

ALCOHOL, DRUG ADDICTION AND MENTAL HEALTH SERVICES  
BOARD OF CUYAHOGA COUNTY

COMMITTEE OF THE WHOLE MEETING  
SEPTEMBER 19, 2012 MINUTES

**Board of Directors Present:**

Harvey A. Snider, Esq.	Rev. Benjamin F. Gohlstin, Sr.,
Reginald C. Blue, Ph.D.	Pythias D. Jones, M.D.
Pastor Charles E. Brown	J. Richard Romaniuk, Ph.D.
Eugenia Cash, MSSA, LSW	Mary R. Warr, M.Ed.
J. Robert Fowler, Ph.D.	Anngela Williams

**Absent:** David E. Biegel, Ph.D., Richard A. Folbert, Rick A. Kemm, MNO, Ericka L. Thoms

**ADAMHS Board Staff Present:** William M. Denihan, C.E.O., Tonya Birney, Christina Delos Reyes, M.D., Michael Doud, Tami Fischer, Cheryl Fratalonie, John Garrity, Ph.D., Valeria A. Harper, Carol Krajewski, Scott Osiecki, Ralph Piatak, Cassandra Richardson

**1. CALL TO ORDER**

Board Chair, Harvey A. Snider, Esq., called the Committee of the Whole Meeting to order at 4:00 PM, welcomed everyone and reported that a quorum had been reached. No audience input was received on agenda items. Mr. Snider acknowledged Board staff for their thoughtfulness in scheduling a Committee of the Whole Meeting in order to accommodate the Jewish holiday, Yom Kippur, scheduled for the last/fourth Wednesday of the month.

**2. APPROVAL OF MINUTES**

The Finance & Operations Committee minutes of July 18, 2012 and the General Meeting minutes of July 25, 2012 were approved as submitted.

**3. FAITH-BASED OUTREACH COMMITTEE REPORT**

Mary Warr, who served as Acting Committee Chair at the 9/5/12 Faith-Based Outreach Committee meeting, reported that Karell T. McDaniel, LICDC, Chair of the Faith-Based Subcommittee, updated committee members on discussions held at subcommittee meetings. The goals recommended by the subcommittee are:

- 1. Increase awareness and understanding of mental health/addiction in the faith community and to address societal stigma surrounding the illness.*
- 2. Incorporate spirituality as a component of treatment.*
- 3. Educate the faith community about mental health/addiction in order to help the congregation and the overall community.*
- 4. Develop language and boundaries to clarify scope of practice for faith-based leaders/professionals within the treatment community and treatment professionals within the faith community.*

• **RESOLUTION NO. 12-09-01**

**ACCEPTING FAITH-BASED OUTREACH COMMITTEE GOALS**

Rev. Gohlstin suggested that the spiritual component of treatment is an option, not a requirement.

**Motion to amend Resolution No. 12-09-01 to include the word, "optional", after goal statement #2.**

MOTION: B. Gohlstin / SECOND: E. Cash / AYES: C. Brown, E. Cash, R. Fowler, B. Gohlstin, P. Jones, R. Romaniuk, M. Warr, A. Williams / NAYS: None / **Motion passed.**

**Motion to approve Resolution No. 12-09-01 as amended.**

MOTION: B. Gohlstin / SECOND: B. Fowler  
AYES: C. Brown, E. Cash, R. Fowler, B. Gohlstin, P. Jones, R. Romaniuk, M. Warr, A. Williams / NAYS: None  
**Motion passed.**

#### **4. COMMUNITY RELATIONS & ADVOCACY (CR&A) REPORT**

Committee Chair, J. Robert Fowler, Ph.D., reported on the CR&A Committee meeting held on 9/05/12. Dr. Fowler reviewed the Legislative/Advocacy Report and elaborated on several issues, including:

- **Psychotropic Medication Formularies** (addressed in Resolution No. 12-09-02)
- **505 Funding Editorial Board Meeting** held on 8/28/12. The discussion regarding the lack of Non-Medicaid Funding from the state was well received; an editorial is anticipated after the Editorial Board meets with ODMH Director Plouck.
- **Medicaid Marijuana** – neither of the two groups that had drafted proposed constitutional amendments to legalize marijuana for medical purposes submitted the necessary signatures to the Secretary of State. Therefore, this issue will not appear on the November ballot.
- **State FY14-15 State Budget** – Mr. Denihan has taken the lead on the Ohio Association of County Behavioral Health Authorities (OACBHA) committee to make a business case for increased funding for behavioral health in the FY14-15 state budget. One goal is to inform legislators about the misperception that Medicaid elevation has provided “additional funding” to the Boards. Small dinner meetings with legislators throughout the state will provide a chance to hear directly from constituents including individuals outside of the behavioral health system.

