

**Extended Fiscal Year 2012**  
**Annual Report**  
**July 1, 2011 - December 31, 2012**



**ADAMHS**  
BOARD OF CUYAHOGA COUNTY

ALCOHOL, DRUG ADDICTION & MENTAL HEALTH SERVICES

Harvey A. Snider, Esq.  
Board Chair

William M. Denihan  
Chief Executive Officer

## A Message from the Chair...

Harvey A. Snider, Esq.



I always knew that our Board of Directors, Chief Executive Officer, staff, providers, community partners, individuals and families affected by mental illness and addiction were dedicated and caring people – as Chair of the ADAMHS Board of Cuyahoga County my assumptions were proven valid. This validation was apparent throughout the past year as the system continued to

struggle with flat funding. With perseverance, commitment, dedication and compassion, our system was able to stretch our limited funding to provide services to the people who needed them most. But, we can only go so far with these limited resources. We thanked Governor John Kasich for including Medicaid Expansion in his version of the State Budget that would provide services to more people and free-up some local dollars from being spent on Medicaid services for people that are not currently eligible. We powerfully advocated our State Legislature to pass the expansion and asked for additional funding for supportive services that are not covered by Medicaid. At the time I write this report, we do not know the fate of Medicaid Expansion, but there are promises that it will be addressed.

Closer to home, we thank members of the Cuyahoga County Council for giving us more than a glimmer of hope of increased county funding for services not covered by Medicaid. Funding from the Cuyahoga County Health and Human Services levies has been steadily declining over the last 10 years. The Board and its staff take a lead role in ensuring that the Health and Human Services levies pass by serving on the Core Levy Team, soliciting donations to the campaign, organizing and hosting internal and external phone banks, assembling and distributing yard signs, performing literature drops, manning the polls on election day and coordinating volunteers from the mental health and addiction community. Despite such an active role that has maintained and increased overall levy funding, the Board continued to receive less and less funding, while other county departments received increases and programs that were funded by the County General Fund were moved under the health and human services levy umbrella.

Currently, the ADAMHS Board receives \$34,863,657 from the County Health & Human Services levies to fund Non-Medicaid mental health and addiction services for the

working poor who are not covered by Medicaid, as well as services to Medicaid recipients that are not covered by Medicaid, such as: housing, vocational/employment, peer support, prevention, education, information and referral, detoxification and crisis stabilization. We are grateful for this funding; however, Cuyahoga County has the lowest per capita levy spending of just \$27.23 on mental health and alcohol and other drug addiction services compared to our peer counties. Franklin County spends \$50.32 per person, Summit spends \$59.06, and Hamilton spends \$42.25.

Tragedies that occurred throughout our country within the last year involving people who are mentally unstable have turned the spotlight onto our nation's mental health systems that have been ravaged by devastating funding reductions. These unfortunate circumstances have changed the public's view on mental illness and spurred an acknowledgment that as a society more needs to be done to help people living with mental illness and addiction. Cuyahoga County Councilman Dan Brady understands and heard our pleas for additional funding and stood before a group of stakeholders and vowed his support for a dedicated mental health and addiction services levy in Cuyahoga County. He has been working with Cuyahoga County Council President C. Ellen Connally and Council Members Dale Miller and Yvonne Conwell to garner support for the levy among the Council. We have instructed our Chief Executive Officer, William M. Denihan, to explain the need for a dedicated levy and seek support from our community partners; and our partners are listening.

The idea of a dedicated mental health and addiction levy is not new – it has been a topic of discussion since the original Board's inception in 1968. The difference is that today's discussion finally has the political willpower to move forward. We know that it will not be easy to ask citizens of Cuyahoga County for yet another levy, but with the facts and continued hard work from our dedicated and caring Board of Directors, Chief Executive Officer, staff, providers, community partners and individuals and families affected by mental illness, we can have the courage to change the past and make history that will ensure the stability of our system and the people we serve for years to come.

**Note: Fiscal Year 2012 began on July 1, 2011 and would have officially ended on June 30, 2012. The ADAMHS Board of Cuyahoga County adapted its funding cycle from a Fiscal Year to a Calendar Year to align with the Cuyahoga County funding cycle; and therefore extended Fiscal Year 2012 through December 31, 2012 for contracting and reporting purposes. All financial and program data included in this report reflects an 18-month time period.**

Contributions made by the ADAMHS Board of Cuyahoga County to our community goes well beyond the funding of over 50 non-profit agencies to provide needed services to support the recovery of over 45,000 adults and children with severe mental illness and over 10,000 adults and children with alcohol and other drug addictions. The Board provides leadership, assessment, evaluation, partnership and hope for a rewarding life. We partner and collaborate with the education, law enforcement, judicial, reentry, healthcare, housing and social service systems to ensure that mental health and addiction service needs are being met. We also work with faith-based organizations and private businesses to stop the stigma associated with mental illness and addictions, as well as garner support for our system.

We work to empower people living with mental illness and/or addictions and their families. We ensure that their voices are heard by local, state and federal officials through the planning and participation of advocacy events and strategies. We also continue to hear and investigate complaints and grievances regardless if the services are paid for by Medicaid or Non-Medicaid – we do this not because we have to – we do this because of our commitment to bettering the lives of the people we serve and dedication to maintaining quality services in our county.

The Board's creativity and problem solving skills came to a test when Bridgeway, formerly one of the largest and most respected mental health agencies in Cuyahoga County, notified the ADAMHS Board of its closure. The Board staff developed a unique transition plan that included the ADAMHS Board assuming responsibility of the agency with authority provided under the Ohio Revised Code. The Board's ultimate goal was to ensure continuity of care and a seamless transfer of 400 people receiving Medicaid eligible mental health and addiction services to other providers, as well as sustaining support for an additional 100 people receiving mental health and addiction services covered by Medicaid and Non-Medicaid funds residing in independent, crisis and residential care facilities. I am pleased to report that this unforeseen circumstance was handled swiftly and with dignity for all involved. I am grateful to the Cuyahoga County Council for providing \$500,000 to cover the expenses incurred during the transition. It also provided valuable lessons learned and prompted us to redefine proactive and preventative measures. We were in the process of launching a provider review to holistically review all aspects of each agency's programming. This situation let us know that we were on the right track. The reviews have started and we will provide technical assistance to any agency in any area that needs improvement.

