

**Strategic Plan: 2021 – 2025**  
**Quarterly Update: 4/1/22 – 6/30/22**  
**July 27, 2022 General Meeting**

**Strategic Goal 1:**  
**Strengthening Service Delivery System**

Ensuring a collaborative and diverse behavioral health service delivery system that prioritizes equity and inclusion and meets the needs of residents of Cuyahoga County.

**Strategy 1.1** System Level Coordination and Planning

**Strategy 1.2** Provider Collaboration and Partnerships

**Strategy 1.3** Provider Diversity, Equity, and Inclusion

**Strategy 1.4** Ongoing Technical Assistance

- ADAMHS Staff actively led and participated in the ongoing monitoring activities with community partners for the Cuyahoga County Diversion Center.
  - ADAMHS Staff problem solved and participated in a minimum of 21 scheduled meetings and approximately 48 phone calls.
  - Topics included referral process, community communications, contracting monitoring, metrics collection, funding, law enforcement involvement, services, staffing, and training.
- 10 Community Crisis Intervention Team (CIT) Trainings were provided to 121 law enforcement participants.
  - Training consisted of CIT Refresher Training, Dispatch Training and Community CIT Training.
  - Participating law enforcement departments included Bay Village, Bratenahl, Beachwood, Brecksville, Broadview Heights, Brooklyn Heights, Brookpark, Chagrin Valley, Cleveland Auxiliary, Cleveland Clinic Police, Cleveland Public Library, Tri C Police, Cuyahoga County Probation Department, Cuyahoga County Sheriff, Euclid, Independence, Lakewood, Metro Parks, North Royalton, Parma Heights, Pepper Pike, RTA, Solon, South Euclid, Strongsville, University Heights, University Hospitals, VA and Westlake.
- The ADAMHS Board Training Unit assisted with the facilitation of Cleveland Division of Police (CDP) Specialized CIT training with 17 officers.
- Training Unit Staff facilitated and coordinated the CDP In Service Training, “Engaging the Homeless Population”.
  - This training was facilitated by representatives from 5 different agencies that work with the homeless population.
- Training Unit Staff provided two, four-hour trainings on “Suicide Prevention”.
  - Participants included 73 officers and staff from CWRU Police, Cleveland State, University Circle Police, University Hospital Police, CWRU Residential Assistants and Student Center, and Cleveland Police.

- Staff participated in a Stepping Up Committee meeting to assist in creating ongoing baseline data of individuals with severe mental illness (SMI) in the county jail, establish improved detection of incarcerated individuals through data collection and agency linkage, and identification of high-utilizers within the criminal justice system to establish long-term housing with wrap-around service initiatives.
- ADAMHS staff met bi-monthly with new providers/new programs in application of the Probationary Period for New Providers and/or New Program policy to discuss and review progress of their program implementation and provide technical assistance.
- Staff met with Mental Health and Developmental Disabilities (MHDD) Court Judges and Recovery Resources, the Provider of Forensic Monitoring services, to discuss potential areas of improvement in the monitoring of clients on Court-ordered Conditional Release.
- Entered into a Memorandum of Understanding (MOU) with Cuyahoga County Court of Common Pleas, the Cuyahoga County Public Defender's Office, the Cuyahoga County Prosecutor, Treatment Alternatives to Street Crime (TASC), and Case Western Reserve University to achieve the various aims and objectives relating to the Cuyahoga County Mental Health Docket Incorporating a Drug Court Model ("MH-ADC Docket") submitted to the Department of Justice, Bureau of Justice Assistance under the Adult Drug Court Discretionary Grant Program.
- Staff participated in Notice of Funding Announcement (NOFA) Review Committee in partnership with the Office of Homeless Services.
- Staff participated in OhioMHAS Class 1 Residential Facility Survey at the Cuyahoga County Diversion Center.
- Staff collaborated with Thrive Behavioral Health to reintroduce the ACF Peer Seal of Quality Program.
- Staff continued collaboration with Signature Health and OhioMHAS on the transition of Roberto Flores Residential Class 1 services to Signature Health. Provided ongoing technical assistance.
- Staff facilitated Quarterly ACF Operators Meeting – including a training on Conditional Release.
- Staff facilitated Quarterly Peer Run Organizations and Peer Recovery Support Services Providers Meeting, in addition to collaborating with OhioMHAS to provide updates about the Peer Support Certification and Re-certification/Renewal Process for meeting participants.
- Staff developed a plan in collaboration with Thrive Peer Recovery Services to continue to offer OhioMHAS Online 40-Hour Peer Recovery Supporter Training for individuals with a lived experience, seeking peer supporter certification, and securing employment opportunities in behavioral health system.
- Staff continued to provide technical assistance to individuals seeking Peer Recovery Support training and certification.