- **RESOLUTION NO. 12-09-02**  
**OPPOSITION TO MEDICAID’S THREE TIERED PLAN FOR MENTAL HEALTH MEDICATION**

**Motion to approve Resolution No. 12-09-02.** MOTION: M. Warr / SECOND: B. Gohlstin / AYES: C. Brown, E. Cash, R. Fowler, B. Gohlstin, P. Jones, R. Romaniuk, M. Warr, A. Williams / NAYS: None / **Motion passed.**

[Dr. Blue arrived.]

The committee learned that work continues on the ODMH/ODADAS consolidation. For those interested in updates on this process, it is recommended that they visit [www.adamh.ohio.gov](http://www.adamh.ohio.gov) site. The committee discussed the choices being considered for the new agency name. NAMI Ohio objects to the term, “behavioral” within a potential name for the organization since people represented by the two departments do not have behavioral problems but have biological brain disorders and the behavior is a symptom of the disease. Consequently, the committee recommends supporting this stance as well and has presented a resolution for consideration.

- **RESOLUTION NO. 12-09-03**  
**SUPPORT FOR NAMI OHIO’S POSITION REGARDING A NEW NAME FOR THE CONSOLIDATED STATE DEPARTMENTS**

**Motion to approve Resolution No. 12-09-03.** MOTION: C. Brown / SECOND: B. Gohlstin / AYES: R. Blue, C. Brown, E. Cash, R. Fowler, B. Gohlstin, P. Jones, R. Romaniuk, A. Williams / NAYS: None ABSTAIN: M. Warr / **Motion passed.**

#### **5. PLANNING AND OVERSIGHT (P&O) COMMITTEE REPORT**

Committee Chair, Pythias D. Jones, M.D., reported on the P&O Committee meeting held on 9/12/12 and items discussed. (Details regarding topics listed can be found in the P&O minutes on the ADAMHS Board’s Web site.)

- **SCALE Update** – Dr. Delos Reyes reported on recent aggregate information; the wait list remains at zero. A handout was distributed describing the continued care criteria for the levels of care reported.
- **Bridgeway, Inc. Update** – Mr. Denihan addressed the reimbursement issue for transitional expenses related to Bridgeway clients with ODMH Director Plouck. The Director was not receptive to the request and noted that this is a policy decision that had not occurred previously with any other Board. Michael Doud, Adult Behavioral Health Services Administrator, provided a status report on progress made in purchasing several Bridgeway properties. The negotiation process for the Roberto Flores property may be ready by the end of the month.

- **Community Action Against Addiction (CAAA) Report** – details included in P&O Committee minutes.
- **Seasons of Hope Update** – Ribbon cutting ceremony occurred on 8/9/12; to date, two women have been served at the new Safe House.
- **Future Topics for P&O Committee** – are listed in P&O Committee minutes on Board's Web site.

## **6. FINANCE & OPERATIONS COMMITTEE REPORTS**

Committee Chair, Pastor Brown, thanked Ms. Warr for chairing the July Finance & Operations Committee in his absence. Pastor Brown facilitated, with the assistance of Chief Financial Officer, Cassandra Richardson, the review of Administration/Clinical Issues, Finance Reports and Agreements listed on the current agenda for consideration.

- **RESOLUTION NO. 12-09-04**  
**APPROVAL OF THE CENTRAL PHARMACY LINE OF CREDIT DISTRIBUTION**

**Motion to approve Resolution No. 12-09-04.** MOTION: C. Brown / SECOND: B. Gohlstin / AYES: R. Blue, C. Brown, E. Cash, R. Fowler, B. Gohlstin, P. Jones, R. Romaniuk, M. Warr, A. Williams / NAYS: None  
**Motion passed.**

- **RESOLUTION NO. 12-09-05**  
**ACCEPTING THE REPORTS OF THE C.E.O. ON EXPENDITURES AND VOUCHERS PROCESSED FOR PAYMENT DURING JULY 2012 AND AUGUST 2012**

During review of the administrative operating budget, Ms. Richardson noted that the Bridgeway property expenditures listed on page 7 are cumulative expenses. It was noted that the report will be amended to reflect the reporting period of mid-April to August 31, 2012.