Mental illness came to the forefront -- but unfortunately not in a good way, as tragedies involving people with mental illness made headlines, such as in Newton, Connecticut; Aurora, Colorado, and right here in Chardon, Ohio. In looking for a silver lining, it has brought the country together to discuss the state of mental health and the expectation for the delivery of services. As a society we always say that something needs to be done -- but we go back to our lives as usual. This time it has to be different. We must work together to make mental health and addiction a civic priority and break down the barrier of stigma that keeps many people from seeking and receiving treatment. Every member of our community needs to know and embrace the concept of achieving and maintaining good mental health, which sometimes can only

be attained through proper treatment. The tragedies and loss of innocent lives might be thought of as the catalysts that finally start an open and honest dialogue with continued discussion that really makes the difference. As a result, the Board, the Common Pleas Court of Cuyahoga County, NAMI Greater Cleveland, Mandel School of Applied Social Sciences and the Mental Health Advocacy Coalition are sponsoring *Change the Conversation About Mental Illness...to Mental Wellness*. The first public event will be held on May 30, 2013, that allows people to hear recovery success stories, and from experts representing the schools, faith-based organizations and the criminal justice system. Participants will be able to have personal questions answered and advice will be given on what to do if someone is exhibiting signs of mental illness and/or addiction. This is a first step; other strategies will be developed to ensure that the conversation continues.



An analysis of the amount of Non-Medicaid dollars that the ADAMHS Board of Cuyahoga County spent on Medicaid eligible consumers in FY 2012 revealed that the Board spends 47% -- over \$13 million of the available \$27.5 million of Non-Medicaid dollars providing residential, employment, recovery and other support services not paid for by Medicaid for people with mental illness who receive Medicaid. And 21% -- over \$1.7 million of the available \$8.5 million of Non-Medicaid dollars providing services not paid for by Medicaid for people with addictions who receive Medicaid. The point is that a significant portion of our Non-Medicaid dollars are being used to provide support services to the Medicaid population, which in the long run helps to contain Medicaid costs by keeping individuals from entering deeper into more costly services.

A 2011 Needs Assessment completed by the Center for Community Solutions of residents 200% of the poverty level indicates that the Board was serving 57% of people with mental illness and 32% of people with alcohol or other drug addictions. It also highlighted that an estimated 27,512 individuals with moderate to severe mental disorders and 19,775 individuals age 12 and over with substance abuse or dependency disorders in Cuyahoga County are unserved. This assessment proves that we need to increase capacity for services that are NOT covered by Medicaid, such as housing, prevention, education, suicide prevention, vocational/employment, detoxification, crisis, education and peer support for people on Medicaid, as well as treatment services for the remaining citizens that will still be uninsured even if Medicaid Expansion passes.

We will continue to tackle challenges and celebrate successes in the next year; and you can count on that fact that the ADAMHS Board of Cuyahoga County will continue to provide leadership, assessment, evaluation, partnership and hope for a rewarding life.

# Accomplishments & Challenges

## Elevation of Medicaid:

- The elevation of behavioral health Medicaid to the state seemed like a panacea on its surface; Boards were no longer required to pay the match which should have freed-up state and local funding for services not covered by Medicaid and for the working poor. For many Boards this was true, but for some, like Cuyahoga County, we actually have less state funding available to serve the uninsured.
- The Ohio Department of Mental Health (ODMH) had \$51.4 million in funding to distribute throughout the state for community mental health services. The average Non-Medicaid allocation amount by the state for a resident needing mental health services is \$4.20 per person. The \$405,524 provided to Cuyahoga County averages at just 20 cents per person which is the lowest in the state.

## Non-Medicaid Funding:

- An analysis of the amount of Non-Medicaid dollars that the ADAMHS Board of Cuyahoga County spent on Medicaid eligible consumers in FY 2012 revealed that the Board spends 47% -- over \$13 million of the available \$27.5 million of Non-Medicaid dollars providing residential, employment, recovery and other support services not paid for by Medicaid for people with mental illness who receive Medicaid. And 21% -- over \$1.7 million of the available \$8.5 million of Non-Medicaid dollars providing services not paid for by Medicaid for people with addictions who receive Medicaid. The point is that a significant portion of Cuyahoga County ADAMHS Board Non-Medicaid dollars are being used to provide support services to the Medicaid population, which in the long run helps to contain Medicaid costs by keeping individuals from entering deeper into more costly services.

## Medicaid Expansion:

- Governor John Kasich included Medicaid Expansion in his State Fiscal Year 2014-15 Budget introduced on February 4, 2013. This expansion up to the recommended 138% of the federal poverty level will provide 600,000 uninsured Ohioans with Medicaid, including 80,000 people right here in Cuyahoga County, including people living with mental illness and addictions.
- The House version of the budget bill did not include Medicaid Expansion, but it did include an amendment that will allow for the reform of Medicaid and Ohio's health care delivery system.
- At the time of printing of this annual report, the Senate was deliberating the budget and the future of Medicaid Expansion was not known, although the legislature was talking about compromise that may have some Ohioans enrolled in the traditional Medicaid program, while others would sign up for private health insurance with federal funding.
- The ADAMHS Board of Cuyahoga County participated in extensive advocacy efforts in support of Medicaid Expansion and increased funding for Non-Medicaid services. Efforts included arranging for bus loads of advocates to attend events, providing testimony before the legislature and spreading the word to our community partners.

## Culture of Quality Peer Certification:

- The ADAMHS Board received a 3-year Culture of Quality Peer Certification from the Ohio Association of County Behavioral Health Authorities. All areas of Board operations were examined, including Board governance; human resources; public affairs/education/community relations and advocacy; fiscal; information technology, and continuous quality improvement. It was noted that the quality of our documentation and areas examined were excellent.

## 72-hour Psychiatric Unit:

- The concept of a 72-hour psychiatric unit was proposed by a group of Cuyahoga County hospitals, community providers and the ADAMHS Board as a way to triage individuals in crisis away from hospital emergency departments, avoid ultimately unnecessary psychiatric hospitalizations and more efficiently connect folks with community-based services.
- The Ohio Department of Mental Health (ODMH) is partnering with the ADAMHS Board to establish the 72-hour psychiatric unit. The state will provide \$1.8 million to develop a short-term treatment unit to stabilize individuals who are in psychiatric or substance abuse crisis and transition them to community services upon discharge. Work continues on the project and details are being finalized.

