

ALCOHOL, DRUG ADDICTION AND MENTAL HEALTH SERVICES BOARD OF CUYAHOGA COUNTY

COMMITTEE OF THE WHOLE MEETING MINUTES
NOVEMBER 4, 2015

ADAMHS BOARD OF DIRECTORS PRESENT:

Eugenia Cash, LSW, MSSA, CDCA, Chair	Steve Killpack, MS
David E. Biegel, Ph.D.	J. Richard Romaniuk, Ph.D.
Reginald C. Blue, Ph.D.	Eileen Saffran, LISW-S
Elsie Caraballo	Harvey A. Snider, Esq.
J. Robert Fowler, Ph.D.	Ericka L. Thoms
Rev. Benjamin F. Gohlstin, Sr	Mary R. Warr, M.Ed.
Pythias D. Jones, M.D.	Anngela Williams
Cassi Handler	ABSENT: Charlotte Rerko, MSN, RN, BC

ADAMHS BOARD STAFF PRESENT: William M. Denihan, CEO, Frank Brickner, Tami Fischer, Cheryl Fratalone, John Garrity, Ph.D., Valeria Harper, Carol Krajewski, Scott Osiecki, Ralph Piatak, Starlette Sizemore-Rice, Linda Torbert

1. CALL TO ORDER/AUDIENCE INPUT

Board Chair, Eugenia Cash, called the Committee of the Whole Meeting to order at 4:00 p.m.

2. SHARES UPDATE - (Shared Healthcare And Recovery Enterprise System)

Mr. Denihan, C.E.O., announced that SHARES went live November 2nd. John Garrity, Ph.D., Director of QI, Evaluation & Research, explained that on this date InfoMC migrated from a test environment to a production environment. Board staff is working on a few minor bugs and is working with an independent for-profit vendor who is able to supply us the Medicaid data needed by January 1, 2016.

Our Board will implement a pilot with four agencies representing a range of services: Recovery Resources; Catholic Charities; Stella Maris; and North Coast Community Care Network. Board staff will train pilot providers November through December; the pilot period being January 2nd through March 31st. All providers will be trained during this same period (January-March) with the goal of bringing all providers online on April 1, 2016. Cuyahoga County is also interviewing for an additional COG (Council of Government) employee to be housed at the ADAMHS Board offices.

3. CONTRACTS (Action Requested)

Frank Brickner, Chief Financial Officer, summarized the agenda process sheets for contracts listed below, answered questions and provided clarification for Board members.

a. Interagency Agreements: Acceptance of Funds - None

b. Service Provider Agreements: Allocation of Funds

1. Eligibility Agreements with Licensed Adult Care Facilities (ACF)
2. Mental Health in the Detention Center
 - Applewood Centers (\$400,000.00)

Amendments:

1. Amendment to Resolution 15-09-06, OHIOMHAS Problem Gambling Allocation
 - Recovery Resources, Inc. - \$0 Increase (Time Extension Only)
2. Amendment to Resolution 14-11-08, Approval of CY2015 Service Provider Core, Mid-Biennium and One-Time Funding Contracts – Drug Court Sustainability
 - Community Assessment & Treatment Services - \$60,000.00 Increase
3. Amendment to Resolution 14-11-08, Approval of CY2015 Service Provider Core, Mid-Biennium and One-Time Funding Contracts – Prevention Services
 - Golden Ciphers - \$40,000.00 Increase

