

ALCOHOL, DRUG ADDICTION AND MENTAL HEALTH SERVICES BOARD OF CUYAHOGA COUNTY

GENERAL MEETING MINUTES
SEPTEMBER 28, 2016

ADAMHS BOARD OF DIRECTORS PRESENT:

Eugenia Cash, LSW, MSSA, CDCA, Chair	J. Richard Romaniuk, Ph.D.
Reginald C. Blue, Ph.D.	Harvey A. Snider, Esq.
J. Robert Fowler, Ph.D.	Ericka L. Thoms
Pythias D. Jones, M.D.	Mary R. Warr, M.Ed.
Steve Killpack, MS	Anngela Williams

ABSENT: David E. Biegel, Ph.D., Elsie Caraballo, Rev. Benjamin F. Gohlstin, Sr., Cassi Handler, Charlotte Rerko, MSN, RN, BC, Eileen Saffran, LISW-S

ADAMHS BOARD STAFF PRESENT: William M. Denihan, C.E.O., Katie Boland, Frank Brickner, Tami Fischer, Cheryl Fratalone, Carol Krajewski, Dave Lambert, Scott Osiecki, Ralph Piatak

1. CALL TO ORDER / AUDIENCE INPUT

Board Chair, Eugenia Cash, called the General Meeting to order at 4:00 p.m. and opened the floor for audience input on agenda items; none received.

2. APPROVAL OF MINUTES

The minutes from the July 27, 2016 General Meeting and the August 31, 2016 Special Meeting were approved as submitted.

3. RECOGNITION OF CLIENT ARTWORK DISPLAY – SEPTEMBER 2016

Katie Boland, External Affairs Officer, shared the mission of the ADAMHS Board's Artwork Display Program to showcase client artwork, highlight the Board's provider agencies, recognize the benefits of art therapy, and celebrate the recovery community. The September artwork display consists of photos taken by Shannon, a client of Compassionate Collaborative. Shannon has found that therapy in artistic photography helps her to share and express her emotions and has helped to develop her confidence. Since she was unable to be present, Board staff will assure that she receives a certificate for her artwork display.

4. CHAIR'S REPORT

Ms. Cash addressed the proposed amendment (shown below) of the ADAMHS Board Bylaws. Given no additional comments, she asked for a motion for its approval.

- **Section 2: Election of Officers.** The slate of officers shall be presented at the full Board meeting in May by the Nominating Committee. Nominations from Board members, who are not on the Nominating Committee, may also be presented at the May meeting; all subject to the same Nominating Committee requirements of all nominees. No further nomination will be accepted after the full Board meeting in May. The officers shall be elected by a majority of the vote of the members present at the full board meeting in June.

Motion to approve the ADAMHS Board Bylaws Amendment. MOTION: H. Snider / SECOND: R. Fowler / AYES: R. Blue, R. Fowler, P. Jones, S. Killpack, R. Romaniuk, H. Snider, E. Thoms, M. Warr, A. Williams / NAYS: None / **Motion passed.**

Reports from Subcommittee Chairs:

- **CEO Evaluation** - On behalf of Subcommittee Chair, Eileen Saffran, Ms. Cash reported that the Subcommittee has completed the CEO's evaluation. This information will be shared at a later date.

- **Succession Plan** - An update is anticipated at the next General Meeting.

- **Dedicated Mental Health & Addiction Services Levy** - Harvey Snider, Subcommittee Chair, reported that 2 subcommittee meetings were held on June 15th and August 10th. The August meeting included 12 participants from the non-profit community and was comprised of representatives from various agencies, hospitals, and NAMI. County Council President, Dan Brady, also was in attendance and expressed his strong support for this initiative; he spoke positively about Council's support as well. Major issues discussed: (1) thoughts regarding the appropriate time for going forward with a Dedicated Levy, and (2) how to present the concept to the general community given the fact of other levy considerations. These two issues will be explored further at the next Subcommittee meeting.