## Grant Funding:

- The U.S. Department of Justice Bureau of Justice Affairs 2010 Second Chance Act Program: In the fall of 2010, the Board received a two year grant totaling \$290,295 from the U.S. Department of Justice through its Second Chance Act Targeting Offenders with Co-occurring Substance Abuse and Mental Health Disorders grant program. The goals were to expand access to integrated, evidence based treatment for criminal justice clients with co-occurring disorders. At the close of the program on December 31, 2012 this program had served 73 men released from prisons and jails, most with severe substance dependence and mental disorders. The Board sustained this program \$75,000 allocation beginning on January 1, 2013.
- The Cleveland Foundation: During this time period, the Board was completing all phases of its Strategic Planning process, funded in part by a grant from the Cleveland Foundation, which ended on December 31, 2011. The process yielded the Board's 2011-2013 plan based on data collected and analyzed through its Community Needs Assessment.
- Ohio Department of Mental Health (ODMH) Stop Gap Mini Grant Reentry Program: In January 2012, the Board was awarded a \$200,000 grant from

Type of Mental Health Service	Medicaid Consumers	Non-Medicaid Consumers	Total	% of Non-Medicaid Dollars Spent on Medicaid Consumers
Residential	\$ 6,706,754	\$ 1,891,649	\$ 8,598,403	78%
Employment	\$ 787,535	\$ 1,087,548	\$ 1,875,083	42%
Recovery Services	\$ 1,583,414	\$ 2,186,620	\$ 3,770,034	42%
Other Services	\$ 4,001,320	\$ 9,336,413	\$ 13,337,732	30%
<b>Totals</b>	<b>\$ 13,079,023</b>	<b>\$ 14,502,230</b>	<b>\$27,581,252</b>	<b>47%</b>

Type of Addiction Treatment Service	Medicaid Consumers	Non-Medicaid Consumers	Total	% of Non-Medicaid Dollars Spent on Medicaid Consumers
Residential	\$ 1,212,669	\$ 1,264,315	\$ 2,476,984	49%
Detoxification	\$ 161,364	\$ 1,767,170	\$ 1,928,534	8%
Case Management	\$ 25,132	\$ 112,235	\$ 137,368	18%
Outpatient Counseling	\$ 173,836	\$ 1,281,743	\$ 1,455,579	12%
Intensive outpatient	\$ 98,308	\$ 1,262,882	\$ 1,361,190	7%
Medical Treatment	\$ 43,014	\$ 384,385	\$ 427,399	10%
Assessment/Crisis	\$ 22,019	\$ 360,215	\$ 382,234	6%
Urinalysis	\$ 50,604	\$ 340,686	\$ 391,290	13%
<b>Totals</b>	<b>\$ 1,786,947</b>	<b>\$ 6,773,631</b>	<b>\$ 8,560,578</b>	<b>21%</b>

the Ohio Department of Mental Health. The award enabled SMI/SPMI consumers from ODRC facilities returning to Cuyahoga County to receive intensive treatment, case management and assistance with housing, employment opportunities and linkage to Medicaid and other available benefits. The project continued into SFY 2013 beginning on July 1, 2012 with a \$100,000 continuation grant from ODMH.

- ODMH 505 Funding Collaborative: In June 2012 the Board collaborated with five other Northeast Ohio Boards on the ODMH 505 Funding Initiative. In July 2012, the Board was awarded \$1,175,000 to open intake throughout the network and expand Psychiatric Bridge services.

#### **Non-Medicaid Agency Program Review:**

- We launched our Non-Medicaid Agency Program Reviews where staff holistically review all aspects of programming to prepare each agency for implementation of SHARES and Calendar Year 2014 funding. We will provide technical assistance to any agency in any area that needs improvement.

#### **Fourth Friday Legislative Series:**

- We kicked-off our Fourth Friday Legislative Series in January 2012. The series offers consumers, providers, family members and other stakeholders an opportunity to dialogue informally with a legislator about various issues affecting the behavioral health community and provides the legislator with information to assist his or her constituents.

#### **Dedicated Levy:**

- The possibility of a dedicated levy for mental health and addiction services arose with comments made by Cuyahoga County Councilman Dan Brady at our January 25, 2013 Fourth Friday Legislative Series. Since then this subject has generated support from community partners and several public officials from the Cleveland City and Cuyahoga County Councils.

- Over the years the mental health Board has had similar discussions. This time the Nation's more in tune to mental illness and our challenges. While there are many questions and concerns that need to be addressed it is the first time that genuine support for a dedicated levy outside of the Board is surfacing.

#### **Bridgeway Closing:**

- Bridgeway, formerly one of the largest and most respected mental health agencies in Cuyahoga County, notified the ADAMHS Board on March 23, 2012 of an impending Chapter 7 bankruptcy and closure of the agency. The Board developed a transition plan that included the ADAMHS Board assuming responsibility of the agency with authority provided under the Ohio Revised Code (38 O.R.C. §340.03). The Board's ultimate goal was the continuity of care and a seamless transfer of 400 people receiving Medicaid eligible mental health and addiction services to other providers and sustaining support for an additional 100 people receiving mental health and addiction services covered by Medicaid and Non-Medicaid funds residing in independent, crisis and residential care facilities. The transition plan is complete and the Board is working to purchase several of Bridgeway's residential facilities.

#### **County Budget:**

- As County Council was reviewing its CY12-13 budget, we provided a mid-budget review and requested additional funds for expenses related to the closing of Bridgeway; participation of providers in Team Decision Making at the Division of Children & Family Services; mental health services in the Community Based Correctional Facility and a prevention campaign to address the opiate/heroin epidemic. Although we did not receive the full amount of requested funds, County Council did provide a one-time allocation of \$500,000 to reimburse the Board for expenses related to the closing of Bridgeway. We are appreciative of the County's support and continued relationships.

#### **SCALE:**

- The Board continues its SCALE (Screening, Centralized Assessment, Level of Care Assignment & Engagement) program, or central intake process, in collaboration with our providers to increase access for new uninsured mental health consumers, streamline the

intake process, and utilize Non-Medicaid dollars more efficiently. We are meeting our goal of improving client care through a consistent assessment process and assignment to care, while reducing costs by eliminating multiple assessments on the same consumer. Connections: Health•Wellness•Advocacy continues to implement the program.

- Since its inception in 2011, 3,310 screens and 1,360 assessments have been completed. If you are a Cuyahoga County resident, 18 years of age or older who is uninsured and seeking community mental health services, call: 1-877-236-8676.

#### **Criminal Justice/Behavioral Health:**

- Representatives of Cuyahoga County's criminal justice system including the prosecutors office and the probation department, as well as mental health and addiction service providers, ADAMHS Board staff and consultants meet on a regular basis to discuss and plan for mental health and addiction service integration into pre, during and post criminal justice activities.

#### **Reentry:**

- William M. Denihan, Chief Executive Officer, as Chair of the Greater Cleveland Reentry Leadership Coalition, announced that over the last few years statewide admissions to the state prison system were reduced by 4,064 inmates. Cuyahoga County admissions during the same time period were reduced to 1,479, or 36% of the total state reduction. Our state admissions also were reduced from 20.08% in 2010 to 16.77% in 2012.

#### **Seasons of Hope:**

- On August 9, 2012, the ADAMHS Board held a ceremonial key transfer and ribbon cutting ceremony when Marc Stefanski, CEO and President of Third Federal Savings & Loan passed the keys of a donated house to William M. Denihan, CEO of the ADAMHS Board and Mary Bazie, the Executive Director of Hitchcock Center, for the operation of the Seasons of Hope Safe House for women -- a place where alcohol or other drug-addicted women who are in distress can go to rest, have a cup of coffee, take a shower, and seek help with no questions asked. Hitchcock Center for Women continues to operate the program.

