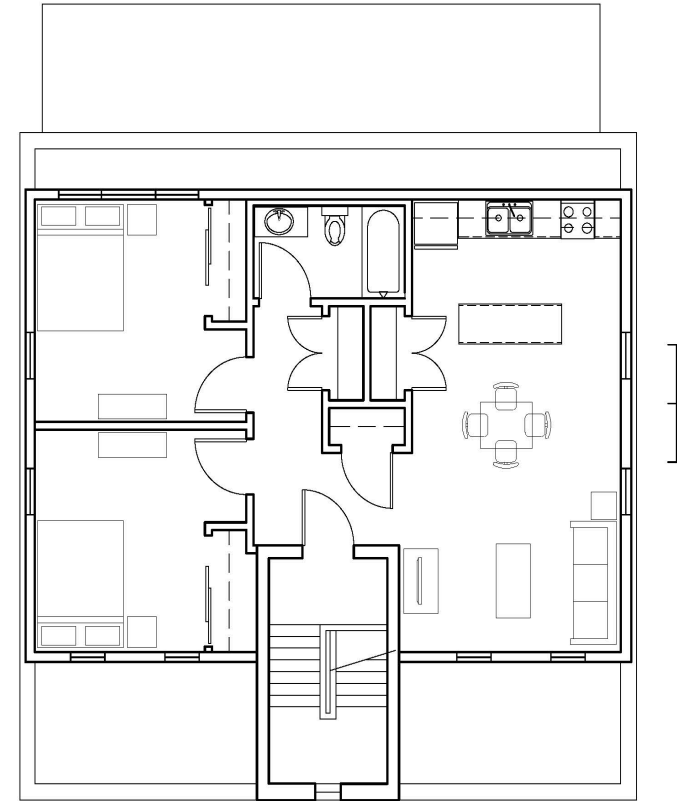


# NELSON COURT FLOOR PLANS



**NEW 1-BR UNIT**  
3/16" = 1'-0" 592 SF SF

**EXISTING 1-BR UNIT**  
3/16" = 1'-0" 592 SF SF



**NEW 3RD FLOOR 2-BR UNIT**  
3/16" = 1'-0" 850 SF

## A EDEN - NELSON COURT

11714 NELSON COURT, LAKEWOOD, OHIO 44107

6

Emerald Development &  
Economic Network, Inc.

Hiti, DiFrancesco and Siebold, Inc.  
May 4, 2020

© 2020 Hiti, DiFrancesco & Siebold, Inc.

# NELSON COURT ELEVATIONS-NEW ROOFTOP ADDITION



**EXISTING SOUTH ELEVATIONS**

1/8" = 1'-0"



**SOUTH ELEVATIONS**

1/8" = 1'-0"

**A**

## EDEN - NELSON COURT

11714 NELSON COURT, LAKEWOOD, OHIO 44107

**2**

# EDEN PORTFOLIO EXPANSION PHASE III

- Properties Include:
  - Lorain Ave - rehab of 2-2brm apts and adding 2 units in vacant storefront (former site of Future Directions)
  - Madison Ave - Demo existing building (8 units and 4 vacant storefronts)  
Construct 4- 1bdrn units, 3-2bdrm units, and 1-3bdrm unit
- Funding Sources:
  - County ARPA - \$1,500,000
  - Applied to City of Cleveland for HOME \$1,000,000
  - Awarded County HOME Funds \$450,000
  - Awarded a pre development grant from the Finance Fund \$30,000
  - Applied to OHFA for NHTF \$1,864,240
- Total development costs are projected to be approximately \$5,000,000.
- The Construction is expected to start in the Fall of 2023 with the work being completed in the Winter of 2024.



**EXISTING  
MADISON AVE  
BUILDING**





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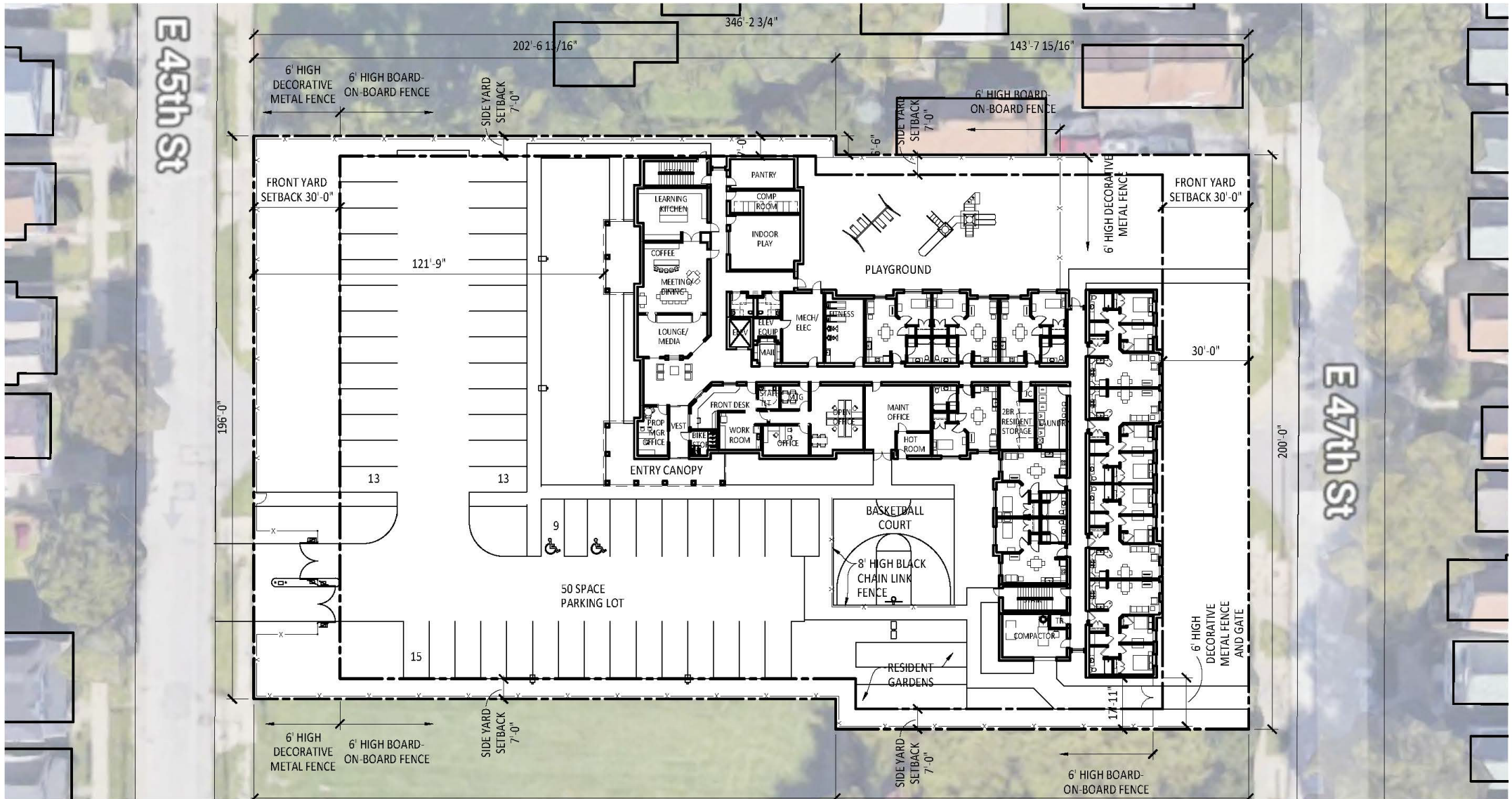
# EXISTING LORAIN AVENUE BUILDING



