

ALCOHOL, DRUG ADDICTION AND MENTAL HEALTH SERVICES BOARD OF CUYAHOGA COUNTY

**GENERAL MEETING MINUTES
MARCH 22, 2017**

ADAMHS BOARD OF DIRECTORS PRESENT:

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|--------------------------------------|----------------------------|
| Eugenia Cash, LSW, MSSA, CDCA, Chair | Cassi Handler |
| David E. Biegel, Ph.D. | Pythias D. Jones, M.D. |
| Reginald C. Blue, Ph.D. | J. Richard Romaniuk, Ph.D. |
| Elsie Caraballo | Harvey A. Snider, Esq. |
| J. Robert Fowler, Ph.D. | Ericka L. Thoms |
| Rev. Benjamin F. Gohlstin, Sr. | Anngela Williams |

ABSENT: Steve Killpack, MS; Charlotte Rerko, MSN, RN, BC; Mary R. Warr, M.Ed.

ADAMHS BOARD STAFF PRESENT: William M. Denihan, C.E.O., Tonya Birney, Katie Boland, Frank Brickner, Holly Butterfield, Tami Fischer, Cheryl Fratalone, Valeria Harper, Derrick Kirklen, Carol Krajewski, Dave Lambert, Scott Osiecki, Starlette Sizemore-Rice, Diane Taylor, Jessica Torres, Tom Williams

1. CALL TO ORDER / AUDIENCE INPUT

Eugenia Cash, Board Chair, called the General Meeting to order at 4:00 p.m. No audience input received on agenda items.

2. APPROVAL OF MINUTES

The February 22, 2017 General Meeting minutes were approved as submitted.

3. RECOGNITION OF CLIENT ARTWORK DISPLAY – MARCH 2017

Katie Boland, External Affairs Officer, reported that the March Client Artwork Program featured the drawings of **Nancy** who receives services from the Epilepsy Association. Nancy shared the importance of art and her fondness for drawing cartoon characters in her recovery journey. A certificate of participation was awarded to Nancy for her artwork display.

4. CHAIR'S REPORT

To honor the memory and contributions of Dr. L. Douglas Lenkoski, "a deeply dedicated professional and advocate of the community mental health and addiction treatment and recovery system", Ms. Cash read into the record Res. No. 17-03-07, ***Honoring the Life and Valuable Contributions of L. Douglas Lenkoski, M.D.*** (See page 6 for printed resolution.)

Ms. Cash noted that the April Meeting Schedule consists of two Board meetings—the Joint Planning & Finance Committee Meeting on April 19th (due to Passover falling on the 2nd Wednesday) and the General Meeting on April 26th. Vice Chair, Robert Fowler, agreed to preside over the General Meeting on behalf of the Board Chair as she will be, for the record, on her honeymoon.

5. FAITH-BASED OUTREACH COMMITTEE REPORT

Rev. Gohlstin reported that the Faith-based Outreach Committee met on 3/01/17. The committee discussed the two brochures being developed. One brochure features the five faith-based providers/programs while the other provides an overview of the committee's initiatives and mission. A brief discussion was held about the funds remaining after one of the pilot providers chose not to continue. The decision was made to return the funds to the Board's Operating Budget for allocations as needed.

6. COMMUNITY RELATIONS & ADVOCACY (CR&A) COMMITTEE REPORT

Harvey Snider, Committee Chair, reported that the CR&A Committee also met on 03/01/17.

- **Legislative Update:** Mr. Snider noted that per HB 49: FY18/19 State Budget, the overall Budget Appropriation of \$71.5 billion in SFY 2018 represents a 4.4% increase over estimated SFY 2017 spending. Medicaid Expansion is continued within the proposal and Medicaid spending still represents the single-largest program in the state budget.