- Staff continued to meet with Life Long Transportation to provide technical assistance for increasing utilization of transportation services.
- Staff facilitated monthly meetings with Opportunities for Ohioans with Disabilities providers to increase vocational and employment services, provide program monitoring, and technical assistance.
- Staff participated in FFY23 contract planning meeting with Opportunities for Ohioans with Disabilities and providers to increase vocational and employment services for residents in Cuyahoga County.
- Staff participated in Bureau of Worker's Compensation, Substance Use Recovery & Workplace Safety Program Meeting to discuss revised policy changes.
- Staff facilitated monthly program monitoring meetings and quarterly onsite record reviews with Opioid Settlement Contract Providers – Stella Maris, St. Vincent Charity, and Thrive Peer Recovery Services.
- Staff attended OhioMHAS SOR 3.0 Informational Webinar to learn about Request for Proposal program services requirements.
- Facilitated quarterly Residential Providers Meeting to share information and provide technical assistance.
- Facilitated Detox Provider Meeting to review processes and procedures, review reporting requirements and additional information needed for reports. Discussed new trends and patterns.
- Facilitated quarterly Recovery Housing Providers Meeting to share information and provide technical assistance.
- Participated in Cuyahoga County's Ryan White Council TGA monthly meetings. Meetings are facilitated by both Cleveland and Cuyahoga County's Board of Health. Ryan White Council funds and monitors services for those with HIV/AIDS including behavioral health services.
- Participated in AIDS Funding Collaborative bi-monthly meetings. They provide Community Planning, Forums and Trainings and Outreach. Their concerns are the health of key populations and increased delivery and access to effective HIV Prevention.
- Participated in The Healing Communities Study subcommittee meetings. The grant has funded NARCAN, MAT and other services to select SUD providers in the community.
- Facilitated The Hoarding Connection of Cuyahoga County monthly meetings.
- Participated in Cuyahoga Problem Gambling Coalition (CPGC) Quarterly Meetings.
- Participated in Greater Cleveland Coalition to Prevent Human Trafficking Bimonthly Meetings.

- Participated in a Meeting facilitated by The Board of Health on Mental Health and Addiction issues for people living with HIV/AIDS.
- Participated in the Cuyahoga County's Safe Babies Court Active Community Team meetings.
- ADAMHS Board co-facilitated the Trauma Collaborative quarterly meeting.
- Led planning meetings every two weeks to plan and coordinate Mobile Response Stabilization Services for Cuyahoga County as an OhioRISE related initiative.
- Participated in the DCFS Summit and Emergency Childcare multi-system collaborative RFP process led by County administration. Both initiatives work to address barriers to resources and alternative solutions related to children with multi-system needs in DCFS custody who reside in the DCFS building due to lack of placement.
- Facilitated meetings with Early Childhood Mental Health, Mental Health in Schools, and SUD Prevention providers.
- Co-chaired the Suicide Prevention Coalition meeting for Cuyahoga County.
- Participated in OhioMHAS initiative for Community Collective Impact Model for Change 2.0: Addressing Social Determinants of Health in Minority and Underserved Communities.
- Member of OhioMHAS Ohio Advisory Board for Strategic Prevention Framework for Prescription Drug Misuse (SPF Rx).
- Participated in OhioMHAS Demonstrative Project for Ohio School Wellness Initiative in partnership with Ohio Department of Education.
- Staff facilitated planning meetings for Mobile Response Stabilization Services (MRSS) every two weeks with providers and community stakeholders. Hamilton County MRSS team began attending to partner and share information related to developing MRSS crisis response for metropolitan counties.
- Staff participated in the monthly Child Fatality Review Committee which is facilitated by the Cuyahoga County Board of Health.
- Provided technical assistance for new programs as part of their probationary status.
- Participated in quarterly meeting for the Behavioral Health Juvenile Justice (BHJJ) Targeted Reclaim initiative facilitated by ODYS with other participating counties.
- Staff attended OhioRISE training sessions and participated in local OhioRISE presentations, trainings and discussions to prepare for local implementation and system planning.
- Established Commitment Agreement for Non-Board members from the community to serve on the Faith-Based and P&O Committees.