4. Amendment to Resolution 14-11-08, Approval of CY2015 Service Provider Core, Mid-Biennium and One-Time Funding Contracts – AOD Outpatient Treatment
 - Stella Maris - \$25,000.00 Increase
 5. Amendment to Resolution 15-01-03, Early Childhood Mental Health Contract Recommendations
 - Applewood Centers - \$18,000.00 Increase
 6. Amendment to Resolution 14-11-08, Approval of CY2015 Service Provider Core, Mid-Biennium and One-Time Funding Contracts – Residential Treatment
 - Hispanic UMADAOP - \$70,000.00 Increase
 7. Amendment to Resolution 14-11-08, Approval of CY2015 Service Provider Core, Mid-Biennium and One-Time Funding Contracts – MH Outpatient Treatment
 - Jewish Family Service Association - \$35,000.00 Increase
 - Murtis Taylor Human Services System - \$200,000.00 Increase
- c. Operational Agreements:**
1. Brown Bag Lunches for CY2016:
 - Hitchcock Center for Women (\$7,000.00)
 - Recovery Resources, Inc. (\$1,400.00)
- d. Personal Service Agreements:**
1. Attorneys and Nurses Contracted Services (hourly rates listed on APS)
 2. State and County Reentry & Criminal Justice Planning - Michael J. Stringer (\$18,000.00)

Mr. Snider advocated for sharing agenda packets with County Administration to apprise County officials of the various services needed and funded through Non-Medicaid funds. The Board Chair took Mr. Snider's suggestion under advisement.

Input from Board members regarding Agenda Process Sheets (APS) proposed contracts:

- **Mental Health Services in the Detention Center – Applewood Centers:** A question was asked, under the Evaluation/ Outcome Data information, why an outside entity (CWRU's Begun Center) would be responsible for "developing" program outcomes; clarification was requested for the APS for consideration by the full Board.
- **Drug Court Sustainability – Community Assessment & Treatment:** An interest was expressed in including satisfaction data on this APS.
- **Prevention Services - Golden Ciphers:** In the Funding Use section, a recommendation was made to include the programmatic piece- "preventive services" in this sentence.

Based upon the discussion, Mr. Denihan acknowledged that several Board members should be invited to meet and provide input about the reporting of APS performance measures and outcome data in order to present recommendations for improvement. He will follow-up by scheduling a meeting.

Motion to approve Service Provider, Operational and Personal Service Agreements with proposed revisions to the full Board. MOTION: B. Gohlstin / SECOND: R. Blue / AYES: D. Biegel, R. Blue, E. Caraballo, R. Fowler, B. Gohlstin, C. Handler, P. Jones, S. Killpack, R. Romaniuk, E. Saffran, H. Snider, E. Thoms, M. Warr, A. Williams / NAYS: None / ABSTAIN: None / **Motion passed.**

4. IDENTIFY CONSENT AGENDA

David Biegel, Ph.D., Finance & Operations Committee Chair, recommended that the Consent Agenda should include Service Provider, Operational and Personal Service Agreements.

Motion to approve the Consent Agenda as proposed. MOTION: D. Biegel / SECOND: R. Fowler / AYES: D. Biegel, R. Blue, E. Caraballo, R. Fowler, B. Gohlstin, C. Handler, P. Jones, S. Killpack, R. Romaniuk, E. Saffran, H. Snider, E. Thoms, M. Warr, A. Williams / NAYS: None / ABSTAIN: None / **Motion passed.**

5. CY2016 BUDGET, BOARD ADMINISTRATION & SERVICE PROVIDER CONTRACT RECOMMENDATIONS

CY2016 Budget Recommendation binders were distributed to Board members for their information and review. Mr. Denihan reported that Board staff was directed to prepare the budget recommendations “in whole” without addressing potential County reductions.

Board Executive Staff presented the various components of the binder and the organization of the budget material presented.

There are 64 agencies represented. Of the 204 programs proposed, 170 programs have been recommended by Board staff. Mr. Denihan and Mr. Brickner explained that funding for those agencies on performance watch would be kept in a “parking lot” status until the specific concerns were resolved. (The 2015 Budget Recommendation Binder referenced is stored in the Executive Unit.)

- I. **Process for Recommendation of Funding** – William M. Denihan, Chief Executive Officer
- II. **Board Administration Recommendations** – William M. Denihan, CEO
- III. **State of Funding** – Frank Brickner, Chief Financial Officer
- IV. **Setting of Priorities** – Scott Osiecki, Director Of External Affairs
- V. **Each Agency Section Addresses:**
 - **Funding Recommendations** – Frank Brickner, Chief Financial Officer
 - **Program Provider Detail** – Valeria Harper, Chief Operating Officer
 - **Provider Outcomes** – John Garrity, Ph.D., Director of QI/Evaluation & Research

Questions/Input from Board members:

- Recommendation made to include new faith-based programs in the budget record.
- Discussion followed on the Hopewell provider located in Mesopotamia that provides special recovery opportunities for clients from Cuyahoga County who have had been long-term patients of the state hospital.