**Motion to approve Resolution No. 12-09-05.** MOTION: C. Brown / SECOND: B. Gohlstin / AYES: R. Blue, C. Brown, E. Cash, R. Fowler, B. Gohlstin, P. Jones, R. Romaniuk, M. Warr, A. Williams / NAYS: None  
**Motion passed.**

- **RESOLUTION NO. 12-09-06**  
**APPROVAL AND RATIFICATION OF INTERAGENCY AGREEMENTS:**
  - Ohio Department of Youth Services (ODYS) and Ohio Department of Mental Health (ODMH) Behavioral Health and Juvenile Justice Project (BHJJ);
  - ODMH Capital Application Project MH-885 – Emerald Development & Economic Network, Inc.
  - Ohio Rehabilitation Services Commission (ORSC): Vocational Rehabilitation, Public & Private Partnerships (VRP3) Project: Call Center & Supportive Employment
  - Cuyahoga County Common Pleas Court/Adult Probation – Intensive Outpatient Treatment Services for the Enhanced Opiate Dependency Services MAT Naltrexone Program;
  - Cuyahoga County: Witness/Victim Service Center and ADAMHSCC: Fiscal Agent for Defending Childhood Initiative trainings

**Motion to approve Resolution No. 12-09-06.** MOTION: R. Blue / SECOND: B. Fowler / AYES: R. Blue, C. Brown, E. Cash, R. Fowler, B. Gohlstin, P. Jones, R. Romaniuk, M. Warr, A. Williams / NAYS: None  
**Motion passed.**

- **RESOLUTION NO. 12-09-07**
- APPROVAL AND RATIFICATION OF SERVICE PROVIDER CONTRACTS:**
  - Ohio Dept. of Youth Services & ODMH – Behavioral Health & Juvenile Justice Project
    - Positive Education Program;
    - Cuyahoga County Juvenile Court, and;
    - Bellefaire Jewish Children's Bureau;
  - Ohio Rehabilitation Services Commission (ORSC): Vocational Rehabilitation, Public & Private Partnerships (VRP3) Project: Call Center & Supportive Employment
    - Cleveland Sight Center
  - Ohio Department of Youth Services: Transitional Age Community Treatment (TACT) Team and designation of Care Coordinator for ODYS Aftercare program.
    - Recovery Resources
    - Catholic Charities
  - Cuyahoga County Common Pleas Court/Adult Probation – Intensive Outpatient Treatment Services for the Enhanced Opiate Dependency Services MAT Naltrexone Program
    - Community Assessment & Treatment Services (CATS);
  - Bridgeway Transition – Approval of funding for transfer of Franklin and Tanaka Houses
    - EDEN, Inc.
  - Amendment to Resolution 12-05-11(a) – Approval of Non Medicaid Service Provider extensions to increase/decrease funding for AOD treatment services.
    - Bellefaire Jewish Children's Bureau;
    - Catholic Charities Services;
    - City of Cleveland: Public Health Department;
    - Community Action Against Addiction (CAAA);
    - Community Assessment & Treatment Services (CATS);
    - Connections: Health.Wellness.Advocacy;
    - Corrections Planning Board;
    - Covenant;
    - Free Clinic;
    - Hispanic UMADAOP;
    - Hitchcock Center for Women;
    - Murtis Taylor Human Services System;
    - New Directions;
    - ORCA House;
    - Recovery Resources;
    - Women's Center
  - Amendment to Res. No.12-07-04(a7) – Approval of ODADAS Pass Thru Funding
    - Community Assessment & Treatment Services (CATS) and;
    - Corrections Planning Board
  - Amendment to Res. No. 12-02-03 (3) Approval of Service Provider Contracts: Suboxone Funding
    - St. Vincent Charity Hospital
  - Amendment to Res. No. 12-05-11 (a) Approval of Service Provider Contracts – FY2012 Extension of Funds to December 31, 2012:
    - St. Vincent Charity Hospital
  - Amendment to Res. 10-10-05 – Approval/Ratification of Interagency Agreement: FY2012 Extension of Funds to December 31, 2012
    - Community Assessment and Treatment Services (CATS)

One typographical error was noted regarding the ADAMHSCC Residential Service Pool; the amount should read, **\$60,900.00** not \$170,000. The correction was noted by the recorder.