- As part of the Ohio Suicide Prevention Foundation Community Coalition Action Theory (CCAT) grant addressing the Board priority of suicide prevention, providers from the Suicide Prevention Coalition conducted a Study Group on the best-practice CCAT model, and drafted answers to an extensive questionnaire about the Coalition's community context, lead agency, membership, operations and processes, staffing, structures, resources, member engagement, assessment and planning, synergy, implementation of strategies, outcomes, and capacity.
- Began actively attending Project Safe Neighborhoods STANCE (Stand Together Against Neighborhood Crime Everyday) Executive Committee meetings convened by the office of the United States Attorney Northern District of Ohio to learn about law enforcement, reentry and community prevention efforts.
- Supported the Mental Health Response Advisory Committee (MHRAC) and the Cleveland Division of Police in updating Crisis Intervention Team (CIT) program and response policies, and in preparing the in-service Homelessness Training.
- RedCon, the consultant for the Diversity, Equity and Inclusion (DEI) initiative, submitted a baseline report on learnings from various stakeholder and community assessment methods.
- The ADAMHS Board of Directors unanimously approved a three-year Diversity, Equity and Inclusion Strategic Implementation Plan for the Board as well the public behavioral health system of mental health and substance use prevention, treatment and recovery at its June 22, 2022 General Meeting via Resolution 22-06-08.
- The Eliminating Structural Racism (ESR) Advisory Group to the ADAMHS Board established its name, charge, sub-groups and meeting schedule.
- RedCon conducted an independent review of the Board's RFP documents using a diversity, equity and inclusion lens. The recommendations from RedCon are being integrated into the RFP release scheduled for July 2022.
- Staff assessed the diversity of provider agencies to determine the level of minority and female operated entities funded by the ADAMHS Board.
- Provided new faith-based provider with suggestions to increase their referrals.
- Provided new faith-based provider with ideas to increase client participation.
- Worked with data staff and faith-based providers to update monthly report format to show a clearer picture of the day-to-day services.
- Held All Provider Meeting in April.
  - Topics included presentations from Magnolia Clubhouse and OhioRISE; and discussions on Financial Audit Submissions and Contract Compliance 2<sup>nd</sup> Phase Staffing Assessment.

- Conducted a 2-Month and 5-Month Review for all new providers/new programs to evaluate what skills and competencies that each program is performing satisfactorily or needing improvement.
- Presented a summary of the 2-Month and 5-Month Review for new providers/new programs at the April and June Board meetings.

**Strategic Goal 2:  
Measuring Impact**

Measure and evaluate our performance and impact through stronger partnerships with our clients and providers.