# CUYAHOGA TRANSITION AGE YOUTH (TAY) SUPPORTIVE HOUSING

- The project was driven by the need to provide affordable housing to young adults ages 18 to 24 who are experiencing homelessness, have a disability, and could benefit from on-site supports.
- Property is located at 1430 East 45<sup>th</sup>
- Partners include CHN, EDEN, Enterprise Community Partners, Sisters of Charity Foundation, FrontLine Service, A Place 4 Me, and the REACH Board.
- Funding Sources:
  - Low Income Housing Tax Credits (Ohio Housing Finance Agency) –Ohio Capital is Equity Investor
  - City of Cleveland HOME
  - Cuyahoga County HOME
  - Federal Home Loan Bank of Cincinnati.
  - OHMAS
- The total development costs are **\$16,113,942**.
- Building is (50) units, 38 one-bdrm and 12 two-bdrm furnished apartments.
- Amenities include: indoor and outdoor play areas, basketball court, computer and fitness rooms, learning kitchen,& counseling space
- Construction is expected to start in Fall of 2022 with the work being completed in Fall/Winter of 2023.





**SITE PLAN AND FIRST FLOOR PLAN**

1/32" = 1'-0"

Planning & Oversight Committee Packet  
Page 37



**A**  
**2**

**TRANSITION AGE  
YOUTH LIVING**

EAST 45TH ST - EAST 47TH ST  
CLEVELAND, OHIO 44103  
JANUARY 15, 2021

CHN HOUSING PARTNERS | EDEN INC.  
HITI, DIFRANCESCO AND SIEBOLD, INC.



# ELDERLY PERMANENT SUPPORTIVE HOUSING DEVELOPMENT

Homeless Data for 1/1/21 - 3/25/22 for persons 55+ older

- **1279** persons served in total (353 were 65+)
- Avg # of days homeless was 247
- 80 persons were chronically homeless
- 475 had a mental illness, 382 had a substance use disorder, 275 chronic health condition = some were co-occurring disorders

Working with CHN Housing Partners in the development phase

Plan to Submit 9% LIHTC application in February 2023

Currently working on site selection and identifying potential support service providers

Working on design of building with goal of aging in place





# QUESTIONS/DISCUSSION



**Agenda Process Sheet**  
**Date: September 14, 2022**

- |   |  |
|---|--|
| <input type="checkbox"/> <b>Community Relations &amp; Advocacy Committee</b>  | <input type="checkbox"/> <b>Faith-Based Outreach Committee</b>     |
| <input checked="" type="checkbox"/> <b>Planning &amp; Oversight Committee</b> | <input type="checkbox"/> <b>Finance &amp; Operations Committee</b> |
| <input type="checkbox"/> <b>Committee of the Whole</b>                        | <input type="checkbox"/> <b>General Meeting</b>                    |

**Topic:** Projects for Assistance in Transition from Homelessness (PATH) Program

**Contractual Parties:** FrontLine Service

**Term:** July 1, 2022 – June 30, 2023

**Funding Source(s):** Federal Pass-Through Dollars from the Ohio Department of Mental Health and Addiction Services (OhioMHAS) & ADAMHS Board Match

**Amount:** \$461,993.44 – Total  
 \$338,339.34 – SFY23 Federal Funds  
 \$112,779.78 – SFY23 ADAMHS Board Funds  
 \$8,155.74 – SFY22 Carryover Federal Funds  
 \$2,718.58 – SFY22 Carryover ADAMHS Board Funds

- New Program**       **Continuing Program**       **Expanding Program**       **Other**

**Service Description:**

- The PATH program goal is a harm reduction approach for the provision of support services to individuals with severe and persistent mental illness and/or co-occurring substance use disorders, who are homeless or at risk of becoming homeless, connecting the individual to housing, behavioral health services, and community resources.
- Federal requirements for the PATH program stipulate that its purpose is to transition individuals by being a short-term outreach and engagement initiative. Once a client agrees to be linked or referred to services, the client becomes enrolled. Once the referral is made to a community mental health agency, the client begins to receive services from the agency provider.
- Outreach services are conducted in the streets, under bridges, in parks or abandoned cars and buildings in Cuyahoga County.
- Once stabilized, the enrolled client is transitioned to community mental health and alcohol and other drug addiction provider agencies for ongoing services and community reintegration.

**Background Information:**

- FrontLine Service is the ADAMHS Board provider of homeless services, is the only PATH provider in Cuyahoga County, and has annually received PATH pass-through dollars since 1993.

**Number of Individuals to be served:**

- Provide outreach services to 519 homeless persons
- Enroll 390 homeless persons (enrollment is defined as client accepts referrals to services)

**Funding Use:**

- Homeless individuals with mental illness and/or alcohol and other drug use will be outreached, assessed, and referred to housing and community mental health and/or alcohol and other drugs service providers for treatment.
- Homeless persons to be provided housing assistance as well as linkages to medical and other needed resources.

**Client & System Impact:**

- To link individuals with SMI to support services and reduce homelessness in the community.

<p><b>Metrics</b> <i>(How will goals be measured)</i></p>	<ul style="list-style-type: none"> <li>• Number homeless persons contacted</li> <li>• Number homeless persons to be Enrolled</li> <li>• Number of enrolled persons referred to mental health services</li> <li>• Number of enrolled persons referred to substance abuse treatment</li> <li>• Number of enrolled persons referred to Housing</li> <li>• Number of enrolled persons referred to Employment/vocational services</li> <li>• Number of enrolled persons referred to Entitlements</li> <li>• Number of enrolled persons referred to Medical Services</li> </ul>
<p><b>Evaluation/ Outcome Data</b> <i>(Actual results from program)</i></p>	<p><b>SFY 2022:</b></p> <ul style="list-style-type: none"> <li>• Clients Contacted: 674</li> <li>• Clients Enrolled/Active: 423</li> <li>• Number of enrolled persons referred to mental health services: 359</li> <li>• Number of enrolled persons referred to substance abuse treatment: 51</li> <li>• Referred to Housing: 328</li> <li>• Referred to Employment/Vocational services: 34</li> <li>• Referred to Entitlements: 139</li> <li>• Referred to Medical Services: 128</li> </ul>

**Recommendation to Board of Directors from Board Staff and/or from Board Committee(s):**

- To approve funding for the Projects for Assistance in Transition from Homelessness (PATH) Program to FrontLine Service in the amount of \$461,993.44.