- **Federal Affordable Care Act Repeal Update** - In mid-February Congressional Republicans shared a proposed policy document outlining its vision for moving forward to repeal and replace the Affordable Care Act that would roll back Medicaid expansion and restructure Medicaid into a state block grant system based on population. The policy outline includes: change and expansion of health savings accounts, provides increased tax credits for coverage and utilizes state innovation grants.
- **Addiction Recovery Advocacy Meetings** – Mr. Denihan briefed the committee on the significance of the Addiction Recovery Advocacy meetings to provide an avenue for community input from families affected by addiction and those in recovery. A video documentary of the advocacy meeting participants was viewed.
- **Mental Health Advisory Update** - In accordance with the Memorandum of Understanding (MOU) between the City of Cleveland and the ADAMHS Board of Cuyahoga County, the Mental Health Response Advisory Committee (MHRAC) officially submitted the 2016 Annual Report to the City of Cleveland and the ADAMHS Board of Cuyahoga County on January 31, 2017. This report is available for review on the ADAMHS Board website. The next Mental Health Advisory Committee Meeting is scheduled for Monday, April 24th from 5:30-7:30 p.m. at the Tri-C Jerry Sue Thornton Center.
- **Recovery Oriented System of Care Update** - Mr. Osiecki reported on implementation progress with regard to:
 - 1) Development and promotion of a Provider Network Employment page on our website
 - 2) Collaboration with Managed Care Organizations
 - 3) Clients Right Policy and a fully staffed unit
 - 4) Needs Assessment
 - 5) Prevention Campaigns
 - 6) Youth Advisory Council
 - 7) Provider Network Directory
- **Media Tracking Reports** – Our Board had 2 national media mentions; as a result, we presently have a total of 116 media mentions—all considered positive.

Based upon the recommendation of Mr. Snider, two video presentations were shown: (1) Addiction Recovery Advocacy Meetings and (2) Roll-out of the Provider Network Employment page; both are posted on the ADAMHS Board website.

7. NOMINATING COMMITTEE REPORT

Nominating Committee Chair, Dr. Reginald C. Blue, reported that the Nominating Committee met on 3/22/17 at 3:00 p.m. immediately prior to General Meeting. The committee reviewed the appointment term roster and an appointment plan proposal. While considering a timeline for the Nomination of Board Officers, the committee recognized that this activity is unnecessary this year due to the amendment of the Bylaws in 2016 that increased Board officer terms to 2 years in length. Consequently, the next election of officers will take place in June of 2018.

8. JOINT PLANNING & FINANCE COMMITTEE REPORT

Dr. Robert Fowler, Planning & Oversight Committee Chair, presided over the planning portion of the Joint Committee Meeting held on 3/15/17. Committee members received status reports on the Strategic Plan and Recovery Oriented System of Care (ROSC) Implementation. Dr. Fowler noted that he was very impressed with the newly featured System Job Opportunities website page.

- **RESOLUTION NO. 17-03-01
AUTHORIZATION TO ISSUE A REQUEST FOR INFORMATION (RFI) FOR THE PROVISION OF MENTAL HEALTH SERVICES FOR OFFENDERS WHO AR SEVERELY MENTALLY ILL**

Motion to approve Resolution No. 17-03-01. MOTION: R. Blue / SECOND: H. Snider / AYES: D. Biegel, R. Blue, E. Caraballo, R. Fowler, B. Gohlstin, C. Handler, P. Jones, R. Romaniuk, H. Snider, E. Thoms, A. Williams / NAYS: None ABSTAIN: None / **Motion passed.**

Policy Statement Renewals – Dr. Fowler reported that minor revisions were made to update the five ADAMHS Board policies listed below and noted that only one reading is required by the full Board to approve policies where non-substantial changes are made.

- **BOARD MEETING MINUTES**
- **OPEN MEETING ACT**
- **APPROVAL OF EXPENDITURES**
- **CLAIMS APPEALS POLICY**
- **CONTRACT MODIFICATION DUE TO CHANGE IN FUNDING**

Motion to approve the Policy Statement Renewals (listed above), effective 3/22/17. MOTION: R. Fowler / SECOND: R. Blue / AYES: D. Biegel, R. Blue, E. Caraballo, R. Fowler, B. Gohlstin, C. Handler, P. Jones, R. Romaniuk, H. Snider, E. Thoms, A. Williams / NAYS: None / ABSTAIN: None / **Motion passed.**

Rev. Gohlstin, Finance & Operations Committee Chair, reported on the recommended Consent Agenda.