**Strategy 2.1** Utilization of Client Feedback

**Strategy 2.2** Provider Accountability, Data Collection, and Analysis

- Held Monitoring and Evaluation Work Group Meeting with Providers in June.
  - Discussed the upcoming RFP Process, the 2022 6-month Outcome Narrative Report, and the upcoming Financial Compliance Assessment.
- Compliance Department completed the Staffing Assessment phase of the Annual Compliance Assessment Process for Providers.
- Compliance Department conducted Condensed Assessments on New Programs and New Providers for the Annual Compliance Assessment Process.
- QI/Evaluation Staff provided training in April for the Devereau Early Childhood Assessment (DECA) platform.
  - Training topics included how to log into the system, enter data correctly, and how to submit information for outcomes.
- Held quarterly Agency Chief Financial Officer (CFO) meeting to disseminate financial information and updates to provider agencies.
  - Discussed changes to the invoicing process, billing/invoicing timelines and CY2022 contracts.

**Strategic Goal 3:  
Maximizing Available Funding**

Maximize available funding to ensure that services are provided to the community in an effective and efficient manner.

**Strategy 3.1** Funding Diversification

**Strategy 3.2** Budgeting and Resource Allocation

- The ADAMHS Board received a notice of award for the SAMHSA' Early Jail Diversion grant for FFY23 (5<sup>th</sup> year) in the amount of \$330,000 in partnership with Frontline Service and Case Western Reserve University to divert persons in crisis with SMI from jail.
  - FrontLine Service: providing two beds at the Crisis Stabilization Unit and providing direct services; and

- CWRU: performing evaluation and performance assessment services.
- The ADAMHS Board applied for two federal grants:
  - System of Care Grant with SAMHSA for Mobile Response Stabilization Services (MRSS) in partnership with Bellefaire.
  - Comprehensive Opioid, Stimulant, and Substance Abuse Program (COSSAP) Grant from Department of Justice for data collection and analysis in partnership with Case Western Reserve University and Thrive.
- Applied for SOR 2.0 carryover funding with OhioMHAS for harm reduction initiatives in partnership with Circle Health and MetroHealth. Partners will restock the medical cabinets and vending machines.
  - Naloxone vending machines and support
  - Naloxone emergency medical cabinets
  - Naloxone
  - BRAVE App – overdose notification system
- Six diversity, equity and inclusion projects were selected for funding for a Health Equity and Cultural Competence opportunity through OACBHA.
- Submitted applications to OhioMHAS for SFY2023 funding.
- Submitted SFY state required report to identify all anticipated funding sources and uses for the state fiscal year.
- Met with state representatives regarding Addiction Treatment Program (ATP) and PATH to discuss funding requirements and SFY23 budget changes.
- Progressed with the implementation of the Multi-System Adult Wellness (MSA) Program - a strategic approach to strengthening local systems collaboration to support long-term wellness for adults with frequent psychiatric hospitalizations touching multiple human services and/or criminal justice systems.
- Enrolled the first clients in the Outpatient Competency Restoration Education Program via Murtis Taylor. Murtis Taylor meets with clients who have been found Incompetent to Stand Trial to ensure that the clients understand charges against them, legal representation, and the actions of the Court.
- ADAMHS Board continued to convene planning meetings to prepare for the start of the Mobile Response & Stabilization (MRSS) program. Discussions included how planning and implementation funds can be used.
- Met with county collaborative partners including Invest in Children to discuss ECMH invoicing procedure and clarify components of the ECMH program and Child/Parent Psychotherapy Training.

## **Strategic Goal 4:**

### **Maintaining a High-Performing Organization**

Maintain a high performing organization with solid systems support.

#### **Strategy 4.1** Systems and Infrastructure

#### **Strategy 4.2** Professional Development and Training

#### **Strategy 4.3** Succession Planning

- Staff attended Conflict of Interest Training.
- Staff attended the Co-Occurring Disorders in Addiction and Mental Health Training.
- Staff attended OhioMHAS Peer Support Certification and Re-certification/Renewal Process Webinar.
- Staff Attended a cultural /ethic training entitled “Keeping it Real-The Ethical Dimension of Being Just in a Society that’s Still Divided.
- Staff attended QPR Training.
- Staff Attended Equity in Recovery Housing Training.
- Staff Attended Cuyahoga Problem Gambling Symposium-Introduction to Cryptocurrency.
- Staff attended the Ohio Association of County Board Health Authorities (OACBHA) 2022 *Opiate and Other Drugs Conference: Helping People Recover* Conference.
- Staff attended the Community West Foundation’s discussion “*The Recipe for Rebuilding Lives and Revitalizing Communities.*”
- Staff Attended Mobile Response Stabilization Service trainings presented by Case Western Reserve and the Center of Excellence.
- Attended OhioMHAS informational Webinar to learn about new changes for Recovery Housing providers in SFY23.