**Agenda Process Sheet**  
**Date: September 14, 2022**

- |   |  |
|---|--|
| <input type="checkbox"/> <b>Community Relations &amp; Advocacy Committee</b>  | <input type="checkbox"/> <b>Faith-Based Outreach Committee</b>     |
| <input checked="" type="checkbox"/> <b>Planning &amp; Oversight Committee</b> | <input type="checkbox"/> <b>Finance &amp; Operations Committee</b> |
| <input type="checkbox"/> <b>Committee of the Whole</b>                        | <input type="checkbox"/> <b>General Meeting</b>                    |

**Topic:** Community Transition Program (CTP) Funding

**Contractual Parties:** FrontLine Service

**Term:** July 1, 2022 – June 30, 2023

**Funding Source(s):** Ohio Department of Mental Health and Addiction Services (OhioMHAS)

**Amount:** \$750,000.00 – SFY23 Allocation  
\$ 12,144.19 – SFY22 Carryover  
\$762,144.19 – Total

- New Program**      **Continuing Program**      **Expanding Program**      **Other** \_\_\_\_\_

**Service Description:**

- The Community Transition Program (CTP) connects individuals with behavioral health diagnoses that are being released from prison to behavioral health services in the community. This program provides support and assistance to improve each person’s ability to successfully reintegrate back into the community.
- Provides direct treatment services prior to (in-reach) and upon release. In-reach is recommended when possible as it increases engagement post-release.
- Provides recovery supports that help eliminate barriers to treatment and reentry and are specific to the participant’s needs. A recovery support is a form of assistance intended to help an individual with mental health needs, or a member of the family of such an individual, to initiate and sustain the individual’s recovery. Common recovery supports might include, but are not limited to housing, employment services, peer recovery support, transportation, life skills, spiritual support, and other reentry needs.
- Provides a variety of Substance Use Disorder treatment and recovery services.

**Background Information:**

- FrontLine Service is the sole provider of the Community Transition Program (CTP), formerly referred to as the Mental Health Prison Reentry, for the adult prison population who are returning to Cuyahoga County. CTP started as a Pilot program with FrontLine Service in July 2018 and expanded to include referrals to those in need of Substance Use Disorder (SUD) treatment and services in 2019.
- OhioMHAS approved Carryover funds from the SFY22 allocation of \$12,144.19 to be used in conjunction with the SFY23 allocation of \$750,000 for the program.

**Number of Individuals to be served:**

- Based on historical referral data, the program plans to serve approximately 375 clients.

**Funding Use:**

- OhioMHAS collaborates with the Ohio Department of Rehabilitation and Correction (ODRC) to provide community linkage services for offenders with severe mental illness (SMI) and substance use disorders (SUD).
- CTP works with offenders prior to release from prison to assure continuity of care. Individuals with SMI and SUD continue to experience various barriers to successful reintegration. The contracted agency will receive referrals from ODRC community linkage workers and link those offenders with community mental health and/or substance use disorder agencies.

**Client & System Impact:**

- The CTP offers a transition benefit meant to provide resources in the community to assist with housing, work, transportation, and recovery supports upon the offenders' release to the community. This is done by ensuring appropriate referrals for mental health and substance abuse disorder treatment and services.

<p><b>Metrics</b> <i>(How will goals be measured)</i></p>	<p>Data will be collected at baseline every six months by OhioMHAS through a web-based data collection and reporting tool (SurveyMonkey).</p> <p>Additionally, FrontLine Service shall provide monthly data regarding the following elements:</p> <ul style="list-style-type: none"><li>• Total number of clients served during reporting period.</li><li>• Which behavioral health services have been provided during the reporting period (choose all that apply): medications, assessment, counseling and therapy, medical activities, residential and inpatient services, crisis intervention, peer services, CPST services, and other (specify).</li><li>• Which recovery supports have been provided during the reporting period (choose all that apply): housing, transportation, childcare, identification of documents, employment, non-vocational education, peer support, emergency basic need items, other.</li></ul>
<p><b>Evaluation/ Outcome Data</b> <i>(Actual results from program)</i></p>	<p><b>In SFY 2022:</b></p> <ul style="list-style-type: none"><li>• 367 referrals were received, and 322 clients were served.</li><li>• The following behavioral health services were provided: Medications, Assessment, Counseling and Therapy, Medical Activities, Crisis Intervention, Peer Services, and CPST.</li><li>• The following recovery supports were provided: Housing, Transportation, Identification Documents, Employment, Non-Vocational Education, Peer Support, and Emergency Basic Need Items.</li></ul>

**Recommendation to Board of Directors from Board Staff and/or from Board Committee(s):**

- To approve funding for the Community Transition Program (CTP) to FrontLine Service in the amount of \$762,144.19. Funding is from OhioMHAS and includes \$12,144.19 in approved carryover funds, and the SFY23 allocation of \$750,000.





**Agenda Process Sheet**  
**Date: September 14, 2022**

- Community Relations & Advocacy Committee
- Planning & Oversight Committee
- Joint Planning & Finance Committee
- Faith-Based Outreach Committee
- Finance & Operations Committee
- General Meeting

**Topic:** FFY2023 Opportunities for Ohioans with Disabilities, Case Services Contract

**Contractual Parties:** Recovery Resources

**Term:** October 1, 2022 – September 30, 2023

**Funding Source(s):** Opportunities for Ohioans with Disabilities (OOD) Funding and ADAMHS Board Match

**Amount:** \$1,215,502.83 – Total Project  
 \$ 998,375.20 – OOD Funding  
 \$ 217,127.63 – ADAMHS Board Match

- New Program     Continuing Program     Expanding Program     Other

**Service Description:**

- The purpose of the OOD contract is to help adults and transitional youth ages 16-22 with mental illness and alcohol/drug dependence obtain and maintain employment.
- The OOD contract will serve clients in Cuyahoga County.

**Background Information:**

- ADAMHS Board will subcontract with Recovery Resources to provide case management activities to clients in need of vocational rehabilitation services. Recovery Resources has years of experience providing vocational rehabilitation services to the target population.
- This fiscal year the number of subcontractors was decreased because OOD right sized the contract to include four caseloads instead of the seven that were in the previous fiscal year.
- The funding provided supports the following full-time equivalent (FTE) staffing:
  - Vocational Rehabilitation Coordinators – 4 FTE's
  - Supervisor – 0.67 FTE
  - Support Staff – 1 FTE
  - Total Staffing – 5.67 FTE's

**Number of Individuals to be served:**

- A total of 328 clients will be served.

**Funding Use:**

- Recovery Resources will provide case management activities to clients in need of vocational rehabilitation services that will help them obtain and maintain competitive employment.

**Client & System Impact:**

- To provide vocational rehabilitation services to clients seeking competitive employment which is essential to recovery.