5. FAITH-BASED OUTREACH COMMITTEE REPORT

Mary Warr, Committee Chair, reported that the Faith-based Outreach Committee met on 9/07/16 at 3:00 p.m. She confirmed that efforts are moving forward to add two Non-Board members to the Faith-based Outreach Committee. Interviews were conducted and two outstanding individuals have been selected; once they are notified and confirm their interest in serving on the committee, the appointment recommendation will be forwarded to our Board Chair.

Committee members have agreed to change the meeting time to 2:30 p.m. in order to have more time to discuss issues. The next meeting is scheduled for 11/2/16 at 2:30 p.m.

The Faith-based Outreach Committee has been reviewing updates from all six pilot providers. All providers are doing well, are on target or will be by the end of December. The pilot period ends on 12/31/16. One challenge facing this committee is the need to engage and/or involve other faith communities. Board members were encouraged to network with other faith communities and invite individuals to contact the Board and to attend bi-monthly Faith-based Outreach Committee meetings.

6. COMMUNITY RELATIONS & ADVOCACY COMMITTEE REPORT

Committee Chair, Harvey Snider, Esq., reported that the CR&A Committee also met on 9/07/16 at 4:00 p.m.

- **SOCIAL MEDIA POLICY:** (2nd Reading)
Given no additional input was received on the policy recommended by the Community Relations & Advocacy Committee, a vote was taken.

Motion to approve the Social Media Policy as presented. MOTION: H. Snider / SECOND: R. Fowler / AYES: R. Blue, R. Fowler, P. Jones, S. Killpack, R. Romaniuk, H. Snider, E. Thoms, M. Warr, A. Williams / NAYS: None / **Motion passed.**

- **RESOLUTION NO. 16-09-01**
AUTHORIZATION TO RELEASE A REQUEST FOR INFORMATION (RFI) TO IDENTIFY A PARTNER TO IMPLEMENT THE ADAMHS BOARD OF CUYAHOGA COUNTY PUBLIC ART MURAL PROGRAM

Motion to approve Resolution No. 16-09-01. MOTION: M. Warr / SECOND: R. Fowler / AYES: R. Blue, R. Fowler, P. Jones, S. Killpack, R. Romaniuk, H. Snider, E. Thoms, M. Warr, A. Williams / NAYS: None / **Motion passed.**

The committee also considered the following topics:

- Legislative Update
- Recovery Oriented System of Care Implementation Plan
- OACBHA Resource Modernization Report
- ADAMHS Board Youth Advisory Council Implementation Plan
- Opiate/Heroin/Fentanyl Prevention Initiatives
- Sponsorships – recommended and included in the Consent Agenda
- 2016 Annual Meeting Wrap-Up
- 2017 Roads to Recovery Conference – to be scheduled in October 2017
- 2017 Annual Meeting – to be held at an Eastside location: Executive Caterers at Landerhaven

- Tracking Reports: Media and Social Media

7. PLANNING & OVERSIGHT (P&O) COMMITTEE REPORT

J. Robert Fowler, Committee Chair, reported on the 09/14/16 Planning & Oversight Committee meeting that addressed the topics listed below.

- Update of improvement to Board's Agenda Process Sheets to consolidate the Program Goals & Objectives Section
 - Discussion followed on Pass-Through funding issues – As Pass-Through funds originate from outside sources, we are unable to stipulate additional requirements connected to the allocation of funds.
 - 2016 Projects Timeline: 2-day Community Summit on the Needs Assessment & Strategic Plan in December
 - Authorization to Issue Request for Proposal for Transitional Age Community Treatment (TACT) Program
- **RESOLUTION NO. 16-09-02**
AUTHORIZATION TO RELEASE A REQUEST FOR PROPOSAL (RFP) FOR TRANSITIONAL AGE COMMUNITY TREATMENT

Motion to approve Resolution No. 16-09-02. MOTION: R. Blue / SECOND: E. Thoms / AYES: R. Blue, R. Fowler, P. Jones, S. Killpack, R. Romaniuk, H. Snider, E. Thoms, M. Warr, A. Williams / NAYS: None / **Motion passed.**

- P&O Committee recommendations for approval of the two action items listed below:
 - 1) Ascent Solution: New Directions
 - 2) SAMHSA Grant: Assisted Outpatient Mental Health Treatment
- Recovery Oriented System of Care Implementation Plan
- OACBHA Resource Modernization Report
- Behavioral Health Re-Design

8. FINANCE & OPERATIONS REPORT

Dr. Fowler reported on the Finance & Operations Committee Meeting held on 9/21/16 on behalf of new Committee Chair, Rev. Benjamin F. Gohlstin, Sr.