## **Strategic Goal 5:**

### **Strengthening Behavioral Health Workforce**

Attract and retain the most motivated and competent professionals in behavioral health to fill staffing needs for the Board and our providers.

#### **Strategy 5.1** Strengthen the Talent Recruitment Pipeline

#### **Strategy 5.2** Diverse Recruitment and Retention Strategies

- Presented at the launch of the Educational Service Center of Northeast Ohio’s “ESC NEO Works” project, a new digital resource for connecting businesses and school districts. ESCNEOWorks.org connects K-12 educators, students, business leaders and organizations that are working for the common purpose of creating stronger Northeast Ohio



talent and a workforce pipeline. The ADAMHS Board also provided video resources to be shared with school districts countywide.

- Conducted six “Career Chat” interactive video sessions as part of Cleveland Metropolitan School District’s PACE (Planning and Career Exploration) program. CMSD requested that the ADAMHS Board take the lead in their “Community and Social Service” job category, recruiting professionals from service fields to share their experiences with students.
  - Career Chats introduced students to professionals who share stories about their career pathways and provided information about their industry or occupation.
  - The sessions are designed to expose scholars in 6-12 grades to ideas and opportunities that they might not otherwise receive in the classroom, and to learn, reflect, make decisions, and add to their future career pathway plans.
- Staff served as a trainer for the Comprehensive Opioid, Stimulant, and Substance Abuse Program's (COSSAP) Overdose to Action Grant’s Overdose Fatality Review Next of Kin interview training.
- The ADAMHS Board Training Institute offered the following trainings: Communication and De-Escalation; Mental Health First Aid; QPR Training; Cultural Humility; and Leading with Emotional Intelligence.
- ADAMHS staff met monthly with children’s residential treatment providers to review their use of the Children’s Residential Workforce Crisis funding towards workforce recruitment and retention efforts.
- Continued to post provider jobs on the Systems Job page.
- One student seeking an internship was referred to provider agencies for internship opportunities.

**Strategic Goal 6:  
Sharing Information**

Maximize public awareness of behavioral health services and agencies through comprehensive marketing and communications strategies that utilize all media platforms.

**Strategy 6.1** Strengthen Brand Awareness  
**Strategy 6.2** Advocacy and Thought Leadership

- Ensured sponsorship logo/name use for six ADAMHS Board sponsored events.
- Q2 Media Hits: 62 media mentions.
- Q2 Social Media: 706,688 impressions (number of time social media posts were seen) across Instagram, Facebook and Twitter.
- Participated in 26 public speaking engagements (Scott, Clare, Beth, Madison and Star).
- Advanced policymaker and legislator understanding of behavioral health issues by advocating for relevant legislative topics and providing subject matter expertise:

- Provided proponent testimony for Ohio House Bill 523, and passed Resolution No. 22-06-01, proclaiming support for updating the Ohio Revised Code Chapter 340 to modernize governing Board appointments, revise Board contracting authority, allow for exchange of Medicaid recipient data, and provide for consideration of additional information related to the certification of providers.
  - Joined the Mental Health and Addiction Advocacy Coalition (MHAC) for its Virtual Advocacy Week (April 4-8) and met with Ohio House Representative Kent Smith to discuss priorities in behavioral health care.
  - Served on a panel discussion about care response when U.S. Senator Sherrod Brown visited Magnolia Clubhouse to learn more about health-first, non-police intervention for mental health and addiction crises. Other partners included Pernel Jones, Jr., Cuyahoga County Council President, Lori D'Angelo, Executive Director, Magnolia Clubhouse, Donnamarie Randolph, Magnolia Clubhouse member, and Mary Crowley, interim president and CEO, New York's Fountain House.
  - Submitted letter of support to the Ohio Senate Health Committee for Senate Bill 296, which would more clearly authorize the use of narcotic testing products, including fentanyl test strips, and would deregulate naloxone.
- Hosted Virtual Addiction Recovery Advocacy Meeting on April 4, reviewing and sharing the great strides made completing goals related to Stigma/Education set in the *Aligning Efforts to Support a Recovery Community Report*.
  - Participated in State Harm Reduction Initiative Meeting at the State's request to share our success in grassroots harm reduction material distribution.
  - Hosted three Diversion Community Input Committee meetings in April, May and June, at the direction of the County's Diversion Board, in an effort to include community voices in diversion conversations.
  - Regina moderated the *Our Stories, Our Healing* episode on Mental Health, which informs the public about Adverse Childhood Experiences (ACEs) by sharing personal stories of healing.
  - The training unit completed a CIT Training at Case Western Reserve University.
  - Completed materials and web content for Phase 1 of the 4-phase Substance Use Disorder Public Awareness Campaign and Launched it during Prevention Week, which resulted in three media follow ups/stories.
  - Hosted Life Side Ohio Media Day event at the ADAMHS Board on May 3, which resulted in two media follow-up/stories. Life Side Ohio is a suicide prevention campaign focused on hunters/gun enthusiasts, veterans and public safety professionals with access to firearms.
  - Participated in two interviews and coordinated with three with provider/partners on the Statewide Beat the Stigma Campaign as the state's locally designated spokespersons.
  - Hosted two Drug Take Back Day Events to encourage residents to clean out their medicine cabinets and distributed over 8,000 Deterra at-home drug disposal bags.

- ADAMHS Board sponsored, and Scott spoke as a subject matter expert on mental health at the May 19, United Way community conversation on mental health and the pandemic.
- Board staff attended NAMI Greater Cleveland Annual Meeting on May 24.
- Hosted 2022 Annual Meeting at which four Helping Hands and one Life Achievement Awards were presented and a client art show was held that included 75 pieces; approximately 350 people attended including provider agencies, elected officials, clients, Board members and staff.
- Scott, Maggie, Dr. K, and Erin participated in 2nd DCFS Summit to create solutions for children in the DCFS System.
- Beth participated in DEI group meeting with Cuyahoga County/Cleveland Ohio Means Jobs Workforce Board and discussed employment for individuals in recovery.
- Beth participated in two academic study interviews, one with Healing Communities Study and the other for a graduate student's capstone project on harm reduction.
- Convened two harm reduction data sharing meetings to reduce overlap of distribution.
- Beth served as a project mentor for Minds Matter Cleveland youth advocating for mental health education in health classes and getting teens to share their stories of coping with mental health and helping others on social media.
- Participated in and promoted the APALD Rally (Association of People Against Lethal Drugs).
- Promoted, sponsored, and participated in Pride in the CLE.
- Sponsored the Mentally Mangled Faith Leaders Conference.
- Sponsored Project LIFT's Young Men's Skills Summit.
- Participated in harm reduction advocacy meetings with GCRTA, the Hotel Association and CMHA.
- Presented on the Opioid Epidemic to 99 Treasures.
- Madison presented on Harm Reduction and the opioid epidemic at a HUD apartment complex.
- Leshia Yarbrough-Franklin was reappointed to the Cuyahoga Regional HIV Health Services Planning Council.
- Scott was reappointed to the CBCF.
- Served as presenters at the OACBHA Opiate and Other Drugs Conference (Scott/Beth).