#### **Life Exchange Center Opened:**

- The Life Exchange Center officially opened in the Mt. Pleasant neighborhood at 13407 Kinsman Avenue with a ribbon cutting ceremony on December 14, 2011.
- The Life Exchange Center, a peer support program designed to assist with the recovery process and provide social supports, educational programs, and life skills training for individuals with mental illness, alcohol and other drug addiction and developmental disabilities, opened in December 2011 and is serving nearly 150 consumers. The primary purpose of the Center is to offer an opportunity for adults with behavioral health concerns to interact in a supported environment where principles of self determination, advocacy and empowerment are encouraged within the program day. Peer support programs can reduce hospitalization up to 93%.

#### **Faith-Based Outreach Committee:**

- To assist the ADAMHS Board's Faith-based Outreach Committee, a Community Faith-based Outreach Subcommittee was developed. Its goals are to help the standing Board committee to increase awareness and understanding of mental health/addiction in the faith community and to address societal stigma surrounding the illness; incorporate spirituality as a component of treatment; educate the faith community about mental health/addiction in order to help the congregation and the overall community, and develop language and boundaries to clarify scope of practice for faith-based leaders/professionals within the treatment community and treatment professionals within the faith community.

- The Board, in partnership with Cuyahoga County Suicide Prevention Task Force, presented Hope & Connection: Suicide Prevention in Faith Communities on May 22, 2012, and a follow-up and expanded training on May 6, 2013.

*(Accomplishments & Challenges continued on page 14)*

## Extended Fiscal Year 2012 Photo Album



Marc Stefanski, CEO of Third Federal, joins William M. Denihan, CEO of the ADAMHS Board of Cuyahoga County, cut the ribbon on the new Seasons of Hope House for women while Mary Bazie, Director of Hitchcock Center and her staff, Councilman and Councilwoman Conwell and Valeria Harper, Chief Operating Officer of the ADAMHS Board, join in.

below: Anita Bertrand, Executive Director of NORA (l) and William M. Denihan, CEO of the ADAMHS Board of Cuyahoga County, (r) with the Advocacy Awards recipients (l-r) Jim Joyner, Joyce Pleasant, Greer Kabb-Langkamp, David Rodriguez and Bob Garrity. The awards were presented during the Northeast Ohio Recovery Celebration on September 7, 2012.



Advocates headed to Columbus on April 18, 2012 to either join William M. Denihan in providing testimony before the House of Representatives Finance & Appropriations Committee or showed their support for Cuyahoga County. The ADAMHS Board participates in many advocacy events throughout the year.



Cutting the ribbon at the Exchange Center Grand Opening on December 14, 2011 (back, l-r) Cleveland Councilman Zachary Reed; James Poole, President of the Exchange Center Board; Roma Barickman, ODMH; Lovell Custard, CEO of Murtis Taylor Human Services System; (front, l-r) Meg Slifcak, President of the EDEN Board; Tom Stone, Mt. Pleasant Development NOW Corporation, and William M. Denihan, CEO of the ADAMHS Board.



(l-r) William M. Denihan, CEO of the ADAMHS Board of Cuyahoga County, with Slider; Cuyahoga Council Member Chuck Germana (District 4), and former Sen. Bob Spada, at the NAMI Greater Cleveland NAMIWalks on September 22, 2012.



left: Roads to Recovery '11 Conference (September 12, 2011) Keynote Speaker Selena A. Burks-Rentschler (5th from left) spoke about her family's journey of living and surviving with both parents addicted to controlled substances. She is pictured with (l-r) ADAMHS Board Member J. Robert Fowler; former Board Chair Rev. Charlotte Still Noble; Board Members Eugenia Cash & Mary Warr, CEO William M. Denihan, and Board Member J. Richard Romaniuk.



Valeria Harper, ADAMHS Board Chief Operating Officer, received the 2012 Recovery Resources Helen K. Jones Woman of Strength award on May 8, 2012.

right: CEO William M. Denihan and former Board Chair Rev. Charlotte Still Noble (second from right) with Roads to Recovery '11 Conference Plenary Speakers Loree Vick (second from left) and Erika Lauren (r). Ericka and Loree, two strong women with a background in media shared their personal stories of depression and suicide.



Governor John Kasich with Cheri Walter, CEO of OACBHA and William M. Denihan, CEO of the ADAMHS Board of Cuyahoga County, at a Legislative Reception on January 31, 2012.



(l-r) Gilbert Gonzales, Director of Communications and Diversion Initiatives, Center for Health Services in San Antonio; Dennis Grantham, Editor-In-Chief of Behavioral Healthcare magazine; William M. Denihan, CEO of the ADAMHS Board; Leon Evans, President and CEO of the Center for Health Services in San Antonio, and Dr. Terry Ryan, Superintendent of the Cuyahoga County Board of Developmental Disabilities at a pre-conference reception on April 23, 2012.

A panel of local experts provided various viewpoints on opiate and other addictions during the Cuyahoga County Community Town Hall Meeting that was held on the evening of June 21, 2012.



# Extended Fiscal Year 2012 ADAMHS Board Financial Summary

Note: Fiscal Year 2012 began on July 1, 2011 and would have officially ended on June 30, 2012. The ADAMHS Board of Cuyahoga County adapted its funding cycle from a Fiscal Year to a Calendar Year to align with the Cuyahoga County funding cycle; and therefore extended Fiscal Year 2012 through December 31, 2012 for contracting and reporting purposes. All financial and program data included in this report reflects an 18-month time period.

## **Revenue:**

State Funds	\$9,561,287
Medicaid (Title XIX)	\$104,868,847
County Health & Human Services Levy	\$49,758,007
Federal Funds (Title XX & PATH)*	\$16,191,317
Grants/Other	\$ 8,997,077
<b>TOTAL BOARD REVENUE</b>	<b>\$189,376,535</b>

*Extended Fiscal Year 2012: July 1, 2011 through December 31, 2012.*

*\* Social Services Block Grant & Project for Assistance in Transition from Homelessness.*

## **Expenses:**

Board Administrative Budget**	\$8,692,046
Disbursements to Provider Agencies:	\$180,684,489
○ Medicaid	\$104,868,847
○ Non-Medicaid Fee for Service	\$40,832,348
○ Board Grants	\$34,983,294
<b>TOTAL BOARD EXPENDITURES</b>	<b>\$189,376,535</b>