CONSENT AGENDA (Resolution Nos. 16-09-03 through 16-09-06)

- **RESOLUTION NO. 16-09-03 - ACCEPTING THE REPORT OF THE CHIEF EXECUTIVE OFFICER ON EXPENDITURES AND VOUCHERS PROCESSED FOR PAYMENT DURING JULY 2016 AND AUGUST 2016**
- **RESOLUTION NO. 16-09-04 - APPROVAL AND RATIFICATION OF INTERAGENCY AGREEMENTS**
 1. Ohio Department of Mental Health & Addiction Services – Employment Opportunities within Housing Agencies - \$9,293.00 (Contractor: Emerald Development and Economic Network, Inc.)
 2. U.S. Department of Health and Human Services, Substance Abuse and Mental Health Services Administration - Assisted Outpatient Treatment Grant
 - FrontLine Service, Inc. - \$649,148.00
 - Case Western reserve University - \$200,000.00
- **RESOLUTION NO. 16-09-05 - APPROVAL AND RATIFICATION OF SERVICE PROVIDER CONTRACTS**
 1. Ohio Department of Mental Health & Addiction Services – Employment Opportunities within Housing Agencies
 - Emerald Development and Economic Network, Inc. (\$9,293.00)
 2. U.S. Department of Health and Human Services, Substance Abuse and Mental Health Services Administration – Assisted Outpatient Treatment Grant
 - FrontLine Service, Inc. - \$649,148.00
 - Case Western Reserve University - \$200,000.00
 3. Recovery App and Peer Recovery Coaching – Ascent Solution
 - New Directions, Inc. (\$150,000.00)

Amendments:

1. Amendment to Resolution 15-11-05, Approval of CY2016 ADAMHS Board Operational Budget and CY2016 – 2017 Service Provider Contracts – Connections Program
 - Positive Education Program - \$42,854.00 Increase in both 2016 and 2017
2. Amendment to Resolution 15-11-05, Approval of CY2016 ADAMHS Board Operational Budget and CY2016 – 2017 Service Provider Contracts – Sober Housing \$70,000.00 Increase
 - I'm In Transition - \$30,000.00 Increase
 - Stella Maris - \$40,000.00 Increase
3. Amendment to Resolution 15-11-05, Approval of CY2016 ADAMHS Board Operational Budget and CY2016 – 2017 Service Provider Contracts – Art Therapy
 - Cleveland Treatment Center - \$5,722.00 Increase
4. **RESOLUTION NO. 16-09-06 - APPROVAL OR RATIFICATION OF OPERATIONAL AGREEMENTS**
 1. Sponsorships:
 - Drug Awareness and Prevention, Inc. - \$500.00
 - Community Assessment and Treatment Services Annual Gala - \$1,000.00
 - Center for Community Solutions 2016 Celebration of Human Services - \$500.00
 2. ADAMHS Board of Cuyahoga County Annual Meeting May 15, 2017
 - Executive Caterers - \$13,800.00
 3. The Heroin – Opiate Connection Training
 - Aaron Marks and Srinivas Merugu - \$8,600.00, plus \$300.00 per training session
 4. Heroin/Fentanyl Prevention Awareness Campaign - \$311,631.00
 - ClearChannel - \$94,920.00
 - CBS Radio - \$25,568.00
 - Pandora - \$21,600.00
 - Salem Communications (1420 & The Fish) - \$26,910.00
 - WENZ - \$24,700.00
 - WCPN - \$22,404.00
 - WNWV (107.3 The Wave) - \$19,250.00
 - Lamar Outdoor Advertising - \$31,500.00
 - Greater Cleveland Regional Transportation Agency - \$39,399.00
 - OMNI Media Cleveland, Inc. - \$5,380.00
 5. Sponsorship: *Acting Out!* -- a Three-Day Arts Fest for Mental Health Awareness
 - Angela Hetrick - \$2,500.00

Motion to approve the Consent Agenda (Resolution Nos. 16-09-03 through 16-09-06).