- Received award from Cleveland Treatment Center for commitment and support of youth in Cuyahoga County.
- Carole Ballard and training team received public recognition for their expertise in Crisis Intervention Training in an editorial written by police officers.
- ACEs Narrative Change work completed by the Cuyahoga County Board of Health in partnership with a Vision of Change and the ADAMHS Board was cited in the National Network of Public Health Institutes report, *Transforming the Narrative: Health Equity and the Community*.
- Tami and Clare attended launch of new digital resource connecting businesses and school districts at ESC.
- Continued leadership in local task forces and coalitions:
  - Cuyahoga County Suicide Prevention Coalition
  - Eliminating Structural Racism in Behavioral Health Care Work Group (Name change to ESR Advisory Group)
  - Problem Gambling Coalition
  - Trauma Collaborative
  - Mental Health Response Advisory Committee
  - DOJ's Heroin and Opioid Task Force
  - Cuyahoga County Senior and Adult Services Advisory Board
  - AIDS Funding Collaborative
  - Stepping Up Initiative
  - OACBHA Governance Committee
  - Thrive Outreach partnership meetings
  - Overdose Fatality Review Committee
  - Homicide Fatality Review Committee
- Encouraged directors of the ADAMHS Board faith-based programs to join the Governor's Faith-Based and Community Initiatives Ohio Compassion network, which is designed to facilitate networking and community collaboration between organizations and demonstrate the compassion in Ohio.
- Supported the CEO in educating various groups on the Diversion Center through presentations including: Northeast Ohio Hospital Opioid Consortium Quarterly Meeting (May 4) and Ohio's 2022 Opiate Conference Information (June 6).
- Prioritized the commitment to the Cleveland/Cuyahoga County Workforce Development Board's Diversity, Equity and Inclusion Subcommittee by ensuring ongoing staff coverage.
- Scott provided testimony and public comment and Board passed Resolution in support of ORC 340 Modernization.
- Started Harm Reduction Partner Data Sharing Group to coordinate outreach efforts amongst partners.

- Continued collaboration with DEI Consultant to gather community input and strategic planning sessions; DEI strategic implementation plan released.
- Met with Rep. Kent Smith about workforce development, racial disparities, 988, and crisis response.
- Clare began attending Violent Crime Reduction Collaboration Board meetings with the City of Westlake.
- Partnered with Tri-C on the i'Mpossible project.
- Recovery Celebration Road Trip to Columbus held for client advocacy.
- Had Terminal Tower Lit up Green for Mental Health Awareness Month, received 1,090 social media impressions and saw a slight increase in followers on Twitter in the days following the post.
- Released Roads to Recovery Call for Workshop Proposals.
- Healthy Families Group took field trip to the Rock Hall that was arranged by ADAMHS Board staff.
- Career Chats with CMSD Scholars, PACE Program.
- Care Response model advocacy
  - Care Response Model w/Senator Brown
  - Cincinnati 911 Emergency Communications Center on the ARC care response model
- Co-hosted/sponsored the OADAAC Conference.
- Hosted/sponsored the Addiction Awareness Workshop with St. Malachi Ministries.
- Joined Advisory Committee for Cuyahoga County Teen Mental Health Summit with support from Kevin Love Foundation.
- Joined Life Side Ohio phase 2 advisory committee.
- Participated in Cleveland Municipal Drug Court Gala Planning Committee.
- Joined MRSS Community Coordination and provider meetings to help plan and promote public education and marketing.
- Attended ten community events and/or staffed resource tables, expanding resource dissemination in the community (Re-entry Week expungement clinic, pride, HUD, W&C health Fair, OAADAC, APALD, Drug Take Back Day (2), Bowling to Remove Stigma, CWRU Training).

- Created thirty new grassroots distribution partners, expanded the reach of our grassroots harm reduction distribution efforts.
- Received notice from a community member that they included fentanyl test strips in graduation cards to young adults heading off to college.
- In-person discussion with general public and survey about phase 2 campaign materials.
- Worked with Colors+ on a crisis text video for LGBTQ+ youth and promoted it.
- Met with new event contact, Joe Brady, to further outreach and education for families who've lost loved ones to the Opioid Epidemic.
- Sent email about gun violence, trauma informed care and safe reporting guidelines related to mass shootings.