**Motion to approve Resolution No. 12-09-07 as corrected.** MOTION: B. Gohlstin / SECOND: R. Blue  
 AYES: R. Blue, C. Brown, E. Cash, R. Fowler, B. Gohlstin, P. Jones, R. Romaniuk, M. Warr, A. Williams  
 NAYS: None / **Motion passed.**

• **RESOLUTION NO. 12-09-08**

**APPROVAL OR RATIFICATION OF OPERATIONAL AGREEMENTS:**

- Brown Bag Luncheons
  - Hitchcock Center for Women;
  - Recovery Resources
- Ratification of Advertising Agreement with Your Teen magazine
- Suicide Prevention Education Alliance Funding Request for Direct Call Transfer to Hotline Capability
- Amendment to Resolution No. 12-07-05: ODADAS State Strategic Prevention Framework (SPF)  
 Grant dollars addition of Shaker Heights Youth Center

**Motion to approve Res. No. 12-09-08.** MOTION: B. Gohlstin / SECOND: M. Warr / AYES: R. Blue, C. Brown, E. Cash, R. Fowler, B. Gohlstin, P. Jones, R. Romaniuk, M. Warr, A. Williams / NAYS: None / **Motion passed.**

• **RESOLUTION NO. 12-09-09**

**APPROVAL AND DISTRIBUTION OF ODMH 505 COUNTY COLLABORATIVE FUNDING**

- Ohio Department of Mental Health (ODMH) – 505 County Collaborative Funding;
  - Center for Families & Children;
  - Connections;
  - ElderCare;
  - Epilepsy;
  - Far West Center;
  - Jewish Family Services Association;
  - Mental Health Services;
  - Murtis Taylor Human Services System;
  - Recovery Resources and;
  - Visiting Nurse Association

Ms. Richardson noted that a review and reconciliation of the Hot Spot Funding and County Council funds received will be scheduled for January 2013.

**Motion to approve Resolution No. 12-09-09.** MOTION: B. Gohlstin / SECOND: M. Warr / AYES: R. Blue, C. Brown, E. Cash, R. Fowler, B. Gohlstin, P. Jones, R. Romaniuk, M. Warr, A. Williams / NAYS: None  
**Motion passed.**

**7. CHAIR'S REPORT**

- Mr. Snider referenced an earlier discussion at the July General Meeting regarding University Hospital's significant grant from the Harrington Fund and the hospital's interest in research for cures for various illnesses. Mr. Snider has taken steps personally to ask providers to present ideas as to how we can implement University Hospitals for the areas of mental health and alcohol and drug addiction.
- The Harvard Business School is in the process of developing a funding measure with Wall Street called a Social Impact Bond. It appears that a combination of investors much like the Harrington Fund investors are seeing that value in investing and making a profit on non-profit work. This concept is being developed by the Harvard Business School to move Wall Street to provide hedge funds for non-profits for mental health, homelessness, alcohol and drug addiction. They are entitling part of the effort as "Pay for Success for Work" & Third Sector Capital. Mr. Snider noted that County Executive, Edward FitzGerald, has been contacted to bring this concept to our county to discuss this type of investment that might be a good source of investment income to benefit our healthcare system.

## 8. EXECUTIVE COMMITTEE REPORT

As a result of recent Executive Committee Meetings, Mr. Snider reported that it became apparent that an appropriate pay schedule was needed for the ADAMHS Board's Chief Executive Officer. C.E.O. Denihan was credited for leading the organization through a complicated consolidation process along with the help of his staff. His contract for employment was coming up for renewal; however, due to timing issues, his current contract was extended through 9/30/12. Consequently, the Executive Committee recommends entering into a new employment contract with William M. Denihan, Chief Executive Officer, for an additional three-year term with a one-year renewal option.

