

ALCOHOL, DRUG ADDICTION AND MENTAL HEALTH SERVICES BOARD OF CUYAHOGA COUNTY

GENERAL MEETING MINUTES APRIL 27, 2016

ADAMHS BOARD OF DIRECTORS PRESENT:

Eugenia Cash, LSW, MSSA, CDCA, Chair	Steve Killpack, MS
Reginald C. Blue, Ph.D.	Charlotte Rerko, MSN, RN, BC
Elsie Caraballo	J. Richard Romaniuk, Ph.D.
J. Robert Fowler, Ph.D.	Harvey A. Snider, Esq.
Rev. Benjamin F. Gohlstin, Sr.	Ericka L. Thoms
Cassi Handler	Anngela Williams
Pythias D. Jones, M.D.	

ABSENT: David E. Biegel, Ph.D., Eileen Saffran, LISW-S, Mary R. Warr, M.Ed.

ADAMHS BOARD STAFF PRESENT: William M. Denihan, C.E.O., Katie Boland, Frank Brickner, Michael Doud, Tami Fischer, Cheryl Fratalone, Valeria Harper, Carol Krajewski, Dave Lambert

CALL TO ORDER / AUDIENCE INPUT

Board Chair, Eugenia Cash, called the General Meeting to order at 4:00 p.m. and opened the floor for audience input on agenda items; none received.

1. APPROVAL OF MINUTES

The minutes from the March 23, 2016 General Meeting were approved as submitted. Mr. Denihan was asked to share details about the award received by the ADAMHS Board at the 25th Anniversary of Emerald Development Network (EDEN) Inc. He explained that in 1991 the former Cuyahoga County Community Mental Health Board put money aside to help provide housing for persons who were mentally ill and homeless. The ADAMHS Board received a very impressive crystal award that reads "In Appreciation of 25 Years of Partnership in Creating Housing Opportunities". Mr. Denihan specifically recognized the collaborative efforts of Valeria Harper and Michael Doud for their long-standing working relationship/support of EDEN, Inc.

2. EXECUTIVE COMMITTEE REPORT

Ms. Cash reported on the Executive Committee Meeting held on April 13th where committee members focused on reviewing the ADAMHS Board Bylaws and considered potential revisions. Given this was the first reading of proposed amendments, Ms. Cash asked Mr. Denihan to highlight the proposed revisions. He noted that Dave Lambert, Director of Risk Management, reviewed the Bylaws and has provided input regarding the revisions presented to the Executive Committee. The most significant amendments and are listed below.

- **ARTICLE IV. Membership, Section 5: Required Members** – to replace current language for required members from ORC §340.02 with regard to specific appointment categories.
- **ARTICLE VII. Organization, Section 4: Term of Officers** – recommendation to change the length of Board Officer terms to two years, but not more than two consecutive terms, as a result of a Nominating Committee recommendation.
- **ARTICLE VII. Organization, Section 8: Authority and Function of Committees** – to remove language from former ORC §340.022 (section repealed) that stipulated that "the Planning Committee shall serve as the standing committee on alcohol and other drug services."
- **ARTICLE VII. Organization, Section 8: Authority and Function of Committees, (b) Powers** – to address the concept of appointing two (2) non-Board members to two (2) Board Standing Committees: the Planning & Oversight Committee and the Faith-based Outreach Committee.

Going forward, Ms. Cash noted that there are four pillars needing to be strengthened; she referenced the handout distributed that addresses the formation of four subcommittees:

- 1) **Succession Plan Subcommittee** – Rev. Benjamin F. Gohlstin, Sr., Subcommittee Chair
- 2) **CEO Evaluation Subcommittee** – Eileen Saffran, LISW-S, Subcommittee Chair

- 3) **Board of Directors Self-Evaluation Subcommittee** – Ericka L. Thoms, Subcommittee Chair
- 4) **Dedicated Mental Health & Addiction Services Levy Subcommittee** – Harvey Snider, Esq., Subcommittee Chair

Ms. Cash explained that Board members were individually contacted to obtain their commitment to participate on the various subcommittees. She thanked everyone for their willingness to serve and for their support of the subcommittee initiatives. (A copy of the document is attached to the original minutes stored in the Executive Unit.)

3. RECOGNITION OF CLIENT ARTWORK DISPLAY – APRIL 2016

Katie Boland, External Affairs Officer, shared the mission of the ADAMHS Board's Artwork Display Program to showcase client artwork, highlight the Board's provider agencies, recognize the benefits of art therapy, and celebrate the recovery community. Ms. Boland introduced the artists who created the artwork display for the month of April: **Shawn, Harold and Arnold** receiving services from the Cleveland Treatment Center, and **The Life Exchange Center** for its presentation of the Faces of Recovery.