<b>Metrics</b> <i>(How will goals be measured)</i>	<b>FFY2023 OOD Contract Deliverables (October 1, 2022 – September 30, 2023)</b> <ul style="list-style-type: none"><li>• Applications (Objective 240)</li><li>• Eligibilities (Objective 192)</li><li>• Individual Plans for Employment (Objective 174)</li><li>• Competitively Employed Closures (Objective 72)</li><li>• Total Served (Objective 328)</li></ul>
<b>Evaluation/ Outcome Data</b> <i>(Actual results from program)</i>	<b>FFY2022 OOD Contract Deliverables (October 1, 2021 – September 30, 2022)</b> <p>Outcome data through August 31, 2022</p> <p><i>Deliverables Achieved:</i></p> <ul style="list-style-type: none"><li>• 318 – Applications (Objective 420)</li><li>• 293 – Eligibilities (Objective 336)</li><li>• 205 – Individual Plans for Employment (Objective 294)</li><li>• 90 – Competitively Employed Closures (Objective 126)</li><li>• 750 – Total Served (Objective 575)</li></ul>

**Recommendation to Board of Directors from Board Staff and/or from Board Committee(s):**

- To recommend approval of the agreement with Opportunities for Ohioans with Disabilities for the OOD case services contract in the amount of \$1,215,502.83 which includes \$998,375.20 of OOD funds plus the required ADAMHS Board match totaling \$217,127.63.
- Approval of the distribution of the OOD funding and ADAMHS Board match funding in the following manner:
  - Contract with Recovery Resources in the amount of \$443,302.83
  - Pooled fund managed by OOD for case services budgeted costs in the amount of \$772,200.00 to be paid directly to the provider agency.
  - ADAMHS Board match totaling \$217,127.63 provided to Opportunities for Ohioans with Disabilities.



**Agenda Process Sheet**  
**Date: September 14, 2022**

- |   |  |
|---|--|
| <input type="checkbox"/> <b>Community Relations &amp; Advocacy Committee</b>  | <input type="checkbox"/> <b>Faith-Based Outreach Committee</b>     |
| <input checked="" type="checkbox"/> <b>Planning &amp; Oversight Committee</b> | <input type="checkbox"/> <b>Finance &amp; Operations Committee</b> |
| <input type="checkbox"/> <b>Committee of the Whole</b>                        | <input type="checkbox"/> <b>General Meeting</b>                    |

**Topic:** Diversity, Equity and Inclusion Strategic Implementation Plan Consultative and Training Services

**Contractual Parties:** Rice Education Consulting, LLC (REdCon)

**Term:** October 1, 2022 – September 30, 2023

**Funding Source(s):** ADAMHS Board & OACBHA Grant Funds

**Amount:** \$171,870.00 ADAMHS Board  
\$ 8,880.00 OACBHA Grant  
 \$180,750.00

- New Program**     **Continuing Program**     **Expanding Program**     **Other Consulting/Training**

**Service Description:**

Rice Education Consulting, LLC (REdCon) will work with the ADAMHS Board, to provide consultation and training to implement action items from the DEI Strategic Implementation Plan, as well as initiatives from the Health Equity and Cultural Competency (HECC) Plan developed through a partnership with the Ohio Association of County Behavioral Health Authorities (OACBHA). REdCon will:

- Assist with the implementation of the DEI Strategic Implementation Plan goals and actions including creating tracking mechanisms to measure success and evaluate outcomes.
- Review Board policies for equity, including:
  - Clients Rights and Grievance Policy
  - Contract Modifications Due to Change in Funding
  - Non-Discrimination & Cultural Competence Policy
  - Recruitment of ADAMHS Board of Directors
  - Probationary Period for New Providers and or Programs
  - Waiting list Management Policy
  - Social Media Policy
- Work with Board staff to co-lead the following DEI Strategic Implementation Plan actions:
  - 1.1.A.2: Identify DEI priorities for the Board and the network
  - 1.1.B: Establish and implement DEI metrics for providers

- 1.1.B.4: Provide learning opportunities and/or develop educational materials for agencies to ensure they have the knowledge and resources to collect the necessary information for tracking DEI progress
- 1.2.A: Establish DEI metrics to include in evaluating the effectiveness of providers and overall service areas
- 1.3.B: Evaluate the cultural competency practices and outcomes of providers
- 4.1.A.1: Develop standard processes for implementing and upholding policies in an equitable manner
- 5.1.A.2: Create educational materials to assist providers with diverse recruitment strategies
- 6.1.A.3: Develop materials for communicating DEI (representation, language and thinking, channels of communication)
- Lead the following HECC Plan actions:
  - Provider Job Description Review to Identify Bias/Improve Equitable Hiring, which will include:
    - Conducting reviews of a random sampling of job descriptions from the provider network, looking for bias and providing recommendations to support more equitable hiring and employment practices.
    - Submitting a general report of suggested improvements that the ADAMHS Board can make available to all providers.
  - Provider Workforce Review to Identify Gaps/Establish Baseline Data for Equitable Hiring, which will include:
    - Conducting a workforce diversity analytics survey or process to capture the current demographics and credentials of our provider network and how they compare to the Northeast Ohio labor market, as well as baseline data on the filled/vacant positions within the local provider network.
    - Submitting a report clearly showing all data plus an analysis of gaps/needs and recommendations.
- Work with Executive Staff on other organizational development and DEI initiatives.
- Conduct up to 18 hours of live face-to-face and/or virtual training facilitation for the ADAMHS Board, staff and/or network.
- Develop up to 100 minutes of new online or in-person training content that can be offered through our website for the ADAMHS Board staff and/or members of our network.
- Design learning and educational material regarding DEI for the ADAMHS Board (1-2 page visual).

**Background Information:**

- Starting in October of 2021, Rice Education Consulting, LLC (REdCon) worked with the ADAMHS Board to develop a Diversity, Equity and Inclusion (DEI) Strategic Implementation Plan, which was unanimously adopted at the June 22, 2022, General Meeting via Resolution 22-06-08.
- The plan was developed with the input of clients, community members, system partners, the ADAMHS Board of Directors and staff.
- The DEI Strategic Implementation Plan is an overlay to the ADAMHS Board 2021-2025 Strategic Plan with clearly defined goals and action steps that the ADAMHS Board will use to develop a culturally competent, culturally appropriate, and diverse mental health, addiction and recovery support system that delivers treatment, recovery and prevention services that prioritize equity and inclusion to meet the needs of the diverse residents of Cuyahoga County.



**Number of Individuals to be served:**

- Residents of Cuyahoga County
- ADAMHS Board, staff and provider network

**Funding Use:**

- Ongoing consultative and training services to implement the DEI Strategic Implementation Plan.

**Client & System Impact:**

- Develop a culturally competent, culturally appropriate, and diverse mental health, addiction and recovery support system that delivers treatment, recovery and prevention services that prioritize equity and inclusion to meet the needs of the diverse residents of Cuyahoga County.