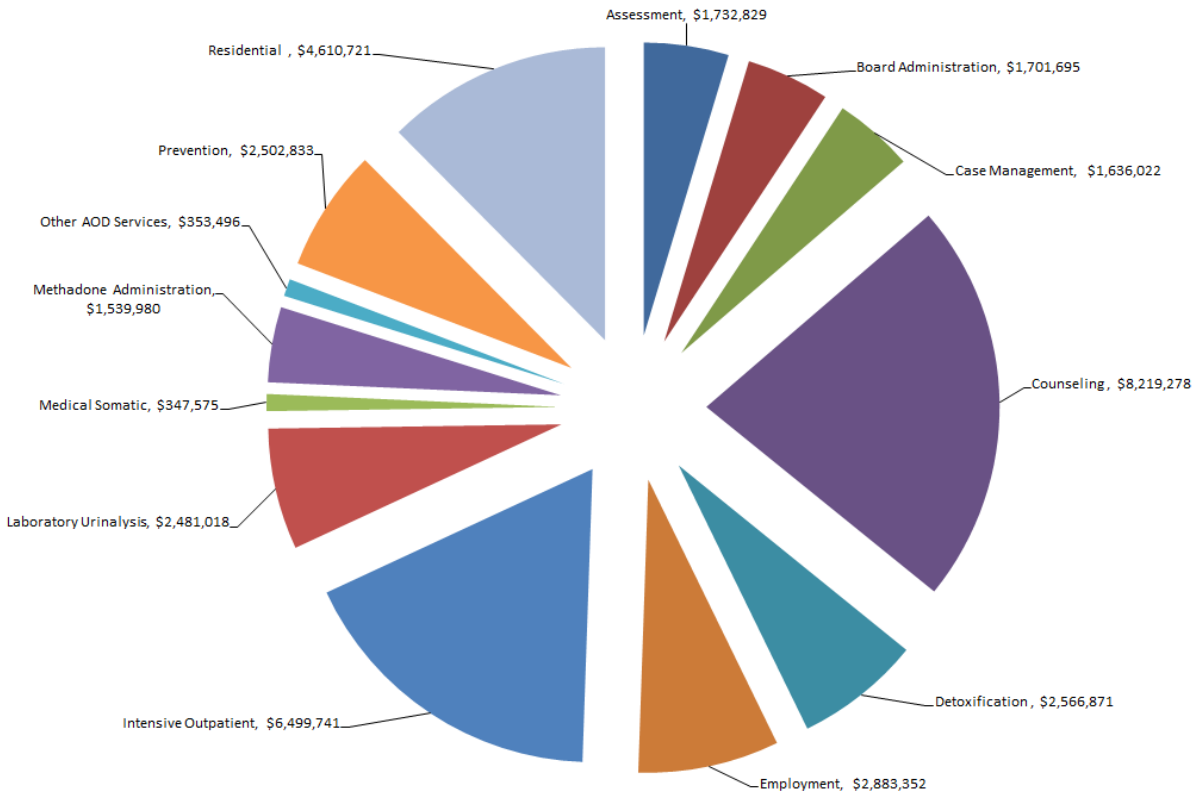
*Extended Fiscal Year 2012: July 1, 2011 through December 31, 2012.*

*\*\*Administrative Budget was less than 5% of total ADAMHS budget.*

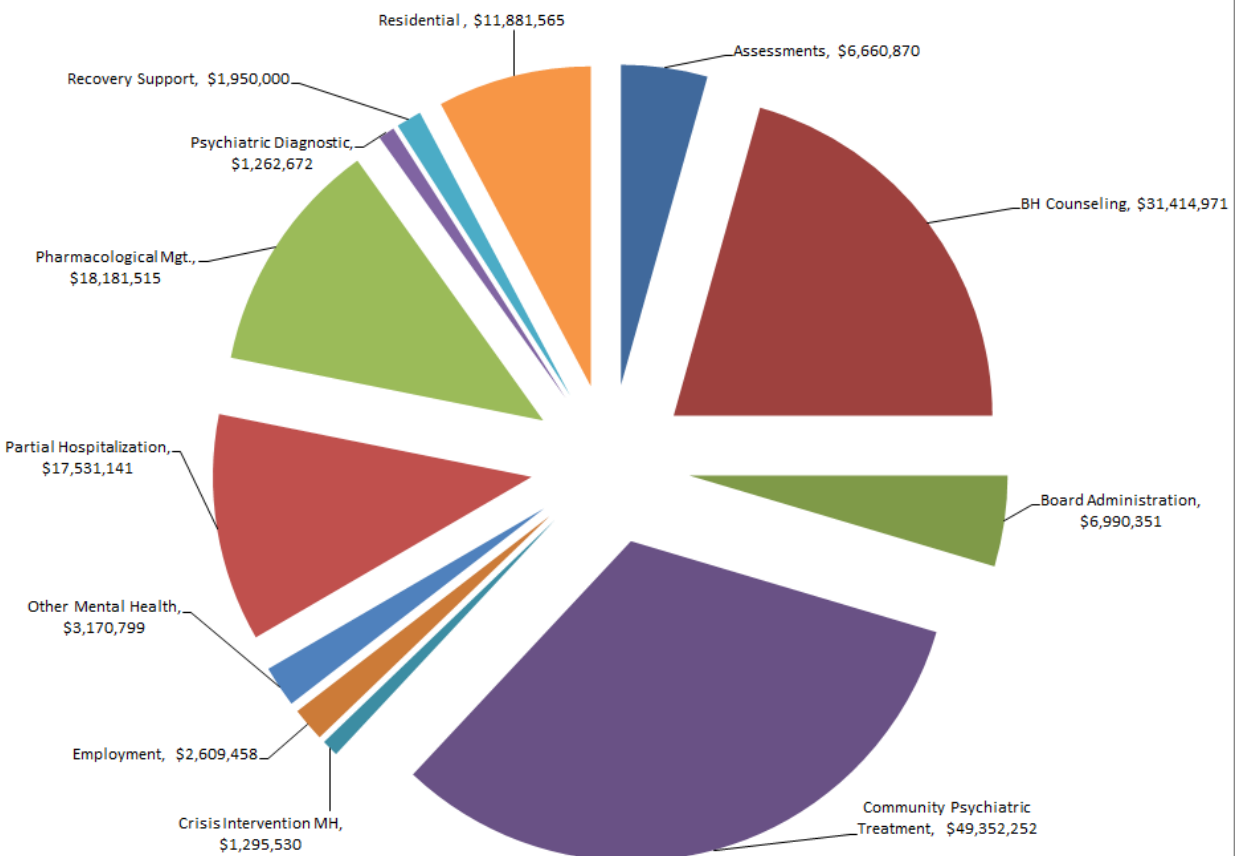


# Extended Fiscal Year 2012 ADAMHS Board Expenses by Service Category

## \$37 Million Addiction Expenses by Service Category



## \$152 Million Mental Health Expenses by Service Category



## Extended Fiscal Year 2012 Demographics: Clients of Alcohol and Other Drug Services Consumers of Mental Health Services

