



Process for Recommendation of 2016 Funding

The ADAMHS Board of Cuyahoga County has a policy for the awarding of contracts for Non-Medicaid Services. The CEO, staff and the Board of Directors follow this policy when establishing its budget and awarding service contracts, when a community mental health, alcohol and/or other addiction need is identified, and when funding is available.

2016 Funding Policy Timeline:

- Board staff identifies the need to issue a Request for Information (RFI), Request for Proposal (RFP) or Request for Qualifications (RFQ) seeking providers to fulfill the community's service needs. *The CY2016 RFI was issued on June 25, 2015. Responses were used to determine the 2016 Funding.*
- CEO requests approval from the Board to issue the RFI, RFP or RFQ. Approval may be granted from the Executive Committee, or the Board Committee that is most closely related to the subject of the RFI, RFP or RFQ. *The issuing of the CY2016 RFI was ratified with Resolution # 15-06-05 during the June 24, 2015 General Meeting.*
- Board staff receives and spends a great deal of time reviewing the submissions that may include ranking of the responses and meeting personally with the responder to further discuss the proposal. *CY2016 RFI submissions were received by August 3, 2015. Since that date, a team of staff members have reviewed the submissions and met with some agencies for further clarification.*
- Executive Staff makes a recommendation to the CEO to review and approve for recommendation to the Board.
- The CEO presents the funding and contract recommendations to the Board of Directors seeking additional input through the extensive committee process. *The CEO is presenting the CY2016 Funding Recommendations to the Board during the Committee of the Whole Meeting on November 4, 2014.*
- When the recommendations have been vetted through the committee process, the recommendations are presented to the Full Board during the General Meeting for approval, and sometimes ratification, if timing of the contract does not permit for the month-long committee process, however, before any contract is in need of ratification it has been thoroughly reviewed by at least one Board committee. *The CEO will present the CY2016 Funding Recommendations to the Full Board for approval during the November 18, 2015 General Meeting.*

Total RFI Requests:

- **64 agencies responded** to our RFI, **requesting a total of \$63,598,768.**
 - 204 programs were proposed by the 64 agencies.
 - 170 programs are recommended for funding.
- **Recommending funding to 60 agencies for a total of \$43,030,394.**

New Providers & Programs:

The following four new providers and programs were selected through the RFI process and are consistent with our priorities:

- Cuyahoga Landbank/Woodrow Project for AoD Recovery Housing for Women
- Hopewell for Mental Health Residential Treatment
- Moore Consulting for AoD Recovery Housing for Women
- Northeast Ohio Recovery Residence Network for AoD Recovery Housing Training and Education

Unfunded Requests:

The following four providers' requests for funding were not accepted for a variety of reasons:

- Consumer Protection
- East Cleveland Neighborhood Center
- From Me 2 U
- Key Decisions/Positive Choices

Setting of Priorities

The ADAMHS Board of Cuyahoga County has a policy for the prioritization of services and resources that the CEO, staff and Board of Directors follow. This policy is implemented during the planning and funding process and may utilize various resources, such as the needs assessments, surveys, polling, focus groups, stakeholders and the Ohio Department of Mental Health and Addiction Services practices. Typically, the priorities for the ADAMHS Board of Cuyahoga County are set in the following ways:

- Use of data in the Five-year Community Needs Assessment. The most recent was completed by the Center for Community Solutions in April of 2011.
- Input from the community, clients, providers, partner systems, volunteer Board of Directors, CEO and the staff of the ADAMHS received through the strategic planning process and funding priority meetings.
- The Executive Staff compile and rank the input based on the importance to the system and available funding.
- The CEO presents a recommendation of the priorities to the Board of Directors through the appropriate committee, usually the Planning & Oversight and/or Finance & Operations for further discussion.
- The Planning & Oversight and/or Finance & Operations Committees recommend adoption of the priorities to the General Meeting for full Board approval. Vetting of the priorities has been completed prior to being presented at the General Meeting.

Current Trends: The CEO and Board Staff also analyze current community and system trends when setting priorities.

- In Calendar Year 2015, the Board launched its efforts to establish a Recovery Oriented System of Care (ROSC) in Cuyahoga County to help individuals not only get well, but stay well. The CEO and Executive Staff considered the ROSC goals and the results from the Self-Assessment that was issued in July 2015 in recommending the priorities. The preliminary results of this Self-Assessment, which included focus groups, was presented to the Board of Directors during the September Community Relations & Advocacy and the Planning & Oversight Committees.
- The ADAMHS Board is a major component to the success of the Consent Decree between the City of Cleveland and the Department of Justice that was developed in response to a federal investigation that found Cleveland police too often use cruel and unnecessary force against people living with mental illness and/or addictions. The CEO is Chair of the Mental Health Response Advisory Committee and the Board is the provider of Crisis Intervention Team (CIT) Training for the Cleveland Division of Police and other police departments throughout Cuyahoga County.
- The heroin epidemic continues to plague our County with the deadly addition of fentanyl. The use of synthetic marijuana hurts our young people and we are faced with the threat of marijuana legalization that will lead to more addictions and dangers to our families, children, employers and society.
- As we are nearing 2016, we are once again challenged with reductions in funding from the State, savings from Medicaid Expansion have failed to meet projections and we now face a possible reduction in county funding.

Calendar Year 2016 Budget Priorities

With the current trends in mind, the CEO and Executive Staff recommended that the 2016 priorities be established in two categories: 1) System and 2) Mental Health & Addiction Services: Adult and Children/Adolescents.

It was agreed by the Board through the committee process that the priorities are not ranked in order of importance as all are considered equally important. With discussion and input from Board Members through the committee process, the ADAMHS Board officially adopted the priorities on October 28, 2015, with the passage of Resolution #15-10-01.

Category 1: System Priorities:

- Cleveland Police Department/Crisis Intervention Team (CIT)/Mental Health Response Advisory Committee
- Recovery Oriented System of Care:
 - Interim services for people on waiting lists and/or who are not ready to commit to treatment. i.e., Seasons of Hope, outreach, hotline number promotion, NAMI programs, etc.
 - Integrated primary and behavioral healthcare.
 - Increase opportunities for client employment.
 - Age appropriate peer support.
- County Budget
- Dedicated Levy
- State Funding Advocacy
- SHARES Go Live
- System Coordination Enhancement
- Training
- Capital Operations
- Capacity Study
- Needs Assessment
- Evidenced-Based Practices

Category 2: Mental Health & Addiction Services Priorities:

Adults:

- Housing
- Intervention/Prevention
- Heroin & Fentanyl Epidemic
- Marijuana & Synthetic Marijuana
- Residential Treatment & Support
- Sober Beds
- Women's Bed Shortage
- Detoxification/Medication Assisted Treatment
- Crisis
- Criminal Justice and Behavioral Health
- Recovery Support Services, including:
 - Employment/Vocational
 - Self-Help/Peer Support and Consumer-Operated Services

Children/Adolescents:

- Intervention/Prevention
- Crisis
- Heroin & Fentanyl Epidemic
- Marijuana & Synthetic Marijuana
- Residential Treatment
- Outpatient Treatment
- Juvenile Justice and Behavioral Health
- Adolescent Detoxification
- Early Childhood & Adolescent Crisis Team
- Young Adults & Special Population