<b>Metrics</b> <i>(How will goals be measured)</i>	<ul style="list-style-type: none"><li>• Completion of identified action items</li><li>• Progress on identified action items</li><li>• Number of trainings provided</li><li>• Number of individuals trained</li><li>• Pre/post tests of trainings</li><li>• Training numbers viewed (online)</li><li>• Required reports</li><li>• Required analytics</li><li>• Educational materials created</li></ul>
<b>Evaluation/ Outcome Data</b> <i>(Actual results from program)</i>	N/A New Initiative

**Recommendation to Board of Directors from Board Staff and/or from Board Committee(s):**

- Approval of the Board of Directors to contract with Rice Education Consulting, LLC (REdCon) in the amount of \$180,750 for ongoing consultative and training services to implement the DEI Strategic Implementation Plan from October 1, 2022 through September 30, 2023.



**Agenda Process Sheet**  
**Date: September 14, 2022**

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|---|--|
| <input type="checkbox"/> <b>Community Relations &amp; Advocacy Committee</b>  | <input type="checkbox"/> <b>Faith-Based Outreach Committee</b>     |
| <input checked="" type="checkbox"/> <b>Planning &amp; Oversight Committee</b> | <input type="checkbox"/> <b>Finance &amp; Operations Committee</b> |
| <input type="checkbox"/> <b>Committee of the Whole</b>                        | <input type="checkbox"/> <b>General Meeting</b>                    |

**Topic:** Identification Crisis Collaborative (IDCC)

**Contractual Parties:** Identification Crisis Collaborative  
 Bridge Foundation – Fiscal Agent

**Term:** January 1, 2023 – December 31, 2023

**Funding Source(s):** ADAMHS Board

**Amount:** \$101,000

- New Program**       **Continuing Program**       **Expanding Program**       **Other** \_\_\_\_\_

**Service Description:**

- IDCC is a project founded in 1999 with the charitable purpose of helping Cuyahoga County residents with limited financial means to obtain their official identification documents (birth certificates, state IDs, etc.) in order to access housing, medical care, education, employment, and other vital services and programs.
- IDCC consists of a team of over 90 staff and volunteers at agencies, churches, shelters, outreach centers, and rehab facilities around Cuyahoga County that are trained by the IDCC to assist individuals with obtaining documents and advocate on their behalf.
- IDCC will provide bus tickets to enable the people served to travel to the locations necessary to obtain documents or an ID (Cleveland Vital Statistics at City Hall, five area Bureau of Motor Vehicles (BMV), etc.)
- IDCC will train providers throughout the year on new State and Federal rules regarding IDs such as Real ID, new BMV rules, etc.

**Background Information:**

- IDCC consists of 37 agencies, shelters, treatment facilities, neighborhood outreach centers, churches, shelters, etc., in Cuyahoga County, providing assistance with essential identification documents for individuals with low income and who are homeless.
- The IDCC also provides advocacy and help navigating systems when expensive and hard-to-obtain documents are required for basic needs and services.
- Due to this year’s funding from the ADAMHS Board, The Community West Foundation funded a part-time Training Specialist and the IDCC was able to expand their list of service sites by adding locations:
  - Blessed Trinity Parish
  - Life Exchange Center

- Spanish American Committee
- Zelma George Family Center
- The Bridge Foundation continues to serve as the Fiscal Sponsor while the IDCC works to register its own IRS designation as a 501(c)3 tax-exempt organization.
- Through July of 2022, IDCC provided 525 documents to 473 individuals with low income. They also trained 32 volunteers/staff and will distribute bus tickets during the second half of the year. The IDCC is on pace to meet their 2022 goal of serving 2,745 individuals.
- In 2023, IDCC will explore expanding services to more sites, depending on expenditures and budget.

**Number of Individuals to be served:**

- Approximately 2,743 individuals/Approximately 2,400 documents

**Funding Use:**

- Assist individuals who cannot obtain various forms of identification because of the cost of the documents (average cost \$35 per person) as well as provide 1000 bus tickets to reach necessary locations to obtain documentation and/or an ID.
- Train providers throughout the year to update them on new State and Federal rules regarding IDs such as Real ID, new BMV rules, etc.

**Client & System Impact:**

- Helping Cuyahoga County residents to obtain their official identification documents (birth certificates, state IDs, etc.) in order to access housing, medical care, education, employment, and other vital services and programs.

<p><b>Metrics</b> <i>(How will goals be measured)</i></p>	<ul style="list-style-type: none"> <li>● Total number individuals served</li> <li>● Total number of documents provided</li> <li>● Total number of state IDs obtained</li> <li>● Total number of birth certificates</li> <li>● Total driver licenses obtained</li> <li>● Total commercial driver’s licenses obtained</li> <li>● Total number of bus tickets distributed</li> <li>● Total number of people trained</li> </ul>
<p><b>Evaluation/ Outcome Data</b> <i>(Actual results from program)</i></p>	<p>Through July 2022:</p> <ul style="list-style-type: none"> <li>● Total number of individuals served: 473</li> <li>● Total number of documents provided: 526</li> <li>● Total number of state IDs obtained: 301</li> <li>● Total number of birth certificates: 203</li> <li>● Total driver licenses obtained: 21</li> <li>● Total commercial driver’s licenses obtained: 1</li> <li>● Total number of bus tickets distributed: 0</li> <li>● Total number of people trained: 12</li> </ul>

**Recommendation to Board of Directors from Board Staff and/or from Board Committee(s):**

- To authorize funding to the Bridge Foundation - Identification Crisis Collaborative for the time period of January 1, 2023 to December 31, 2023, in the amount of \$101,000.



**Agenda Process Sheet**  
**Date: September 14, 2022**

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|---|--|
| <input type="checkbox"/> <b>Community Relations &amp; Advocacy Committee</b>  | <input type="checkbox"/> <b>Faith-Based Outreach Committee</b>     |
| <input checked="" type="checkbox"/> <b>Planning &amp; Oversight Committee</b> | <input type="checkbox"/> <b>Finance &amp; Operations Committee</b> |
| <input type="checkbox"/> <b>Committee of the Whole</b>                        | <input type="checkbox"/> <b>General Meeting</b>                    |

**Topic:** The Metanoia Project Homelessness Support (Special Projects)

**Contractual Parties:** The Metanoia Project

**Term:** November 1, 2022 – December 31, 2022

**Funding Source(s):** ADAMHS Board

**Amount:** \$25,000

- New Program**      **Continuing Program**      **Expanding Program**      **Other** \_\_\_\_\_

**Service Description:**

- The Metanoia Project will operate two overnight hospitality centers on the west side of Cleveland that will provide a safe, peer-supported approach that will focus on the physical, mental, and emotional well-being to the homeless population.
- The Project will provide meals, overnight stays, art therapy, showers, weekly substance use support services, NARCAN, testing strips and assistance with retrieving IDs/necessary documents and additional resources. Services will also include two evidence-based service models: Psychosocial Rehabilitation and Relational Model. They are planning to also provide trauma-informed yoga.