A brief trailer posted on www.youtube.com introduced the documentary, The Journey—From Tragedy to Triumph. Orlando Grant, Executive Director of the Life Exchange Center, distributed "save the date" cards noting details about the documentary viewing at the Shaker Square Movie Theatre, Tuesday, 5/24/16, from 11:00 AM to 2:00 PM and invited those interested to RSVP and attend. Certificates of appreciation were presented to all artists and the Life Exchange Center. Mr. Denihan acknowledged the hard work and tenacity over the years of Ms. Harper and Mr. Doud in establishing the Life Exchange Center property and facility.

4. PLANNING & OVERSIGHT (P&O) COMMITTEE REPORT

Robert Fowler, Ph.D., P&O Committee Chair, reported on the 04/13/16 Planning & Oversight Committee meeting.

- **Lifetime Planning** - Following the approval of the P&O Committee minutes of 03/09/16, Dr. Fowler explained that the concern for many parents of adult clients with mental illness has to do with the question, who will provide guidance and/or care for their son/daughter when parents are no longer around. As a parent of a son with a mental illness, Dr. Fowler broached this subject with Mr. Denihan to determine if our system addresses this need. In answer to this question, a presentation was scheduled regarding the programs offered by Jewish Family Service Association (JFSA). Susan Bichsel, Ph.D., JFSA President & CEO, presented the various programs/services provided to assist in preparing a lifetime plan customized for individuals with disabilities. Dr. Bichsel distributed a folder of information and brochures to committee members and highlighted the various elements of the programs and services offered. Dr. Fowler noted that Mr. Denihan intends to follow-up with Dr. Bichsel to explore this subject further.
- **Beech Brook Update:** To discuss recent developments announced by Beech Brook, Debra Rex, President & CEO, was invited to share with the committee additional background information regarding the major restructuring announcement. Ms. Rex reported that the restructuring/down-sizing announcement necessitated the layoff of 40% of Beech Brook staff, totaling 170 people. This effort closed the agency's residential treatment program as well as the group home located on campus. She confirmed that this decision was not made lightly as residential services for children have been provided since 1852, a total of 164 years. Additionally, other closures include offices in Lorain and Summit County where mental health services were provided, the ACT team and a reduction of in-office outpatient services. Beech Brook's Board had a committee working for over 1-1/2 years looking into other possible alternatives. As the financial and service playing fields are very tenuous in our state, she elaborated on a few of the many factors involved in this decision.

Beech Brook chose this direction to focus on services in the community: prevention and early intervention including in-school services, foster care services, early childhood services and those supplementary services that the agency struggles to keep funded but understands are vitally important to the children and families served in the community.

5. FINANCE & OPERATIONS REPORT

Erica Thoms, Finance & Operations Committee Vice Chair, reported on the committee meeting held on 4/20/16. For Administrative Budget Reports, total spending through 3/31/16 was \$1,230,308--approximately 2.6% under budget. The Board Voucher Report was reviewed; the Board is under budget in all categories except Contractual Expense due to the use of a temporary hiring firm to provide Administrative Assistant services.

Total Revenues through March were \$14.2 million representing 23% of annual budget of \$62.3 million. The Board projects that it will receive all budgeted revenues. Total Expenses through March were nearly \$17.3 million. Of this number, \$4.4 million was expended on services rendered in 2015 but paid in 2016. Non-Medicaid Services budget of \$54,398,515 – \$10.3 million was spent through March. This is consistent with what is expected at this time as payments are made to providers after services have been rendered. No unusual activity occurred for the Board properties; payments made were for utilities or on-going maintenance. (All financial reports are attached to the original minutes stored in the Executive Unit.)

- **RESOLUTION NO. 16-04-01**
ACCEPTING THE REPORT OF THE CHIEF EXECUTIVE OFFICER ON EXPENDITURES AND VOUCHERS PROCESSED FOR PAYMENT DURING MARCH 2016

Motion to approve Resolution 16-04-01. MOTION: B. Gohlstin / SECOND: H. Snider / AYES: R. Blue, E. Caraballo, R. Fowler, B. Gohlstin, C. Handler, P. Jones, S. Killpack, C. Rerko, R. Romaniuk, H. Snider, E. Thoms, A. Williams
NAYS: None / ABSTAIN: None / **Motion passed.**

- **RESOLUTION NO. 16-04-02**
APPROVAL AND RATIFICATION OF SERVICE PROVIDER CONTRACTS

Motion to approve Resolution 16-04-02. MOTION: B. Gohlstin / SECOND: R. Blue / AYES: R. Blue, E. Caraballo, R. Fowler, B. Gohlstin, C. Handler, P. Jones, S. Killpack, C. Rerko, R. Romaniuk, H. Snider, E. Thoms, A. Williams
NAYS: None / ABSTAIN: None / **Motion passed.**

6. CHIEF EXECUTIVE OFFICER'S REPORT

William M. Denihan, CEO, highlighted items featured in the CEO Headliners dated April 27, 2016, attached to the minutes.