CONSENT AGENDA (Resolution Nos.17-03-02 through 17-03-04)

- **RES. NO. 17-03-02 - ACCEPTING THE REPORT OF THE CHIEF EXECUTIVE OFFICER ON EXPENDITURES AND VOUCHERS PROCESSED FOR PAYMENT DURING FEBRUARY 2017**
- **RES. NO. 17-03-03 - APPROVAL AND RATIFICATION OF SERVICE PROVIDER CONTRACTS**
 1. Heroin Crisis Partnership Initiative – Recovery/Sober Beds Expansion - \$211,700.00
 - Cleveland Treatment center - \$73,000.00
 - Hitchcock Center for Women - \$87,600.00
 - Stella Maris - \$51,100.00
- **RES. NO. 17-03-04 - APPROVAL AND RATIFICATION OF OPERATIONAL AGREEMENTS**
 1. Total Social Media Advertising Campaign
 - Facebook (Instagram) and Twitter, Not to exceed \$10,000.00
 2. Sponsorships:
 - Minority Health Alliance Professional Education Conference on Behavioral Health on Sat., Mar. 25, 2017 - \$1,000.00
 - LifeAct's 13th Annual Into the Light Walk on Sunday, April 23, 2017 - \$2,500.00
 - Vikran Patel at the City Club Forum on Mental Health Issues in Cleveland and Around the World, Wednesday, May 31, 2017 - \$2,666.66
 - Women's Recovery Center of Greater Cleveland's Annual run, jane, run Sports Festival - \$1,500.00
 - i. Great Obstacle Challenge, Sunday, July 30, 2017
 - ii. Golf Tournament, August 4, 2017
 - Recovery Resources 5th Annual 2017 Run for Recovery, Saturday, August 19, 2017 - \$1,500.00
 - Edna House 5th Annual "The Next Step" Race to Recovery, Sunday, August 20, 2017 - \$1,000.00
 - NAMI Greater Cleveland NAMIWalks, Saturday, September 16, 2017 - \$1,500.00
 - 5th Annual Celebrating Recovery Walk, Saturday, September 23, 2017 - \$1,500.00
 - Epilepsy Association erace, Sunday, October 1, 2017 - \$1,200.00

Motion to approve the Consent Agenda (Resolution Nos. 17-03-02 through 17-03-04). MOTION: R. Blue / SECOND: E. Caraballo / AYES: D. Biegel, R. Blue, E. Caraballo, R. Fowler, B. Gohlstin, C. Handler, P. Jones, R. Romaniuk, H. Snider, E. Thoms, A. Williams / NAYS: None / ABSTAIN: None / **Motion passed.**

- **RESOLUTION NO. 17-03-05**
RATIFICATION OF LABOR AGREEMENT WITH OAPSE, AFL-CIO, LOCAL 328

Motion to approve Resolution No. 17-03-05. MOTION: E. Caraballo / SECOND: R. Blue / AYES: D. Biegel, R. Blue, E. Caraballo, R. Fowler, B. Gohlstin, C. Handler, P. Jones, R. Romaniuk, H. Snider, E. Thoms, A. Williams / NAYS: None ABSTAIN: None / **Motion passed.**

- **RESOLUTION NO. 17-03-06**
RATIFICATION OF NON-BARGAINING UNIT SALARY AND BENEFIT PACKAGE

Motion to approve Resolution No. 17-03-06. MOTION: E. Caraballo / SECOND: R. Blue / AYES: D. Biegel, R. Blue, E. Caraballo, R. Fowler, B. Gohlstin, C. Handler, P. Jones, R. Romaniuk, H. Snider, E. Thoms, A. Williams NAYS: None / ABSTAIN: None / **Motion passed.**

Board Chair, Eugenia Cash, recognized Mr. Denihan for receiving the 2017 Louis Stokes Leadership Award from the Cuyahoga County Democratic Party for his “significant role in developing and implementing changes, legislation or other actions resulting in or intended to improve the quality of life in a community or city within Cuyahoga County.”

9. CHIEF EXECUTIVE OFFICER'S REPORT

Mr. Denihan thanked Ms. Cash for her kind remarks and acknowledged his appreciation for having the support of such an extraordinary staff over the course of the last 15 years.