The Executive Committee felt that Mr. Denihan has been grossly underpaid in comparison with other Chief Executives across the state from comparable size counties. The Executive Committee wished to offer an additional compensation amount; however, Mr. Denihan declined. The proposed resolution recommends approval of an employment contract, retroactive to 7/1/12, with William M. Denihan to serve as Chief Executive Officer and to authorize him to execute all contracts and purchase of goods and service related to the administration of the Board and staff.

Mr. Snider acknowledged Mr. Denihan's extraordinary work habits and the impact made within the community, to the ADAMHS Board, our providers and consumers. Mr. Snider recommended for approval consideration of a 4% wage increase for one year, retroactive from 7/1/12 through 6/30/13. The motion made by Rev. Gohlstin to approve Resolution 12-09-10 was seconded by Dr. Blue.

### Discussion:

- Rev. Gohlstin echoed Mr. Snider's remarks regarding Mr. Denihan's achievements. He added that the Board members also have a responsibility to the ADAMHS Board of Cuyahoga County in terms of future employees and future Board members.
  - Ms. Warr encouraged fellow Board members to continue to show support to this Board and to Mr. Denihan within the community.
  - Second Vice Chair, Ms. Cash, concurred with all previous remarks.
- **RESOLUTION NO. 12-09-10**  
**APPROVAL OF CONTRACT FOR CHIEF EXECUTIVE OFFICER, WILLIAM M. DENIHAN**

Motion to approve Resolution No. 12-09-10. MOTION: B. Gohlstin / SECOND: R. Blue / AYES: R. Blue, C. Brown, E. Cash, R. Fowler, B. Gohlstin, P. Jones, R. Romaniuk, M. Warr, A. Williams / NAYS: None  
Motion passed.

Mr. Denihan thanked all Board members for their vote of support and confidence. He appreciated the work of the Executive Committee, wishes to continue on as Chief Executive Officer as long as his health is good, feels that he's making a difference and enjoys the work.

## 9. CHIEF EXECUTIVE OFFICER'S REPORT

Mr. Denihan highlighted items featured in the CEO Headliners dated September 19, 2012 (attached to minutes).

- Mr. Denihan recently spoke with an individual from the Pay for Success organization. After a lengthy conversation, he came around to the concept and realized that the proposed program may fit well with the re-entry model. The timing may be right to begin to consider this issue.
- Mr. Denihan congratulated the Board's Executive staff for their efforts in pulling together the comprehensive Committee of the Whole packet; staff members were asked to stand and be recognized.
- The individuals responsible for the excellent artwork are a husband and wife team who will be recognized at the October General meeting.

**CHIEF EXECUTIVE OFFICER'S REPORT** *(Continued)*

- The Fourth Friday Legislator Series will not be held in September due to participation at the Cuyahoga County Local Opiate Task Force Conference scheduled for 9/28/12.
- Mr. Denihan met in Columbus earlier in the day with the COG (Council of Government) entity known as the Three C Recovery and Health Care Network regarding the SHARES (new health care management information system) vendor selection and the legal firm needed to prepare the document for the new contract. On 10/26/12, there will be an all-day training session on the implementation of the new information system.
- Mr. Denihan wished to acknowledge Marc Stefanski of Third Federal Savings & Loan who started the process of finding a home for the Seasons of Hope Safe House. Mr. Stefanski also indicated at the ribbon cutting ceremony that he may have other homes available for similar purposes. The plan is to meet with him before the end of the year to share concrete outcomes.
- Mr. Denihan noted that four new Board member candidates are being considered by the County Council and are scheduled to go before the Human Resources, Appointments and Equity Committee on Thursday, 9/20/12.

10. **OLD/NEW BUSINESS** - None

11. **AUDIENCE INPUT**

- Greg Uhland of ORCA House thanked Board members and Mr. Denihan for restoring some of the previous funding reductions to agencies. Additionally, Board members and staff were invited to attend the ORCA House open house on Friday, 9/28/12 from 4:00-8:00 PM. ORCA House is registered at Walmart and Target for those who wish to donate their support toward specific items needed.

*There being no further business, the Chair adjourned the meeting at 6:00 p.m.*

*Submitted by: Carol Krajewski, Executive Specialist*

*Approved by: \_\_\_\_\_  
Harvey A. Snider, Esq., Chairperson, ADAMHS Board of Cuyahoga County*