City	Under 18		18 - 64		65 & Over		Total		Statistical Percent of Total	
Unknown	49	897	345	1,050	2	65	396	2,012	4%	4%
Bay Village	3	24	27	49	0	1	30	74	0%	0%
Beachwood	0	25	28	151	0	32	28	208	0%	0%
Bedford	9	219	54	208	0	12	63	439	1%	1%
Bedford Heights	7	136	46	156	0	3	53	295	1%	1%
Berea	10	170	71	207	0	13	81	390	1%	1%
Bratenahl	0	1	1	3	0	0	1	4	0%	0%
Brecksville	2	20	7	32	0	1	9	53	0%	0%
Broadview Heights	1	42	20	82	0	1	21	125	0%	0%
Brook Park	15	222	103	206	1	4	119	432	1%	1%
Brooklyn	2	107	67	157	1	4	70	268	1%	1%
Brooklyn Heights	0	5	5	7	0	1	5	13	0%	0%
Chagrin Falls Village	0	0	0	0	0	0	0	0	0%	0%
Cleveland	474	10,005	6,112	15,599	85	720	6,671	26,324	63%	58%
Cleveland Heights	30	477	134	693	3	163	167	1,333	2%	3%
Cuyahoga Heights	0	0	1	4	0	0	1	4	0%	0%
East Cleveland	17	407	196	738	6	132	219	1,277	2%	3%
Euclid	44	566	291	1,042	4	86	339	1,694	3%	4%
Fairview Park	4	77	37	135	0	10	41	222	0%	0%
Garfield Heights	33	410	163	458	0	16	196	884	2%	2%
Gates Mills	1	4	3	10	0	0	4	14	0%	0%
Glenwillow	0	2	1	1	0	0	1	3	0%	0%
Highland Heights	0	10	16	24	0	1	16	35	0%	0%
Highland Hills	0	3	3	13	0	0	3	16	0%	0%
Independence	0	14	14	102	0	4	14	120	0%	0%
Lakewood	30	420	419	1,068	5	69	454	1,557	4%	3%
Linndale	0	1	0	0	0	0	0	1	0%	0%
Lyndhurst	3	25	31	78	0	13	34	116	0%	0%
Maple Heights	23	505	145	475	4	24	172	1,004	2%	2%

	AOD	MH		Combined Total Served*	Total Individuals Served**
Fiscal Year 2009 Total	9,707	38,742	Total FY2009	48,449	45,960
Fiscal Year 2010 Total	9,123	40,314	Total FY2010	49,437	46,954
Fiscal Year 2011 Total	9,185	42,649	Total FY2011	51,834	49,173
Ext. Fiscal Year 2012 Total	10,522	45,337	Ext. Total FY2012	55,859	52,462
Increase (FY11 to FY12)	1,337	2,668		4,025	3,289
Percent	14.6%	6.3%		7.8%	6.7%

\***Combined Total Served** includes people that were dually diagnosed and received both mental health and alcohol and other drug addiction treatment services. 3,397 people in Extended FY12 received both types of services.

\*\***Total Individuals Served** represents the Combined Total Served **less** the number of people who received both mental health and alcohol and other drug addiction treatment services.

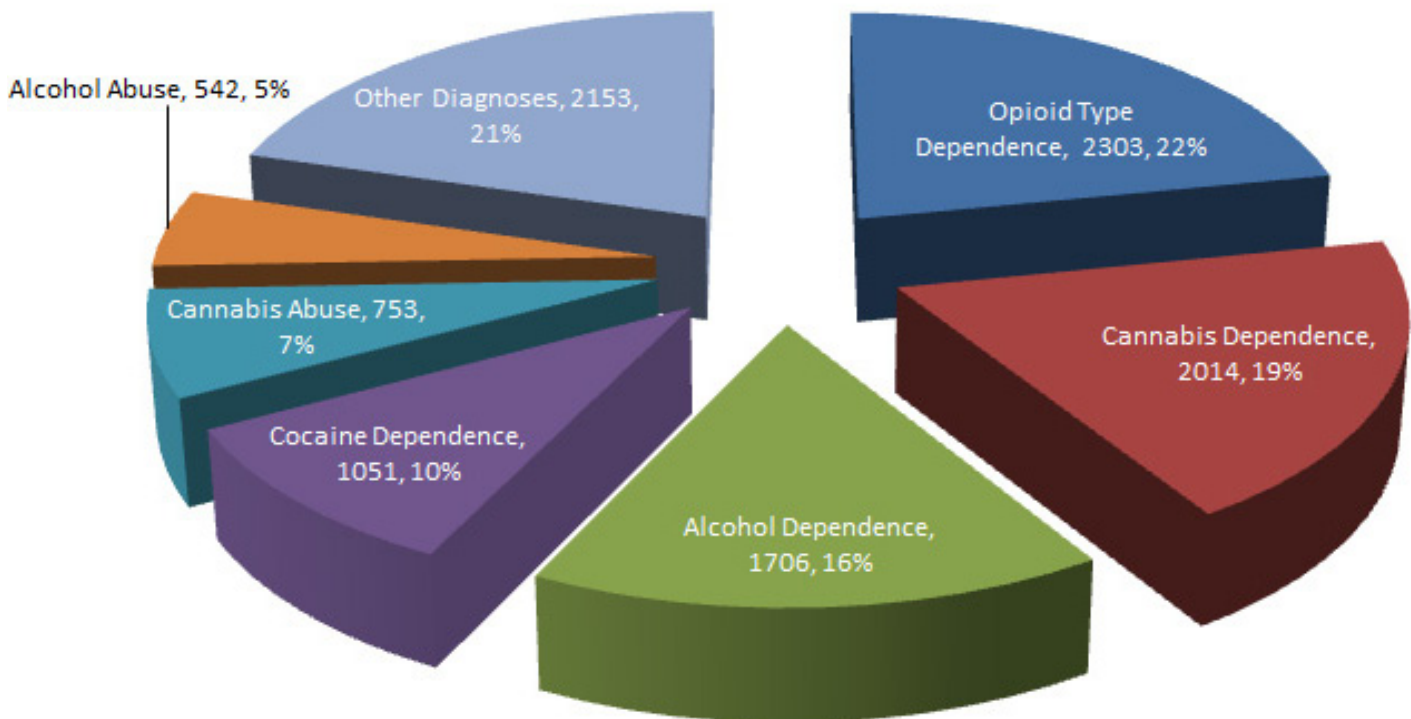
City	Under 18		18 - 64		65 & Over		Total		Statistical Percent of Total	
Mayfield	0	5	1	5	0	1	1	11	0%	0%
Mayfield Heights	6	70	48	155	0	163	54	388	1%	1%
Middleburg Heights	2	51	40	92	0	7	42	150	0%	0%
Moreland Hills	0	2	2	2	0	0	2	4	0%	0%
Newburgh Heights	3	34	13	38	0	0	16	72	0%	0%
North Olmsted	17	125	93	266	1	9	111	400	1%	1%
North Randall	1	8	2	13	0	2	3	23	0%	0%
North Royalton	2	86	62	125	1	22	65	233	1%	1%
Oakwood	2	39	17	53	0	7	19	99	0%	0%
Olmsted Falls	1	44	38	72	0	1	39	117	0%	0%
Olmsted Township	1	21	8	40	0	4	9	65	0%	0%
Orange	0	5	0	9	0	2	0	16	0%	0%
Parma	28	703	319	942	0	60	347	1,705	3%	4%
Parma Heights	5	137	74	221	0	18	79	376	1%	1%
Pepper Pike	4	16	0	10	0	3	4	29	0%	0%
Richmond Heights	2	65	26	95	0	8	28	168	0%	0%
Rocky River	2	37	47	150	1	9	50	196	0%	0%
Seven Hills	2	16	21	46	1	2	24	64	0%	0%
Shaker Heights	10	206	61	260	2	18	73	484	1%	1%
Solon	3	49	31	87	0	34	34	170	0%	0%
South Euclid	16	156	57	244	0	22	73	422	1%	1%
Strongsville	5	109	63	181	0	9	68	299	1%	1%
University Heights	5	66	16	99	0	18	21	183	0%	0%
Valley View	0	2	4	24	0	0	4	26	0%	0%
Walton Hills	0	5	5	13	0	2	5	20	0%	0%
Warrensville Heights	14	219	69	246	0	4	83	469	1%	1%
Westlake	1	37	55	158	1	15	57	210	1%	0%
Woodmere	0	10	3	11	0	0	3	21	0%	0%
<b>Total</b>	<b>889</b>	<b>17,117</b>	<b>9,515</b>	<b>26,405</b>	<b>118</b>	<b>1,815</b>	<b>10,522</b>	<b>45,337</b>		