**Background Information:**

- Since 2007, The Metanoia Project has provided overnight hospitality: sleeping accommodations, showers, meals, clothing, and medical care consistently to over 100 unique unsheltered homeless guests in Cleveland. Last season, they assisted 175 guests that stayed at least one night and provided 2,843 hot meals.
- The goal is to support the unsheltered homeless and help them prepare to move into stable, permanent housing, secure the skills needed to financially support themselves, improve their mental and physical well-being, and ultimately not return to homelessness.
- The staff at the hospitality centers not only keep the environment calm and free of trauma, but they also form meaningful relationships with the guests to assist them as they begin to take the steps to end their cycle of homelessness.
- Last season, Metanoia expanded meal offerings with a new breakfast program, provided continual art therapy, utilized a local shower bus for weekly showers, and expanded their substance use support services through weekly support meetings and provided NARCAN, testing strips, and other important resources.



- The Metanoia Project also provides regular access to MetroHealth’s Docs on the Street (DOTS) outreach workers to assist with housing applications, employment, healthcare, and connection to outside services including the Veterans Administration, substance use support through community outreach groups, and mental health needs.
- Current sites are Franklin Circle Church and Bethany Presbyterian.

**Number of Individuals to be served:**

- 15 guests per site, per night (2 sites = 30 guests per night)
- Approximately 100+ unique guests throughout the 151-night season

**Funding Use:**

- Operation cost at two westside hospitality centers, including supplies, food, skilled day/overnight staff, and COVID-19 related safety equipment.
- The program operates during the winter months only (November 15th through April 15th). Because of this funding cycle, the ADAMHS Board issues the entire \$25,000 sum at the beginning of the program operation season, under Special Projects.
- At full capacity, Metanoia expects to provide more than 4,000 meals and beds to their guests this season while connecting them to other outside services as well.

**Client & System Impact:**

- Provide overnight respite to the homeless population.
- Combat homelessness by creating supportive and healing community environments and access to resources.

<p><b>Metrics</b> <i>(How will goals be measured)</i></p>	<ul style="list-style-type: none"> <li>• Average number received shelter/support each night</li> <li>• Number of unique guests</li> <li>• How many overnight respite guests</li> <li>• How many overnight guests found permanent/stable housing within 90 days</li> <li>• How many hot meals were provided</li> <li>• How many guests accessed substance use disorder or mental health treatment</li> </ul>
<p><b>Evaluation/ Outcome Data</b> <i>(Actual results from program)</i></p>	<ul style="list-style-type: none"> <li>• Provided shelter/support to an average of 30 each night</li> <li>• Number of unique guests: 175 guests stayed at least one night</li> <li>• Number of guests who found respite: 2,828</li> <li>• Number of men: 2,298/Number of women: 530</li> <li>• Number of guests who have found permanent/stable housing during season: 13</li> <li>• Number of hot meals provided: 2,843</li> <li>• Number of guests who accessed substance use disorder treatment: 10</li> </ul>

**Recommendation to Board of Directors from Board Staff and/or from Board Committee(s):**

- To recommend approval to the Board of Directors to allocate funds to The Metanoia Project in the amount of \$25,000.



**Agenda Process Sheet**  
**Date: September 14, 2022**

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| <input type="checkbox"/> Community Relations & Advocacy Committee  | <input type="checkbox"/> Faith-Based Outreach Committee |
| <input checked="" type="checkbox"/> Planning & Oversight Committee | <input type="checkbox"/> Finance & Operations Committee |
| <input type="checkbox"/> Committee of the Whole                    | <input type="checkbox"/> General Meeting                |

**Topic:** Youth-Led Prevention Funding for the Teen Institute Program  
**Contractual Parties:** Recovery Resources  
**Term:** July 1, 2022 – June 30, 2023  
**Funding Source(s):** Ohio Department of Mental Health and Addiction Services (OhioMHAS)  
**Amount:** \$22,474

- New Program     Continuing Program     Expanding Program     Other

**Service Description:**

- Youth-Led Prevention is a planned sequence of activities that, through the practice and application of evidence-based prevention principles, policies, practices, strategies and programs, is intended to inform, educate, develop skills, alter risk behaviors, affect environmental factors and/or provide referrals to other services.
- The purpose of the *Teen Institute* program is to build leadership skills in teens and reinforce the decision to be drug-free.
- The Teen Institute provides adolescent leaders with tools and information regarding high-risk behaviors, and then engages them in designing and delivering programming for their peers that uses this knowledge to shape behavior change.
- Peer Prevention is provided through healthy drug-free lifestyles by having students participate in programs and activities that provide safe environments and positive adult involvement. The students are positive peer role models for younger students to demonstrate that they are a needed and valuable part of the program.

**Background Information:**

- Since 1981, Recovery Resources' Teen Institute's overall goal encourages students from Cuyahoga County to participate in training opportunities throughout the year in order to learn how to effectively implement prevention programs.
- These trainings are highly effective; as students engage in activities that increase Alcohol, Tobacco and Other Drugs (ATOD) knowledge and as mentioned above learn leadership skills to become positive peer role models in their schools and communities.

**Number of Individuals to be Served in:**

- Thirty (30) Peer Led Leaders to be served through direct prevention and up to 500 youth will be served through indirect prevention services.

**Funding Use:**

- To develop students as Peer Leaders to become equipped with knowledge & education to share with other students/peers to shape and change behaviors related to substances.

**Client & System Impact:**

- Creates healthy communities
- Promotes social-emotional health toward leadership development
- Permeates drug-free abstinence

<p><b>Metrics</b> <i>(How will goals be measured)</i></p>	<p><b>For SFY 2023, Recovery Resources projects that 80% of the 500 youth (mentees) projected to be served through Information Dissemination events, Alternative Activities or Prevention Education provided by the Peer Leaders will meet the following milestones:</b></p> <ul style="list-style-type: none"> <li>• Identifies &amp; participates in drug free alternative activities</li> </ul> <p><b>For SFY 2023, Recovery Resources projects that 80% of the 30 youth (leaders) projected to be trained as Peer Leaders will gain Alcohol and Other Drug (AOD) knowledge demonstrated by the following milestones:</b></p> <ul style="list-style-type: none"> <li>• Demonstrates leadership skills</li> <li>• Identifies harmful effects from substance abuse</li> </ul>
<p><b>Evaluation/ Outcome Data</b> <i>(Actual Results from program)</i></p>	<p><b>In SFY 2022, the program projected to serve 30 students in the Youth Led Prevention Leadership program. The program was able to collaborate with summer programming in order to meet with high school students to offer the Youth Led prevention program and they were able to re-establish peer leader programs at some of the schools where the program has been provided in the past. Some of the schools, however, have opted to begin the program again during the 2022-2023 school year. 29 youth were served through the <u>Youth Led Prevention Mentor Program</u> and were trained as peer leaders. 93% of the peer leaders gained AOD knowledge demonstrated by the following milestones achieved at or beyond the projected 80% identified below:</b></p> <ul style="list-style-type: none"> <li>• 93% (27) of the students demonstrated leadership skills</li> <li>• 93% (27) of the students Identified harmful effects from substance abuse</li> </ul> <p><b>In SFY 2022, Peer led prevention programming continued to be impacted by the pandemic as the focus for schools was on instructional time and limited the planning of events as in person information dissemination events and alternative activities were still prohibited. This resulted in limited opportunity for the peer leaders to demonstrate their leadership skills and plan activities for their schools and as a result, the program was unable to serve the 500 students projected, through the <u>Youth Led Prevention Mentees Program</u> by participation in Information Dissemination events, Alternative Activities or Prevention Education.</b></p>

**Recommendation to Board of Directors from Board Staff and/or from Board Committee(s):**

- To accept the amount of \$22,474 for the Teen Institute Program and contract with Recovery Resources for the period July 1, 2022 through June 30, 2023.