Mr. Denihan noted that Board staff considered the option of preparing a 2-year budget; however, given the instability of the political process with County Administration, this did not seem feasible at this time. Mr. Denihan noted that we may consider this concept in the future. Mr. Denihan acknowledged those Board staff who worked so diligently to produce this material. Board members were asked to review the information over the next two weeks so that a discussion and vote can be scheduled for the November 18th General Meeting.

6. REVIEW OF DEPARTMENT OF CHILDREN & FAMILY SERVICES (DCFS) PROPOSAL

Mr. Denihan briefed Board members on the proposal from County Executive Budish and DCFS Executive Director Pristow, for the ADAMHS Board to expand community services for dependent children in the custody of DCFS to enable them to return to their homes. It was anticipated that savings realized would be passed on to the ADAMHS Board to help close the gap of the proposed County budget reduction.

To consider this proposal in a good faith effort, Mr. Denihan and staff--Valeria Harper and Linda Torbert--initiated a comprehensive review to determine its efficacy for children, whether it fit into the Board’s mission and whether it would be beneficial for the Board’s budget. Board staff was assigned to conduct a Special Case Review of DCFS records. The document distributed illustrates the findings of the Special Case Review of 55 cases identified by DCFS relative to children in custody identified as “dependent” and is attached to the original minutes stored in the Executive Unit.

Based on the outcomes of the review, neither CEO Denihan nor others were able to make a projection regarding the amount of revenue to be realized through this proposal to offset our budget reduction. Consequently, Mr. Denihan rejected the proposal as it was not in the best interest of the Board; he proposed that the ADAMHS Board conduct a smaller pilot program starting in January. Mr. Denihan noted that he was scheduled to present the next morning (11/05/15) to County Council the ADAMHS Board’s request for full restoration of funding.

Mr. Denihan stated that usually arrangements for programs such as this take months to review and consider. Additionally, agreements also provide some assurance that the participating entity will not lose money. Mr. Denihan added that he has since reached out to Director Pristow to assure him that although we disagree on this particular proposal it should not affect our ability to have a good working relationship in the future; Mr. Pristow agreed as well.

Board members registered the following concerns regarding the DCFS proposal:

- The Board should be hesitant to go further toward a smaller pilot without gaining additional information from DCFS.
- It is troubling that the County or DCFS wants the Board to accept the full-blown proposal while rejecting our good faith offer to consider a smaller pilot. This seems to confirm that this is not a good idea for the Board.
- Ultimately, it is unclear how much the project will cost the Board or how much revenue would be realized.

Motion to reject the original offer made to our Board by the County to expand community services for DCFS children with an addendum that the ADAMHS Board is interested in learning more information about this concept through a written pilot proposal and to seek full restoration of funding. MOTION: H. Snider / SECOND: B. Gohlstin / AYES: D. Biegel, R. Blue, E. Caraballo, R. Fowler, B. Gohlstin, C. Handler, P. Jones, S. Killpack, R. Romaniuk, E. Saffran, H. Snider, E. Thoms, M. Warr, A. Williams / NAYS: None / ABSTAIN: None / **Motion passed.**

7. OLD/NEW BUSINESS

- Mr. Denihan was pleased that the constitutional amendment to legalize marijuana failed at the polls. Board members advocated for continuing to develop a strategy to address future efforts by those who are still in favor of legalizing marijuana in the state of Ohio.

8. AUDIENCE INPUT - None

There being no further business, the meeting was adjourned at 6:00 p.m.

Submitted by: Carol Krajewski, Executive Specialist

Approved by: Eugenia Cash, LSW, MSSA, CDCA, Board Chair