**Extended Fiscal Year 2012 Demographics, *continued***

***Addiction Services***

<b>Race/Ethnicity</b>	<b>Client Count</b>	<b>Percent of Total</b>	<b>Gender</b>	<b>Client Count</b>	<b>Percent of Total</b>
Asian/Pacific Islander	16	.5%	Female	4,061	39%
Black/African American	5,047	47%	Male	6,461	61%
Hispanic/Latino	522	5%	<b>Grand Total</b>	<b>10,522</b>	
Multi-Racial	438	4%			
Native American	28	.5%			
Unknown	160	2%			
White	4,311	41%			
<b>Grand Total</b>	<b>10,522</b>				

***Extended Fiscal Year 2012 Clients of Addiction Services by Primary Diagnosis***

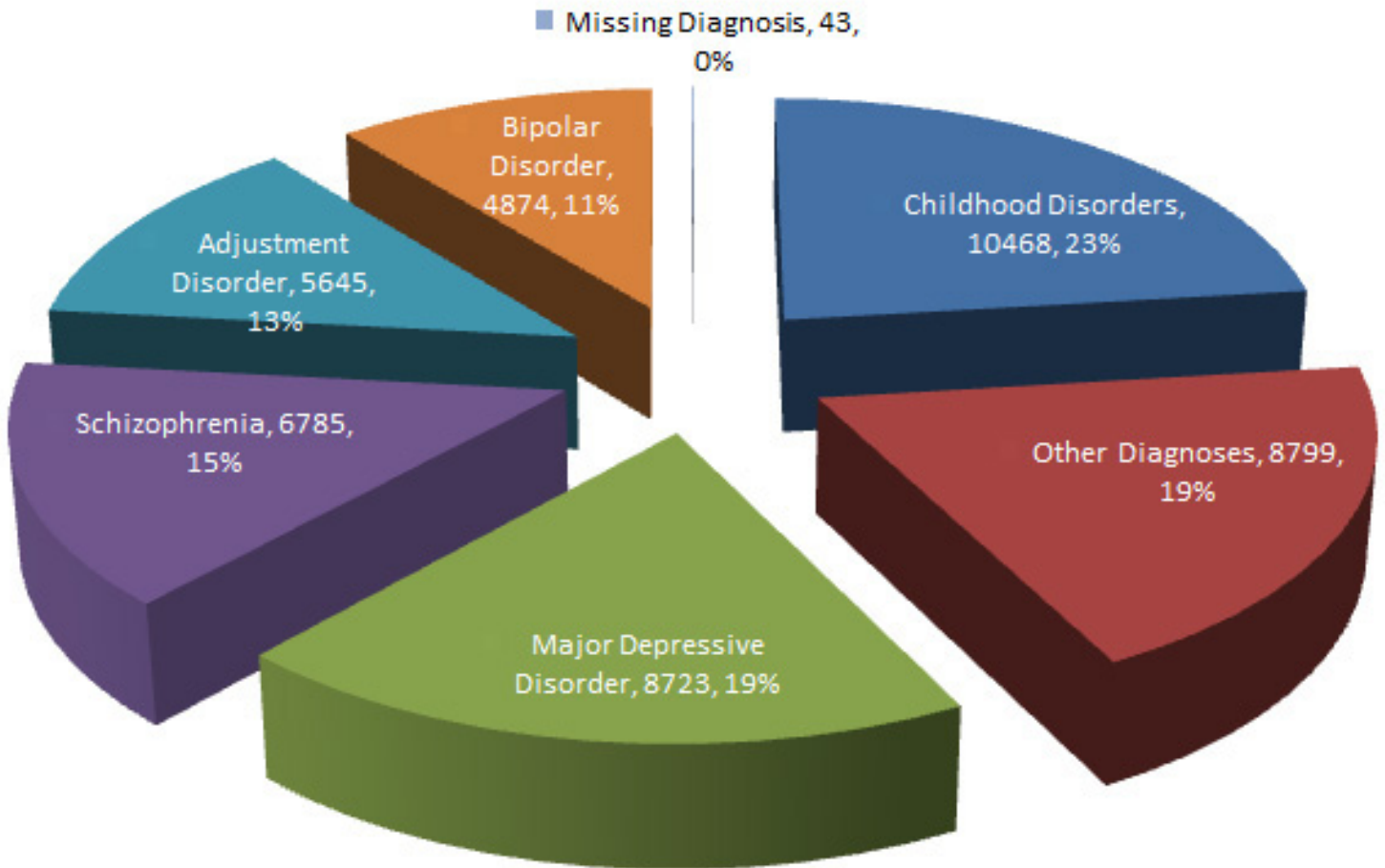


## Mental Health Services

Race/Ethnicity	Client Count	Percent of Total
Asian/Pacific Islander	181	.5%
Black/African American	23,117	51%
Hispanic/Latino	2,581	6%
Multi-Racial	3,367	7%
Native American	64	.5%
Unknown	1,494	3%
White	14,533	32%
<b>Grand Total</b>	<b>45,337</b>	

Gender	Client Count	Percent of Total
Female	23,699	52%
Male	21,638	48%
<b>Grand Total</b>	<b>45,337</b>	

### Extended Fiscal Year 2012 Consumers of Mental Health Services by Primary Diagnosis



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Tony Russ  
Laura Simmons  
Maggie Tolbert  
Linda Torbert  
Dale Washington  
Thomas Williams  
Leshia Yarbrough-Franklin

## Accomplishments & Challenges continued from page 4:

### Defending Childhood Initiative:

- The ADAMHS Board continues to be an active partner of the Cuyahoga County Defending Childhood Initiative. The purpose of the initiative is to prevent and reduce the impact of children's exposure to violence in their homes, schools, and communities and to break the cycle of crime, violence, and abuse.

