

ALCOHOL, DRUG ADDICTION AND MENTAL HEALTH SERVICES BOARD OF CUYAHOGA COUNTY

FINANCE AND OPERATIONS COMMITTEE  
FEBRUARY 24, 2010 MINUTES

At 4:00 p.m. Committee Chair, Bob Fowler, called to order the inaugural meeting of the ADAMHS Board's Finance & Operations Committee in our new administrative office space.

Committee Members Present: J. Robert Fowler, Ph.D., Kathryn Gambatese, Harvey Snider, Rev. Charlotte Still Noble, Lisa Thomas, Ph.D. / Absent: Pastor Charles E. Brown, Amy Leopard  
Other Board members present: Reginald C. Blue, Ph.D., Pythias Jones, M.D., Mary Warr

Board Staff Present: William M. Denihan, C.E.O., Cindy Chaytor, Curtis Couch, Christine Delos Reyes, M.D., Rose Fini, Cheryl Fratalone, John Garrity, Lisa Griffith, Valeria Harper, Carol Krajewski, Chris Paternoster, Ralph Piatak, Yancey Quinn, Cassandra Richardson, Star Sizemore-Rice, Cheryl Ann Williams, Intern

1. APPROVAL OF MINUTES – The Finance & Operations Committee minutes of January 20, 2010, were approved as submitted.

2. ADMINISTRATION / CLINICAL ISSUES

Central Pharmacy – For January, the budgeted amount for Central Pharmacy was 58.33% with actual use on the mental health (MH) side at 32.88% and 77.62% for the alcohol & other drug addictions side (AOD). The overall actual Central Pharmacy utilization for January is 33.84%.

Mr. Denihan, Dr. Delos Reyes and Ms. Harper will look to redistribute some central pharmacy resources to those mental health providers who are over their utilization. Board staff will also meet with the AOD provider to address its over-utilization trend. Efforts will be taken by Board staff to inquire of ODMH whether it is permissible to utilize the Central Pharmacy line of credit for AOD clients.

Mr. Denihan pointed out that Mental Health Services, Inc. is the only mental health agency currently over its utilization; the reason is that its intake has been kept open continuously. This has not been the case with other agencies. MHS's funding base has also changed due to more and more consumers looking for services who are without Medicaid.

State Hospital Bed Day Utilization – Bed day utilization in January was under projection by 47 bed days. Year-to-date utilization stands at 1,783 bed days under projection. Average bed day usage stands at 76.71 beds/day--8.29 bed days under projection. The Board is still looking at a payback situation from ODMH if this trend continues.

3. FINANCE REPORTS

a. Board Voucher Report: January 2010 Board Vouchers were reviewed; Ms. Richardson highlighted specific vouchers. No further questions were generated.

b. Operating Expenditures Report: January 2010 (*For Information Only*)

Ms. Richardson highlighted the Income Statements and Expenditures Reports. Projected utilization is at 58.33%; actual expenditures stand at 57.70%. With regard to the renovation planned for the properties on Noble Rd. and Bradley Manor, Ms. Warr advocated, time permitting, to include the employment of consumers for this work. Ms. Richardson noted that she would follow-up with Ms. Harper and Mr. Doud regarding this suggestion.

Motion to recommend approval of the January 2010 Board Vouchers as presented to the full Board.

MOTION: H. Snider / SECOND: L. Thomas / AYES: K. Gambatese, H. Snider, C. Still Noble, L. Thomas  
NAYS: None / Motion passed.

## 5. CONTRACTS

Ms. Richardson explained and answered questions about the agenda process sheets for the contracts listed below.

### A. INTERAGENCY AGREEMENT: Acceptance of Funds

- ◇ Board of County Commission (BOCC): Funding for St. Vincent Charity Medical Center's Psychiatric Emergency Room
- ◇ Amendment to Resolution No. 09-11-05, BOCC: Ryan White

### B. SERVICE PROVIDER AGREEMENTS: Allocation of Funds

- ◇ Board of County Commission (BOCC): Funding for St. Vincent Charity Medical Center's Psychiatric Emergency Room
- ◇ Amendment to Resolution No. 09-11-05, BOCC: Ryan White
- ◇ Suburban Muni Jail Liaison
- ◇ Amendment to Resolution No. 09-10-07

With respect to the BOCC allocation to St. Vincent, Dr. Thomas asked whether St. Vincent Charity Medical Center used other cost saving measures prior to the BOCC's decision; discussion followed. It was noted that the BOCC funds were specifically allocated to St. Vincent Charity's Psych ER; therefore, the Board does not have any discretion about this allocation. Ms. Richardson added that the term of this contract is through 6/30/10.

To address the question of Dr. Thomas, Mr. Denihan noted that a meeting had been held with approximately seven members of St. Vincent Charity's Executive Team. It was learned that 90% of the Psychiatric Emergency Room (ER) operating budget is spent on personnel for the ER to remain open 24 hours/7 days per week. Mr. Denihan felt that the information shared accurately reflected the situation; consequently, the Board of County Commission decided to fund St. Vincent in order to retain the 24/7 coverage of ER on behalf of the community/system.