**Agenda Process Sheet**  
**Date: September 14, 2022**

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|---|--|
| <input type="checkbox"/> <b>Community Relations &amp; Advocacy Committee</b>  | <input type="checkbox"/> <b>Faith-Based Outreach Committee</b>     |
| <input checked="" type="checkbox"/> <b>Planning &amp; Oversight Committee</b> | <input type="checkbox"/> <b>Finance &amp; Operations Committee</b> |
| <input type="checkbox"/> <b>Committee of the Whole</b>                        | <input type="checkbox"/> <b>General Meeting</b>                    |

**Topic:** Support of State Legislature Capital Assistance Application for Cleveland Christian Home, Inc. Renovation Project: (MH-1274)

**Contractual Parties:** N/A

**Term:** SFY 23

**Funding Source(s):** State of Ohio & Third Party

**Amount:** No ADAMHS Board Funding Required

- New Program**    **Continuing Program**    **Expanding Program**    **Other** Support for Capital Plan Application

**Service Description:**

- Provide ADAMHS Board support for State Legislature Capital Assistance Application from Cuyahoga County providers.
- Cleveland Christian Home, Inc. will provide Qualified Residential Treatment Program (QRTP) services for children and adolescents ages 6 through 17, with severe mental health and behavioral health problems/diagnoses.

**Background Information:**

- State of Ohio Assurance Statement requires the ADAMHS Board of Cuyahoga County to assure the building will be used for the purpose described in the Application unless written authorization is obtained from the State.
- State of Ohio Assurance Statement requires the ADAMHS Board of Cuyahoga County to approve the Application with an assurance of an intent to support applicant's program consistent with the Application, and in addition, to annually monitor the program and operations of the facility.
- State of Ohio requests a board resolution from the ADAMHS Board of Cuyahoga County to reaffirm and provide support for the following project.

**Capital Project Description:**

Capital Project Description	Total Project Cost	Agency
<b>PROJECT MH-1274, Cleveland Christian Home, Inc. Renovation Project:</b> This project will update and renovate the 98-year-old building units and common areas to bring the facility up to current requirements and to improve the therapeutic environment located at 11401 Lorain Avenue in Cleveland, Ohio. The renovations are client centered improvements that promote a therapeutic environment that is trauma focused and respectful of clients.	\$2,780,349 (\$700,000) request from State of Ohio	Cleveland Christian Home, Inc.



**Number of Individuals to be served:**

- 450 individuals per year

**Funding Use:**

- No ADAMHS Board funding is required. Third-party and State of Ohio funding to be used for renovation.

**Client & System Impact:**

- PROJECT MH-1274: Cleveland Christian Home, Inc. Renovation Project will bring the facility up to current requirements and provide a more therapeutic environment that is trauma focus and respectful of clients.

<b>Metrics</b> <i>(How will goals be measured)</i>	<ul style="list-style-type: none"><li>• Capital funding award from State of Ohio.</li></ul>
<b>Evaluation/ Outcome Data</b> <i>(Actual results from program)</i>	<ul style="list-style-type: none"><li>• N/A</li></ul>

**Recommendation to Board of Directors from Board Staff and/or from Board Committee(s):**

- Approval of the ADAMHS Board of Cuyahoga County Support of State Legislature Capital Assistance Application for Cleveland Christian Home, Inc. Renovation Project: (MH-1274).



**Agenda Process Sheet**  
**Date: September 14, 2022**

- |   |  |
|---|--|
| <input type="checkbox"/> <b>Community Relations &amp; Advocacy Committee</b>  | <input type="checkbox"/> <b>Faith-Based Outreach Committee</b>     |
| <input checked="" type="checkbox"/> <b>Planning &amp; Oversight Committee</b> | <input type="checkbox"/> <b>Finance &amp; Operations Committee</b> |
| <input type="checkbox"/> <b>Committee of the Whole</b>                        | <input type="checkbox"/> <b>General Meeting</b>                    |

**Topic:** Support of State Legislature Capital Assistance Application for Cornerstone of Hope, Inc. Campus Expansion: (MH-1165)

**Contractual Parties:** N/A

**Term:** SFY 23

**Funding Source(s):** State of Ohio & Third Party

**Amount:** No ADAMHS Board Funding Required

- New Program**    **Continuing Program**    **Expanding Program**    **Other** Support for Capital Plan Application

**Service Description:**

- Provide ADAMHS Board support for State Legislature Capital Assistance Application from Cuyahoga County providers.
- Services will include individual counseling, support groups, youth summer camps, in-school support groups, memorial events, educational programs including CEUs, art therapy, trauma therapy, and community outreach.

**Background Information:**

- State of Ohio Assurance Statement requires the ADAMHS Board of Cuyahoga County to assure the building will be used for the purpose described in the Application unless written authorization is obtained from the State.
- State of Ohio Assurance Statement requires the ADAMHS Board of Cuyahoga County to approve the Application with an assurance of an intent to support applicant's program consistent with the Application, and in addition, to annually monitor the program and operations of the facility.
- State of Ohio requests a board resolution from the ADAMHS Board of Cuyahoga County to reaffirm and provide support for the following project.

**Capital Project Description:**

Capital Project Description	Total Project Cost	Agency
<b>PROJECT MH-1165, Cornerstone of Hope, Inc. Campus Expansion:</b> This project will demolish an outdated building located at 5901 Brecksville Road in Independence and construct a new building for additional individual and group therapy spaces, workspace for staff, and meeting and community room space. This building will be connected to the main campus located at 5905 Brecksville Road. Additionally, 5887 Brecksville Road will be used to expand the parking facilities needed in conjunction with the overall expansion.	\$3,600,000 (\$750,000) request from State of Ohio	Cornerstone of Hope, Inc.

**Number of Individuals to be served:**

- 3,000 – 4,000 individuals per year

**Funding Use:**

- No ADAMHS Board funding is required. Third-party and State of Ohio funding to be used for renovation.