### Town Hall Meeting:

- Over 90 citizens participated in the Cuyahoga County Community Town Hall Meeting that was held on the evening of June 21, 2012. This meeting was sponsored by the Ohio Department of Alcohol & Drug Addiction Services (ODADAS), Ohio Citizen Advocates and the ADAMHS Board. The purpose of the meeting was to have a discussion and learn valuable tips on how to protect your family and community from opiate and other addictions.

- Orman Hall, Director of ODADAS, and Donna J. Conley, Director of the Ohio Citizen Advocates for Chemical Dependency Prevention & Treatment, were present. Panel members were: Judge Laura Gallagher of Cuyahoga County Probate Court; Judge Nancy Fuerst, Administrative and Presiding Judge of the Cuyahoga County Court of Common Pleas, Dr. Christina Delos Reyes, ADAMHS Board Chief Clinical Officer; Debbie Rodriguez, Executive Director of Recovery Resources; Mike Matoney, Executive Director of New Directions, Allisyn Leppla, Cuyahoga County Board of Health and member of the Cuyahoga County Opiate Task Force; Barbara Saltzman, Criminal Defense Attorney; Richard Folbert, ADAMHS Board Member and client, and Robert Garrity, LICDC, LISW, lawyer and client.

### Brown Bag Series:

- Topics of importance to people living with mental illness and addictions continue to be discussed during the Board's monthly Brown Bag series. Nearly 60 people receiving services attend each month and learn about topics such as interacting with police, navigating RTA, emergency preparedness and changes in the mental health/addiction services.

### ACAC:

- Action Committee Advocating Change (ACAC), formerly the Adult Consumer Advisory Council, meets monthly to ensure that people living with mental illness and addictions have a voice and are heard by the Board and county, state and federal legislators. The ACAC promotes advocacy efforts and community involvement.

### Hoarding:

- The ADAMHS Board holds a leadership position in the Cuyahoga County Hoarding Connection. The mission of the group is to educate the community about the need for a coordinated effort of personnel from local government, mental health and social service agencies to effectively help individuals who hoard. The goal is to identify responders, resources and personnel throughout Cuyahoga County, and to educate and train them about the characteristics of hoarding. A comprehensive approach to helping individuals who hoard, while protecting the safety of responders and the community is promoted.

### Opiate Task Force:

- The ADAMHS Board of Cuyahoga County is an active partner in Cuyahoga County's Opiate Task Force. Cuyahoga County Executive Ed FitzGerald has expanded the Task Force to battle the heroin epidemic that also plagues Cuyahoga County. The Cuyahoga County Medical Examiner reports that deaths by prescription drugs and heroin overdoses have risen by 79% in the City of Cleveland and 176% in the suburbs over the past 5 years.

### COG/SHARES:

- The ADAMHS Board of Cuyahoga County; The ADAMH Board of Franklin County and the Hamilton County Mental Health and Recovery Services Board jointly formed a Council of Government entity known as the Three C Recovery and Health Care Network (Three C).

- Three C, formed pursuant to Chapter 167 of the Ohio Revised Code, provides a forum for the planning and development of an integrated system of behavioral health care and primary health care in a manner which is cost-effective and efficient to promote

and protect the best interest of persons being served by the Boards. Three C is currently planning and developing a new health care management information system known as the Shared Health and Recovery Enterprise System (SHARES). SHARES will be a health care management information system that will support management of client enrollment, benefit management, provider contracting, payment processes, and utilization and outcomes management.

## ADAMHS Board Contract Agencies

Achievement Centers for Children
Applewood Centers, Inc.
Asian Services in Action, Inc.
Beech Brook
Bellefaire Jewish Children's Bureau
Bellflower-Domestic Violence & Child Advocacy Center
Catholic Charities Services of Cuyahoga County
Centers for Families and Children
City of Cleveland- Department of Public Health
Cleveland Christian Home, Inc.
Cleveland UMADAOP
Community Action Against Addiction
Community Assessment and Treatment Services, Inc.
Connections: Health• Wellness• Advocacy
Consumer Protection Association
Covenant, Inc.
Cuyahoga County Court of Common Pleas
Court Psychiatric Clinic
Cuyahoga County Court of Common Pleas
Corrections Planning Board
East Cleveland Neighborhood Center
Eldercare Services Institute, LLC
Emerald Development and Economic Network, Inc. (EDEN)
Epilepsy Association
Far West Center
Free Medical Clinic of Greater Cleveland
Guidestone (formerly Berea Children's Home and Family Services)
Hispanic UMADAOP
Hitchcock Center for Women
Hopewell Therapeutic Farm Community
Jewish Family Service Association of Cleveland
Living Miracles Peer Empowerment Center
Lutheran Metropolitan Ministry
Magnolia Clubhouse
Mental Health Services for the Homeless, Inc
MetroHealth System
Murtis H. Taylor Human Services System
NAMI Greater Cleveland
New Directions, Inc.
Northcoast Behavioral Healthcare
ORCA House
Positive Education Program
Recovery Resources, Inc.
Salvation Army - Harbor Light
Shaker Heights Youth Center
Stella Maris, Inc.
St. Vincent Charity Medical Center Psychiatric Emergency Room
St. Vincent Charity Medical Center Rosary Hall Addiction Center
Visiting Nurse Association of Cleveland (VNA)
United Way's First Call for Help
University Hospital Medical Group PAL Program
University Settlement
Women's Alliance for Recovery Services
Women's Recovery Center



About the Art: Study of art has explained that hands are the image of humanity that cross cultures and geographically links all mankind together. This universal totem is found in petroglyphs from the beginning of communal experiences in prehistoric societies.

This piece is an Artistic Remembrance of the Roads to Recovery '11 Conference that was created under the guidance of Artist and Art Therapist Kathleen Kern-Pilch, MA, ART-BC, LPC-S. Conference attendees imprinted their hand and created this artistic remembrance of the communal experience.

## ***Extended Fiscal Year 2012 Annual Report July 1, 2011- December 31, 2012***

**Note: Fiscal Year 2012 began on July 1, 2011 and would have officially ended on June 30, 2012. The ADAMHS Board of Cuyahoga County adapted its funding cycle from a Fiscal Year to a Calendar Year to align with the Cuyahoga County funding cycle; and therefore extended Fiscal Year 2012 through December 31, 2012 for contracting and reporting purposes. All financial and program data included in this report reflects an 18-month time period.**