MOTION: R. Blue / SECOND: H. Snider / AYES: R. Blue, R. Fowler, P. Jones, S. Killpack, R. Romaniuk, H. Snider, E. Thoms, M. Warr, A. Williams / NAYS: None / **Motion passed.**

8. CHIEF EXECUTIVE OFFICER’S REPORT

William M. Denihan, CEO, highlighted items featured in the CEO Headliners dated 9/28/16, attached to the minutes.

- **Minority Based Expenses** – The report distributed indicates that in 2015 the percentage of expenses to minority businesses was 26.8%; in 2016, the percentage stands at 33.2%. Mr. Denihan was proud of the fact that the Board is above the expectation goals for the city and state. Dr. Fowler added that these percentages also exceed Federal guidelines. (The report is attached to the original minutes in the Executive Unit.)
- **Opiate/Heroin/Fentanyl Deaths** – The number of opiate/heroin/fentanyl deaths have continued to rise. The total has exceeded our original dire prediction. Mr. Denihan thanked Board members for approving the initiatives for the prevention campaign and for approving funds for additional sober beds.
- **Heroin Tsunami Plan** – Mr. Denihan intends to meet with families who have suffered the loss of a person from a drug overdose. Many families and friends wish to have an avenue to “make a difference” on behalf of their loved

one. Subsequently, an Addiction Recovery Advocacy Meeting has been scheduled for Monday, 10/17/16, from 6:00-8:00 PM at the Jerry Sue Thornton Center, 2500 East 22nd, Cleveland, OH 44115. This community meeting will encourage the sharing of ideas on how to create change regarding the heroin and fentanyl epidemic.

- **Hitchcock Center for Women (HCFW) Update** – Mr. Denihan recognized Ms. Mary Baize for her 13 years of outstanding and dedicated leadership. Ms. Baize has resigned her position as Executive Director of HCFW effective 9/30/16. Mr. Denihan hoped that someone from the provider community might be able to use her expertise. Mr. Denihan also announced that HCFW and New Directions are considering merging. This arrangement will resolve some of the financial challenges faced by HCFW, and Mike Matoney would serve as leader for both organizations. Both Boards have agreed to this arrangement and ADAMHS Board is committed to maintaining services at the HCFW location and supporting this effort.
- **Personnel Issues** – The Board is in the process of filling employment vacancies at the Board. Ms. Diane Taylor has been hired as the Adult Behavioral Health Specialist; she will come aboard in October and will be supervised by Michael Doud. Efforts are underway to fill other vacancies such as the Adult Behavioral Health Specialist and the Children's Behavioral Health Specialist. In the near future, other positions will be posted for a SHARES position, a Receptionist position and a part-time Clients Rights position. Mr. Denihan explained that several of these openings have occurred due to internal hires.
- **State Administration Legislation** – This issue centers around language related to the State Mental Health Hospital and outpatient treatment. Ms. Harper and Mr. Osiecki will be going to Columbus to learn more about this issue and will report back.
- **Revised October Board Meeting Schedule – Joint Planning & Finance Committee Meeting – Wed., 10/19/16**
A revised Board of Director Schedule of Meetings was distributed that highlighted the Joint Committee meeting scheduled for October 19th as well as the change of time for the Faith-based Outreach Committee meetings.
- **Board Member Agency Visits** – Feedback from Board of Directors indicate Tuesday mornings as the preferable time for provider agency visits and an interest in the areas of case management, counseling, and assessment diagnostic work. The first visit is planned for Catholic Charities at Parmadale at 6753 State Road in Parma, on Tuesday, 10/11/16, from 9:00-11:00 a.m. The agenda will address men's residential, case managers and in-home family/staff therapy. An individual notice will be sent to Board members soon.
- **Recovery Oriented System of Care Implementation Plan** – The ROSC plan was distributed for information only.
- **Dialogue with County Executive, Armond Budish** – Last week, Mr. Budish approached CEO Denihan about the current heroin/fentanyl epidemic and made a generous offer to raise matching funds from the community for the ADAMHS Board to implement a plan to tackle this very serious issue.