**Client & System Impact:**

- PROJECT MH-1165: Cornerstone of Hope, Inc. Campus Expansion will allow for additional, grief-specific support groups and longer-term support, along with bereavement and trauma training in the meeting and community room.

<b>Metrics</b> <i>(How will goals be measured)</i>	<ul style="list-style-type: none"><li>• Capital funding award from State of Ohio.</li></ul>
<b>Evaluation/ Outcome Data</b> <i>(Actual results from program)</i>	<ul style="list-style-type: none"><li>• N/A</li></ul>

**Recommendation to Board of Directors from Board Staff and/or from Board Committee(s):**

- Approval of the ADAMHS Board of Cuyahoga County Support of State Legislature Capital Assistance Application for Cornerstone of Hope, Inc. Campus Expansion: Project MH-1165.

# New Provider/New Program 8-Month Review





# Probationary Period for New Providers/New Programs

- Summary of Policy
  - 6-month probation
    - Remove probation
    - Extend probation
    - Terminate program

## New Provider/New Program Review

Provider Name: [Click or tap here to enter text.](#) Program Name: [Click or tap here to enter text.](#)

2-Month Review  5-Month Review  8-Month Review (if probation is extended)

1. Has the provider deviated from its intended scope in implementing this program?

Yes  No

Please provide written feedback for the answer:

[Click or tap here to enter text.](#)

Please document any technical assistance given:

[Click or tap here to enter text.](#)

CAP: [Click or tap here to enter text.](#)

Due Date: [Click or tap to enter a date.](#) Satisfied CAP: Choose an item.

CAP Progress Notes: [Click or tap here to enter text.](#)

2. Has the provider made progress in hiring staff or has staff in place to implement this program?

Yes  No

Please provide written feedback for the answer:

[Click or tap here to enter text.](#)

Please document any technical assistance given:

[Click or tap here to enter text.](#)

CAP: [Click or tap here to enter text.](#)

Due Date: [Click or tap to enter a date.](#) Satisfied CAP: Choose an item.

CAP Progress Notes: [Click or tap here to enter text.](#)

3. Has the provider submitted timely reports for this program?

Yes  No

Please provide written feedback for the answer:

[Click or tap here to enter text.](#)

Please document any technical assistance given:

[Click or tap here to enter text.](#)

CAP: [Click or tap here to enter text.](#)

Due Date: [Click or tap to enter a date.](#) Satisfied CAP: Choose an item.

CAP Progress Notes: [Click or tap here to enter text.](#)

4. Has the provider attended all meetings with the ADAMHS Board related to this program?

Yes  No

Please provide written feedback for the answer:

[Click or tap here to enter text.](#)

Please document any technical assistance given:

[Click or tap here to enter text.](#)

CAP: [Click or tap here to enter text.](#)

Due Date: [Click or tap to enter a date.](#) Satisfied CAP: Choose an item.

CAP Progress Notes: [Click or tap here to enter text.](#)

5. Has the provider communicated material issues related to the provider and program?

Yes

No

Please provide written feedback for the answer:

[Click or tap here to enter text.](#)

Please document any technical assistance given:

[Click or tap here to enter text.](#)

CAP: [Click or tap here to enter text.](#)

Due Date: [Click or tap to enter a date.](#) Satisfied CAP: Choose an item.

CAP Progress Notes: [Click or tap here to enter text.](#)

6. Does the provider have any apparent administrative irregularities?

Yes

No

Please provide written feedback for the answer:

[Click or tap here to enter text.](#)

Please document any technical assistance given:

[Click or tap here to enter text.](#)

CAP: [Click or tap here to enter text.](#)

Due Date: [Click or tap to enter a date.](#) Satisfied CAP: Choose an item.

CAP Progress Notes: [Click or tap here to enter text.](#)

7. Does the provider have conflicts of interest that were not apparent during the RFP process to implement this program?

Yes

No

Please provide written feedback for the answer:

[Click or tap here to enter text.](#)

Please document any technical assistance given:

[Click or tap here to enter text.](#)

CAP: [Click or tap here to enter text.](#)

Due Date: [Click or tap to enter a date.](#) Satisfied CAP: Choose an item.

CAP Progress Notes: [Click or tap here to enter text.](#)

8. Has the provider submitted timely and accurate invoices for this program?

Yes

No

Please provide written feedback for the answer:

[Click or tap here to enter text.](#)

Please document any technical assistance given:

[Click or tap here to enter text.](#)

CAP: [Click or tap here to enter text.](#)

Due Date: [Click or tap to enter a date.](#) Satisfied CAP: Choose an item.

CAP Progress Notes: [Click or tap here to enter text.](#)

9. Has the provider made progress on meeting its program goals as determined by the metrics?

Yes

No

Please provide written feedback for the answer:

[Click or tap here to enter text.](#)

Please document any technical assistance given:

Click or tap here to enter text.

CAP: Click or tap here to enter text.

Due Date: Click or tap to enter a date. Satisfied CAP: Choose an item.

CAP Progress Notes: Click or tap here to enter text.

10. The ADAMHS Board's recommendation is the following:

Click or tap here to enter text.



# New Providers/New Programs Review

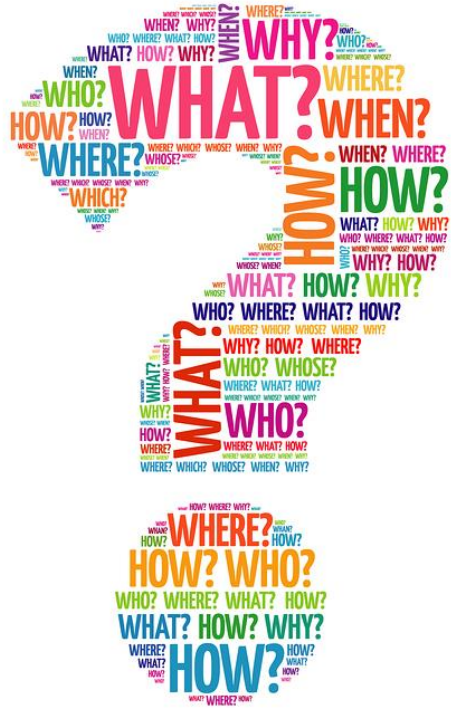
- Management Recommendation:
  - 2-Month Review:
    - Maintain monitoring schedule
    - Letter along with a copy of the Review and CAP to ED/CEO for programs that need improvement
  - 5-Month Review:
    - Remove Probationary Status
    - Extend Probation 90 Days
    - Terminate Program (management to discuss) & make recommendation to Board of Directors
  - 8-Month Review (if probation was extended):
    - Remove Probationary Status
    - Terminate Program (management to discuss) & make recommendation to Board of Directors

# 5-Month Review Results

Statement #10	# of Programs	Percentage
Removed Probationary Status	25	92.5%
Extended Probation	2	7.5%

# 8-Month Review Results

Provider	Program Name	Status
Friendly Inn	Behavioral Health Center	Remove probationary status
NEO Neighborhood Health Services	BEST	Remove probationary status



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