- **Dedicated Levy** – Mr. Denihan intends to set up a meeting with Harvey Snider, Chair of the Dedicated Mental Health & Addiction Services Levy Subcommittee, and Dan Brady, Cuyahoga County President, to address the issue of a Dedicated Behavioral Health Levy for Cuyahoga County. When Debra Rex, President & CEO of Beech Brook, was asked for her input, she indicated that she is interested in working on this critical issue given the move to managed care and the potential need for additional local dollars for client services needed.

As Subcommittee Chair, Mr. Snider noted that he will personally ask all provider agencies to meet with him or the subcommittee. He intends to reach out to organizations such as the State Bar Association and NAMI. He noted that this will be an extremely active effort to support a dedicated levy for our county that has long been overdue.

- **Highland Springs** – Mr. Denihan and Ms. Harper recently had an enjoyable visit at Highland Springs, a new for-profit hospital located on Cleveland's Southeast side in Highland Hills. It's a 72-bed behavioral hospital that offers inpatient and outpatient mental health and addiction treatment to adults and seniors.
- **Mental Health Response Advisory (MHRA) Committee** – The MHRA Committee submitted its final work plan to the Monitoring Team and is awaiting the initial response. Next steps will concentrate on the Crisis Intervention Team policies to prepare for submission to the Department of Justice by 5/09/16. Mr. Denihan noted that he fundamentally wishes to see that the values of citizens are reflected in the policies and the intent of the Consent Decree.

- **NATCon16: National Council for Behavioral Health** – Attending the National Council for Behavioral Health held in Las Vega, Nevada afforded Mr. Denihan the opportunity to learn how other states and counties handle various issues, (e.g. provider agencies integration with local hospitals; drop-off centers that provide alternatives to incarceration, etc.
- **Sober Beds** – The Board has begun to use agencies not within the system but a part of the 12-Step Recovery Program to address the increased need for sober beds.
- **Heroin/Fentanyl** – The number of heroin/fentanyl deaths in our county for the first three months of 2016 has been devastating. If this trend continues, we may anticipate no less than 592 deaths from heroin/fentanyl abuse by the end of the year which speaks to the lack of capacity for detox and treatment beds. Mr. Denihan will forward a chart to Board members illustrating this disturbing trend.
- **SHARES Update** – Mr. Denihan noted that we are at a critical point with SHARES as several glitches still persist. The vendor has been given notice that we must have our system working by 8/01/16.
- **Long-term Planning for Client Care** – With regard to the presentation made to the Planning & Oversight Committee earlier in April around Lifetime Planning by Jewish Family Service Association (JFSA), Mr. Denihan and Ms. Harper have scheduled a meeting with Susan Bischel, Ph.D., President and CEO of JFSA, to see if elements provided by JFSA might be applicable for our behavioral health system.
- **Upcoming Events:**
 - Annual Meeting – May 16, 2016, at LaCentre Banquet Facility in Westlake, OH
 - Ohio’s 2016 Opiate Conference – May 2-3, 2016, in Columbus, OH
 - Ohio’s 2016 Recovery Conference – June 1-2, 2016, in Columbus, OH

7. OLD/NEW BUSINESS

- Rev. Gohlstin announced that last year a Disparity Conference was held in Cleveland to acknowledge the disparity of services for those most in need in our geographical area—56% are African American. Another conference is being scheduled for August of 2016 and Rev. Gohlstin hopes that ADAMHS Board will consider participating in an effort to become more sensitive to this issue. Rev. Gohlstin was asked by the Board Chair to relay the details of this conference to Mr. Osiecki once details are finalized.
- Mr. Denihan noted that a Republican National Convention Activities Planning Meeting organized by Terry Russell, Executive Director of NAMI Ohio, was held at the ADAMHS Board. Mr. Denihan and Scott Osiecki, Chief of External Affairs, attended the meeting to discuss potential events to raise awareness of behavioral health issues during the RNC. Ohio NAMI will be allocating funds for this purpose.
- Ms. Caraballo thanked Ms. Krajewski for her support of the Board of Directors on this Administrative Professionals Day.

8. AUDIENCE INPUT – None

There being no further business, the meeting was adjourned at 5:05 p.m.

Submitted by: Carol Krajewski, Executive Specialist

Approved by: _____

Eugenia Cash, LSW, MSSA, CDCA, Board Chair, ADAMHS Board of Cuyahoga County