The Board's Executive Team considered what could be offered if additional funds were available to address the waiting lists for detox, residential beds and sober beds. By increasing the number of ambulatory detox beds and expanding service times, the current system could expand to serve additional clients avoiding the necessity of spending dollars on bricks and mortar. In terms of treatment, a number of existing treatment agencies could open up various opportunities—residential, medical-assisted treatment and sober beds. The total increase would be 99 beds within a short period of time. Mr. Denihan will review the Drug Court Budgets to determine if they are adequately funded.

Chairperson Cash asked Vice Chair, Dr. Fowler, to preside over the remainder of the meeting as she needed to leave to attend a meeting at the City of Cleveland Mayor's office.

Board member input:

- Mr. Snider expressed his concern about going into early negotiations prior to securing funds from the Drug Court system. He suggested adding the wording “contingent upon the availability of funds from the court system.” Mr. Snider explained that his concern is not to jeopardize any funds from current programming of existing agencies.
- Dr. Fowler proposed approving Mr. Budish’s pending offer of matching extra funds to address the heroin/fentanyl epidemic contingent upon:
 - 1) the availability of funds
 - 2) the Board maintaining control of the process using our providers and contracts.

Discussion followed. Mr. Denihan asked for the Board’s authority to continue the collaborative discussions.

- Mr. Killpack suggested further steps be taken to determine whether the re-allocation of funds from the Drug Court would fit the original intended use for the funds.
- Dr. Fowler noted that this may be a legal question needing exploration.
- Ms. Warr questioned why the funds were not being spent by the Drug Court system.

A motion was made to authorize CEO Denihan to continue negotiation and discussions for a plan to tackle the heroin/fentanyl epidemic contingent upon the demonstration that the funds are 100% available; the intent is to return to the full Board, perhaps at a Special Meeting, to consider a resolution to address Mr. Budish’s offer.

MOTION: H. Snider / SECOND: R. Blue / AYES: R. Blue, P. Jones, S. Killpack, R. Romaniuk, H. Snider, E. Thoms, M. Warr, A. Williams / NAYS: None / **Motion passed.**

9. OLD/NEW BUSINESS

- Dr. Richard Romaniuk shared a story featured on NPR. In one particular U.S. state, safe rooms have been provided for individuals to inject their own drug under medical supervision. Mr. Killpack added that the recently the AIDS Funding Collaborative in Cuyahoga County released an RFI to solicit applications for safe injection rooms.
- In light of the Addiction Recovery Advocacy Meeting scheduled for 10/17/16, Ms. Warr suggested contacting congregations about this community meeting and the opportunity to share ideas around creating change.

10. AUDIENCE INPUT

- Steve Morse, Director of Wellness & Recovery Services at Recovery Resources, spoke on behalf of the Council of Agency Directors (CAD) and provided an update on CAD’s advocacy efforts regarding Ohio’s Behavioral Health Redesign. Members of the CAD and agency representatives have been participating in various meetings; provider representatives from around the state have testified before the Joint Medicaid Oversight Committee that is required by law to monitor the implementation process of carving behavioral health services into Medicaid managed care, no later than January 1, 2018.

Mr. Morse noted that the current draft addressing rates, qualifications of providers, etc. may result in a 10-20% reduction in Medicaid revenues to provider agencies. The CAD and other organizations are going into high gear to talk with other legislators in order to improve the plan so that it can continue to provide access for clients. The CAD desires to enlist the ADAMHS Board as a strong advocate in support of changing the plan to fend off any potential reductions.

There being no further business, the meeting was adjourned at 5:50 p.m.

Submitted by: Carol Krajewski, Executive Specialist

Approved by:

Eugenia Cash, LSW, MSSA, CDCA, Board Chair, ADAMHS Board of Cuyahoga County