- **Opiate Crisis** – A recent report from emergency room physicians cites that opiate overdoses have increased by over 300%. Unfortunately, the state of Ohio has led in the number of opiate deaths in 2014, 2015 and 2016. Although the number of overdoses have quadrupled in just one year, our community did make some headway by saving 225 people through the use of Naloxone. It has been determined that after providing detox and intense treatment it is vital to also provide sober long-term beds to aid in an individual's recovery.
- **Heroin Crisis Partnership Update** – Mr. Denihan noted that the ADAMHS Board was able to allocate \$982,000.00 for the partnership agreement at the end of the budget year in November. The city and county will be allocating \$250,000.00 each this year. The partnership will support the addition of 113 beds for intensive treatment, recovery and sober beds. The specific plan was shared with all providers earlier in the day.
- **Quick Response Protocol Pilot Program** – The ADAMHS Board in partnership with the Cleveland Division of Police Narcotics Unit and the Cuyahoga County Sheriff's Office is ready to implement a new 24-hour Quick Response Protocol and Pilot Program to help individuals revived from a heroin/fentanyl overdose with Naloxone get into detox and treatment following stabilization. The 12-month pilot was launched on 3/01/17 in the Cleveland's First and Second Police Districts.
- **Prevention Policy** – Mr. Denihan distributed copies of an internal Board policy **Guiding Principles on Prevention** to:
 - *Strive for balanced funding between prevention and treatment to reach a level where prevention makes a difference in reducing levels of treatment.*
 - *Strive for goals that are quantifiable and easy to understand.*
 - *Expand prevention beyond children only and include in our continuum of care.*
- **Mental Health Dedicated Levy** - Mr. Denihan intends to meet within the next two weeks with County Council to convince them to support the concept of placing a Dedicated Behavioral Health Levy on the ballot this year in November. Mr. Denihan expressed his belief that this is the precise time to advocate for this.
- **Meetings with Managed Care Organizations** – Meetings are being scheduled and held with Cuyahoga County managed care organizations that provide benefits to individuals receiving mental health services. Mr. Denihan noted his

concern that policies of a clinical nature may be impacted by financial considerations. The intent is to address such issues through open communication.

- **Personnel Update** – Dr. Garrity, Chief Quality Officer, introduced **Ms. Jessica Torres, Data Quality Specialist**, a new staff member who will work with the Evaluation/Research Unit and staff involved with the SHARES program.

Michael Doud, Adult Behavioral Health Services Administrator, introduced **Holly Butterfield, Adult Behavioral Health Specialist**, a new staff member who will monitor authorization and utilization functions for adult behavioral health services.

- **SHARES Update** - Dr. Garrity reported that SHARES (Shared Healthcare and Recovery Enterprise System) continues to make progress. SHARES pilot agencies were credited with helping to advance the SHARES information system. Currently, five of the larger agencies are being trained – The Centers, Community Assessment & Treatment Centers, Murtis Taylor Human Service System, Connections: Health.Wellness.Advocacy and FrontLine Service. The next group will be mid-size and smaller agencies; all agencies should be trained by 6/15/17. On 7/01/17, all providers should be operating in SHARES. The state indicates that they will shut down the MACSIS system to new claims on 7/1/17. Dr. Garrity noted that some further adjustments will be made to the SHARES system based on Behavioral Health Redesign changes.
- **All Providers Meeting** – Board staff met with providers and addressed the issues of Behavioral Health Redesign and possible potential cash flow problems; Mr. Brickner helped to bring clarity to these issues. Other topics included: Assisted Outpatient Treatment, upcoming meetings, possible revisions for the Affordable Care Act that may impact the Board’s budget and Strategic Plan. The good news is the State of Ohio will continue to receive expanded Medicaid funds through the year 2020.
- **Homeless Shelters** - Mr. Denihan reported that Board staff have made several unannounced visits to both the Men’s and Women’s Shelters. Over the past year, he also made two unannounced visits to the Women’s Shelter. A meeting has been scheduled to meet with Brian Davis, Executive Director of the Northeast Ohio Coalition for the Homeless (NEOCH) to listen to concerns and share information about shelters and residences in our system specifically for people with mental illness. Mr. Denihan thanked Mr. Doud for the reports generated, noted his intention to make additional unannounced visits and stated that he would report back to Board of Directors on the report findings and subsequent meetings.