Motion to recommend approval of the Interagency Agreements and Service Provider Agreements, listed above, to the full Board. MOTION: H. Snider / SECOND: L. Thomas / AYES: K. Gambatese, H. Snider, C. Still Noble, L. Thomas / NAYS: None / Motion passed.

## 6. IDENTIFY CONSENT AGENDA ITEMS

Committee members concurred with Dr. Fowler's suggestion that all items--Board Vouchers and Contracts be placed in a Consent Agenda Format for consideration at the General Meeting.

Motion to recommend approval of the Consent Agenda as proposed.

MOTION: B. Fowler / SECOND: L. Thomas / AYES: K. Gambatese, H. Snider, C. Still Noble, L. Thomas  
NAYS: None / Motion passed.

## 7. FY2011 NON-MEDICAID BUDGET STRATEGY

Mr. Denihan stated that the system's financial future is in a very tragic state of affairs. We are negotiating with the state of Ohio regarding 408 funding. On 2/23/10, Dr. Garrity represented the ADAMHS Board in Columbus and made up some ground; however, we are facing a possible catastrophic funding reduction of \$12.8 million from the Ohio Department of Mental Health (ODMH) due to a change in the 408 funding formula.

In an effort to prepare for possible reductions, Mr. Denihan stated that we can no longer do business as usual in allocating Non-Medicaid dollars for FY2011. Consequently, Mr. Denihan, C.E.O. of the ADAMHS Board, per Ohio Revised Code § 340.03 (A) (8) (a), intends to serve providers with a 120-day notice that Non-Medicaid contract/s may not be renewed or may be substantially changed. To qualify for Non-Medicaid funding, each provider will be required to present a proposal with stated program outcomes and utilization. The intent is to have ADAMHS Board staff evaluate which services will be purchased and at what level. Further information regarding this process will be shared at an All Provider Meeting in the near future.

With regard to the Pilot Mental Health Service Benefit Package for Non-Medicaid Adults, the term has been extended from March to June 30, 2010. Those providers participating in the Non-Medicaid Central Intake Pilot Project will remain at FY2010 allocation levels with the caveat that funding may be adjusted by December 31, 2010.

Discussion followed. Mr. Snider suggested enlisting advocacy allies such as professionals in the criminal justice system, sheriffs, judges, police chief association, Ohio Psychiatric Association, Ohio Psychological Association to communicate that these reductions will also affect them. Mr. Denihan felt that such support would be helpful at the local level with County funding and at the state level.

Dr. Garrity informed committee members on the progress made by ODMH to address our concerns in calculating the 480 formula including the most current data from the 2008 Ohio Family Health Survey. It appears that service needs are growing for other Ohio counties. However, Mr. Denihan, continues to stress the fact that funds should not be taken from current consumers of mental health services in Cuyahoga County because there are additional service needs elsewhere in the state. We continue to advocate that additional funding is needed from the state for the additional state-wide service needs.

For a state strategy, Mr. Nosek suggested considering the concept of making this growing service need a gubernatorial campaign issue as this is an election year. For providers at the local level, Mr. Nosek noted their interest in learning soon what the ADAMHS Board priorities are in order to prepare the proposals requested.

The Chair asked Ms. Fini if it is legal for ODMH to use non-census data to develop the formula. Ms. Fini noted that she will investigate this question. Dr. Amunategui suggested making the case that the reductions should be issued gradually since ODMH had not done its job concerning reconciliations for many years. It was noted that the Ohio Revised Code does require an annual review; consequently, efforts could be made to evaluate whether there is an argument for potential litigation.

Rev. Still Noble spoke to the issue of re-entry statistics for Cuyahoga County and whether they are being weighted heavily enough in the formula. Ms. Richardson noted that what tends to happen when people are incarcerated, it is the county where they are in jail not the county where they reside.

Dr. Thomas felt that the potential state reductions need to be communicated to County officials with respect to the Health & Human Service Levy and the need for an increased allocation from the levy proceeds for behavioral health services.

8. OLD BUSINESS/ NEW BUSINESS - None

9. AUDIENCE INPUT

- On behalf of the AOD providers, Ms. Maureen Dee of Catholic Charities acknowledged the fact that when a person successfully graduates from treatment, the system is actually contributing to the economic potential of our economy.
- Ms. Richardson confirmed for Ms. Dee, from the fiscal reports shared, that AOD system providers did not maximize all dollars allocated in FY08; consequently, a payback situation exists for this time period. Understanding this, Ms. Dee committed to communicating this issue with AOD providers in order to maximize every dollar in the future.

*There being no further business, the meeting adjourned at 5:10 p.m.*

*Submitted by: Carol Krajewski, Executive Specialist*

*Approved by: J. Robert Fowler, Ph.D., Finance & Operations Committee Chair*