11. OLD/NEW BUSINESS

- Executive Committee members were asked to stay after the meeting to briefly determine the next best date to schedule a meeting regarding the CEO Search Process.

12. AUDIENCE INPUT

- Audience member identified as Lu asked to address the Board of Directors about dietary concerns connected with the Women’s Shelter and shared photos taken. Mr. Denihan and Ms. Cash confirmed that they would follow-up on her concerns.

There being no further business, the meeting adjourned at 5:15 p.m.

Submitted by: Carol Krajewski, Executive Specialist

Approved by:

Eugenia Cash, LSW, MSSA, CDCA, Board Chair, ADAMHS Board of Cuyahoga County

RESOLUTION NO. 17-03-07
Honoring the Life and Valuable Contributions of
L. Douglas Lenkoski, M.D.

WHEREAS, the Alcohol, Drug Addiction and Mental Health Services (ADAMHS) Board of Cuyahoga County recognizes the valuable service and contributions that L. Douglas Lenkoski, M.D. has made during his life to help individuals triumph over mental illness and addiction, and,

WHEREAS, Dr. Lenkoski, was a founding Board Member of the original Cuyahoga County Community Mental Health Board (CCCMHB) - also known as the 648 Board - from 1967-1974, serving as Chairman of the CCCMHB from 1970-1972; returned to serve as a Member of the CCCMHB from 1994-2002 and again from 2004-2009, and,

WHEREAS, all through his years serving on the Board and his professional life, Dr. Lenkoski continually expressed his commitment, compassion and dedication to the people of Cuyahoga County and worked as a tireless advocate on behalf of people living with mental illness and addiction by influencing policy at the local, state and national levels; and,

WHEREAS, Dr. Lenkoski received a B.A. in Biology from Harvard College in 1948 and his medical degree in 1953 from Western Reserve School of Medicine; served as an Army Air Force B-17 navigator stationed in Italy, interned at University Hospitals of Cleveland from 1953-1954; served as Assistant Resident in Psychiatry at Yale/Grace New Haven Hospital and University Hospitals from 1956-1957 and served as Chief Resident at University Hospitals from 1957-1958; and,

WHEREAS, Dr. Lenkoski served as faculty in Psychiatry at Case Western Reserve University (CWRU) from 1960 through his retirement in 1992 and has held numerous positions, including: Chairman, Department of Psychiatry and Director of the Substance Abuse Center, School of Medicine; Chief of Staff and Director of the Department of Psychiatry at University Hospitals; Director of Psychiatry at MetroHealth and was appointed Professor Emeritus of Psychiatry in 1992; and,

WHEREAS, during his years as Chairman of the Department of Psychiatry at CWRU, he built and nurtured a department nationally recognized for excellence in the treatment of people living with mental illness, education of medical students, residents and other mental health professionals and research in neurosciences.

NOW, THEREFORE, BE IT RESOLVED THAT:

1. ADAMHS Board of Cuyahoga County honors the life of L. Douglas Lenkoski, M.D. and remembers his valuable contributions to the mental health and addiction treatment and recovery system in Cuyahoga County.
2. ADAMHS Board of Cuyahoga County extends its deep sympathy to the family, friends and colleagues of L. Douglas Lenkoski, M.D. and mourns the loss of a deeply dedicated professional and advocate of the community mental health and addiction treatment and recovery system.

Board of Directors:

Eugenia Cash, LSW, MSSA, CDCA, Chair · J. Robert Fowler, Ph.D., Vice Chair · Pythias D. Jones, M.D., Second Vice Chair

David E. Biegel, Ph.D. · Reginald C. Blue, Ph.D. · Elsie Caraballo · Rev. Benjamin F. Gohlstein, Sr.,
Cassi Handler · Steve Killpack, MS · Charlotte Rerko, MSN, RN, BC · J. Richard Romaniuk, Ph.D.
Harvey A. Snider, Esq. · Ericka L. Thoms · Mary R. Warr, M.Ed. · Angela Williams
William M. Denihan, Chief Executive Officer